



PUBLIC ENTITY ST. EUSTATIUS

MULTI ANNUAL BUDGET

2023 – 2026

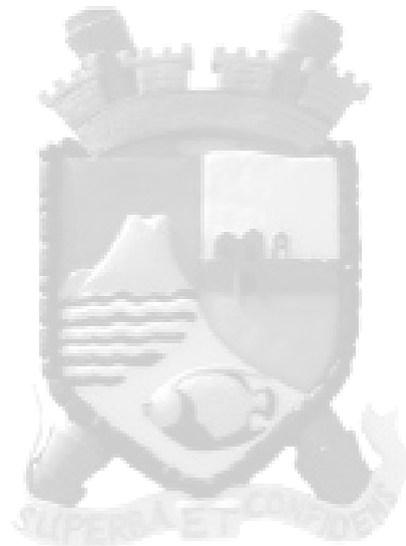
December 19, 2022

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Report Guide

This multi-year budget for 2023-2026 consists of two parts: the policy budget and the financial budget. The guideline for this multi-year budget is the BES Budget and Accountability Decree (Besluit Begroting Verantwoording BES). The financial administration is organized in Dutch. For this reason, you will find the function titles and project titles in Dutch language.

The first part of this document consists of the policy budget. In this policy budget you will find the following chapters:

- Introduction, which summarizes the principles for drawing up the budget.
- Combined Policy plan and financial plan. The Policy plan reflects the developments in the coming years. The approach to existing and new policy are clarified by means of text and figures.

Under each function there are the following 1 tables:

I. Income & Expenses table.

Due to the fact that all special Allowances have a neutral effect on the budget of St. Eustatius, we have decided not to incorporate any tables with cost cover by Special Allowances. This is different than last year's multi annual budget. Nevertheless, we are certain that a clearer view will be given in this way. Revenues received from Dutch ministries covers the expenses. The expenses of the projects for 2023-2026 are presented in the chapter Summery Special Allowances. Many projects have a multi-year effect. For an up-to-date overview of the balance in USD per project, we refer to our quarterly reports. Our quarterly reports also report the total allocation over the years.

The second part consists of the financial budget. In this financial section of the budget, you will find the following chapters:

- Valuation principles
- Summary and explanation of the main functions, stating the income and expenditure figures for the main functions
- A number of (mandatory) paragraphs
 1. Overview of intended investments
 2. Overview of reserves and provisions
 3. Buffer Capital (Risk Management and Resilience)
 4. Overview of capitalized capital expenditures
 5. Overview of subsidies and income transfers
 6. Overview of free allowance

Finally, the following appendices are included:

- Project overview 2023
- Multi-year project overview
- Other active projects, at no cost in 2023
- Relevant legislation per position.
- Critical Performance Indicators (KPI)



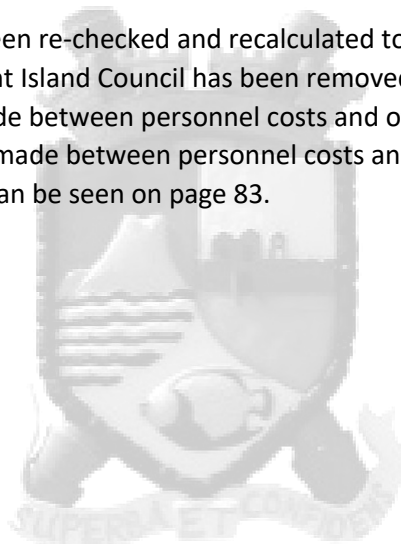
Adjustments made

Based on the CFT's recommendations and the Island Council's comments on the previously submitted version of the 2023 budget and multi-year budget estimate 2024 - 2026, a certain number of adjustments have been made. Below is an overview of the adjustments made:

- ✓ The 2026 multi-year estimate has been adjusted so that it is now balanced;
- ✓ The increase in general expenses have been explained in detail and supported with figures. The breakdown of general expenses can be found on pages 72 to 74;
- ✓ An update and overview of the improvement plan for financial management has been made. This overview can be found on page 64.
- ✓ An overview has been made in which the liquid part of the resistance capacity is clarified. This can be found on page 58.
- ✓ An explanation per project of the special benefits has been made. This can be found on page 96.

With the above adjustments, all recommendations of the CFT are met. Furthermore, adjustments have been made based on the comments of the Island Council.

- ✓ All financial tables have been re-checked and recalculated to eliminate errors;
- ✓ The paragraph involvement Island Council has been removed;
- ✓ A distinction has been made between personnel costs and other personnel costs;
- ✓ A reconciliation has been made between personnel costs and personnel costs on the financial statement. This can be seen on page 83.



Introduction

We are pleased to present the Budget of the Public Entity St. Eustatius (OLE) 2023, which also includes the multi-year budget from 2024 to 2026. This budget meets the requirement of the BES Budget and Accountability Act.

In 2022, a lot of work was done on the implementation of the projects to which Special Benefits are linked, the implementation of the statutory tasks of the Public Entity of St. Eustatius and also the criteria linked to the exercise of the Recovery Services Act. These criteria in Phase 2.0 of the Provisions Recovery Act consisted, among other things, of the update of all (fiscal) regulations; optimizing the work processes around subsidies and permits and optimizing all work processes around Supervision and Enforcement.

Article 13 of the Restoration of Facilities on Sint Eustatius (also known as: the second phase of the Act) has officially entered into force on 4 October 2022. With the entry into force of the above article, the Island Council has regained the power to appoint and dismiss deputies. The Island Council of St. Eustatius appointed the deputies on Tuesday 4 October, after which the island again has its own Executive Council. This represents an important step towards the conclusion of the administrative intervention on St. Eustatius. With the completion of the criteria for the second phase, frameworks have been created in which the commissioners can perform their duties as good administrators and take decisions that meet the legal requirements. It is now up to the deputies and me to secure this change in the organization together. For example, in the St. Eustatius Agreement, the Public Entity has expressed the ambition to continue to build on good governance.

From now on, reaching the next stages in the law is central. The criteria for phase 2.1 are already at an advanced stage. This concerns the phase in which the tasks/authorities with regard to official organization and legal position decisions of the Island Council and Executive Council (appointment, suspension and dismissal of civil servants) are restored. With regard to the criteria from phase 2.2; the progress on the improvement measures for Finance; an independent investigation will soon take place. Based on the results, a target date for transition to phase 2.2 can be set for the restoration of the duties and powers of the Island Council and Executive Council arising from the FinBES Act.

In May 2022, the State Secretary of the Interior and Kingdom Relations visited St. Eustatius. The main subject of the visit was the signing of the administrative agreements. In these agreements, the ambitions of the cabinet, the outline letter, the priorities as drawn up by the Island Council of St. Eustatius, and the distribution of the CN envelope have been elaborated in specific and specific agreements. The aim was to prioritize the administrative agreements in order to achieve results for the inhabitants of St. Eustatius. One way to achieve this is the Multi-Year Implementation Agenda (MUAP) for 2022-2026, which was developed with input from the civil servants and the Island Council. For St. Eustatius, this is a one-year appointment (2022-2023).

The concentration in this budget is in 2023 and less in 2024 – 2026. The elections will take place in March 2023, after which a new working agreement will be drawn up together with the Ministry of the Interior and Kingdom Relations. Establishing new obligations for the future now goes beyond the boundaries of the Island Council's new powers.

With the extra funds made available from the CN envelopes, further work can be done on the further development of St. Eustatius. For the future, it is important that the social security system is equal to that of the European Netherlands. Despite all the support in the form of Special Payments, it remains important that maintenance costs and expertise costs are included in these special



payments, so that the changes are permanently secured. This will have an increasing impact on the Special Allowances, which will be integrated into the regular budget process.

Although we now see that tourism is starting very slowly again, we are still far from the pre-pandemic level. Looking at the situation around us, we expect that this will still have an impact on our income in the coming years.

Before I go into the financial overview for 2023 and beyond, I will first discuss how the 2022 Budget is structured.

On the **income** side, there are structural and incidental income. The structural income has been built up by the Free Allowance from the Ministry of Interior Affairs and Kingdom Relations and the island's own revenues, such as income (for example) from the Public Health Department, Agriculture, Fishery and Livestock. The incidental income comes mainly from Special Allowances which are related to projects. These project funds are actually budget neutral (which may only be spent on them).

On the **expense** side, the largest costs are personnel expenses and subsidies granted to NGO's and other organizations, as well as depreciation. In this multi-year budget, the increase in the personnel expenses also include a 1.5% increase for Cost of Living.

In preparing this budget, a number of subjects were also tackled differently. The personnel budget has been rebuilt from the current available staff to reflect the overall formation of the government apparatus. The budgeted personnel costs for 2022 decreased but more (key) functions have also been included in this budget compared to last year. In 2022 more personnel are allocated to projects which has a positive effect on the personnel costs. In recent years we have put the project administration related to the Special Allowances in order.

Financial Overview:

	Details on page	Realization 2021	2022 Primary Budget	Amended budget 2022	2023 Budget	Variance
Local Levies	63	(3,623,189)	(4,134,007)	(4,134,007)	(4,506,076)	(372,069)
Free Allowance	92	(15,136,172)	(11,479,136)	(11,479,140)	(17,469,905)	(5,990,765)
Special Allowance	99	(12,703,672)	(22,590,150)	(22,590,150)	(26,988,127)	(4,397,977)
Other Income		(197)	-	-	-	-
Income		(31,463,230)	(38,203,293)	(38,203,297)	(48,964,108)	(10,760,811)
Depreciation	84	375,437	379,281	379,281	540,829	161,548
Personnel	89	10,007,140	9,077,368	9,077,368	11,722,877	2,645,509
Subsidy and Financing	97	1,604,343	1,792,925	1,792,925	2,095,425	302,500
Special Allowances	99	12,834,202	22,590,150	22,590,150	26,988,127	4,397,977
Other Expense		6,615,937	5,075,834	5,075,834	7,540,489	2,464,655
Expense		31,437,058	38,915,558	38,915,558	48,887,747	9,972,189
Budget Result		(26,172)	712,265	712,261	(76,362)	(788,623)

The table above shows the budget with a benefit of USD 76K for the year 2023 mainly caused by an increase of the free allowance by an amount of USD 4,6M. This is due to the provision of extra free allowance and government contributions by the ministry of BZK. We also see an increase in costs. This is mainly caused by an increase in personnel costs. In accordance with the agreements regarding the arrangement Execution Force, we have included eight additional employees in the formation with an amount of USD 678,000. In addition, we have applied an indexation of 4.5% to the total personnel costs. This is due to an inflation adjustment.

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The starting point for drawing up the budget for 2023 and the multi-year estimate for 2023-2026 is a realistic and structurally balanced budget. The balance of income and expenditure (before allocation) therefore shows a surplus for the coming 4 years.

The surplus of the next 4 annual installments (2023, 2024, 2025 and 2026) will be added to the general reserve.

Description	Budget 2023	Budget 2024	Budget 2025	Budget 2026
Balance of Income and Expenses before Appropriation	76.361	195.119	200.584	108.579
Reserve mutations				
Withdrawal general reserve	-500.000			
Addition to general reserve	76.361	195.119	200.584	108.579
Balance of income and expenses after appropriation	-500.000	0	0	0

Despite the fact that we have a surplus in the budget 2023, we want to make a withdrawal from general reserves to pay our contribution of USD 500K for building social housing from a withdrawal from general reserves.

The projected surplus for the year 2023 will increase the resistance capacity. The risk capacity is calculated at 2.29, which is more than sufficient to cover the risks that OLE has estimated for the coming years. However, OLE has decided that we want to apply a risk standard of 1.6. The 1.6-standard is qualified as more than sufficient. With this standard, the size of the quantified risks is in balance with the available resistance capacity to be maintained with which risks can be absorbed.

Conclusion

The organization is making relevant advances with respect to internal control and financial management. This results in a positive result for 2021 and a surplus in the budget for the next three years. In the upcoming year, the organization will continue to improve internal control and financial management.

On behalf of Public Entity St. Eustatius,

Ms. M.A.U. Francis

Government Commissioner

*Conform Artikel 18 wet herstel voorzieningen Sint Eustatius

Policy Budget

Main Function 0 – General Administration

On our way to a well governed Statia

What do we try to achieve?

An improvement in the governance on St. Eustatius to such a level that the Public Entity, is sufficiently capable and equipped to perform its duties in a responsible manner.

How do we want to achieve that?

The present administration, led by the Government Commissioner, is tasked with overseeing the initiative of restoring good governance on St. Eustatius, by addressing various disciplines, including:

- Implementing and executing local laws and regulations
 - Implementing and executing internal administrations (financial, civil, personnel)
 - further implementing internal and external processes and procedures (ongoing process)
 - Overseeing organizational restructuring by an assessment of the reorganization and a the same time developing a Strategic human resource planning
 - Investing in human capacity and public education
 - Investing in physical infrastructure
 - Stimulating economic development
 - Promoting (new) social agenda
 - Overseeing reforms in healthcare
 - Overseeing reforms in education
-
- ✓ Further establishing a robust organization with the restoration of democracy as a final objective.
 - ✓ Educating the civil servant to desired level of operation in the interest of the individual and the community in general
 - ✓ The government commissioners are overseeing the progress and initiatives taken in the interest of route time table for the return of democracy;
 - ✓ Inspection and enforcement additional staff to support in areas of policy implementation including environmental and construction inspectorate.
 - ✓ PPMO was put in place in support of the project that needs to be rolled out



Table 0.1 Budget Function 0:

Lasten	Realisatie 2021	Primitieve Begroting 2022	Gewijzigde Begroting 2022	Primitieve Begroting 2023	Begroting 2024	Begroting 2025	Begroting 2026
0. ALGEMEEN BESTUUR							
Bestuursorganen Totaal -001-	618.945	568.571	568.571	5.629.655	5.630.364	5.661.268	5.692.369
Bestuursapparaat Totaal -002-	6.059.044	5.876.200	5.876.200	4.894.779	4.098.635	4.141.110	4.112.845
Burgerzaken Totaal -003-	296.152	245.292	245.292	154.299	156.566	158.866	161.201
Eigendommen niet voor openbare dienst bestemd Totaal -020-	322.121	15.678	15.678	-	-	-	-
0. ALGEMEEN BESTUUR TOTAAL	7.296.262	6.705.740	6.705.740	10.678.733	9.885.565	9.961.244	9.966.414
Baten							
0. ALGEMEEN BESTUUR							
Bestuursorganen Totaal -001-	-	-	-	-	-	-	-
Bestuursapparaat Totaal -002-	1.077.059	-	-	-	-	-	-
Burgerzaken Totaal -003-	70.919	48.500	48.500	61.000	61.915	62.844	63.786
Eigendommen niet voor openbare dienst bestemd Totaal -020-	355.324	-	-	287.348	287.908	288.477	289.054
0. ALGEMEEN BESTUUR TOTAAL	1.503.302	48.500	48.500	348.348	349.823	351.320	352.840
SALDO VAN BATEN EN LASTEN	(5.792.960)	(6.657.240)	(6.657.240)	(10.330.385)	(9.535.742)	(9.609.924)	(9.613.574)

The revenues and expenses presented in the table will be specified in the function paragraphs below.





Function 001 Bestuursorganen (Administrative organs)

What do we try to achieve?

An improvement in the governance on St. Eustatius to such a level that the Public Entity, is sufficiently capable and equipped to perform its duties in a responsible manner. This is the point of departure of the law: 'de Tijdelijke Wet Taakwaarlozing St. Eustatius of February 7th, 2018 succeeded by the Revised Provision act St. Eustatius'.

What do we do to get results?

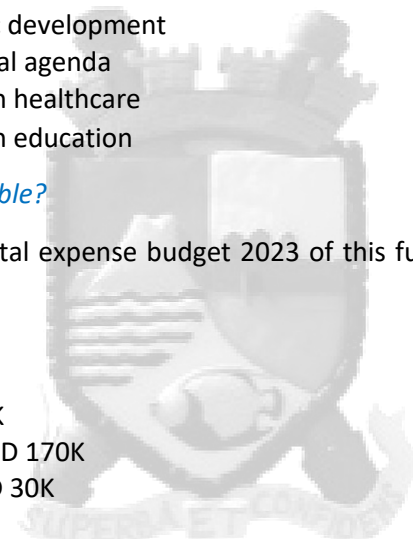
The present administration, led by the Government Commissioner, is tasked with overseeing the initiative of restoring good governance on St. Eustatius, by addressing various disciplines, including:

- Improving and updating local laws and regulations
- Improving internal administrations (financial, civil, personnel and cadaster)
- Improving internal and external processes and procedures
- Overseeing organizational restructuring
- Investing in human capacity and public education
- Investing in physical infrastructure
- Stimulating economic development
- Promoting (new) social agenda
- Overseeing reforms in healthcare
- Overseeing reforms in education

Which budgets do we have available?

As presented in the table, the total expense budget 2023 of this function (001) is USD 331K which consist primarily of

- ✓ Travel cost USD 30K
- ✓ Education cost USD 50K
- ✓ Consultancy cost USD 35K
- ✓ Support Island Council USD 170K
- ✓ Return to democracy USD 30K



Function 002 Bestuursapparaten (Administrative instruments)

What do we try to achieve?

- Provide direction to the civil service core
- Provide expertise and (overhead) support to the institutions of governance and to rest of the organization

What do we do to get results?

- Supporting the legislative and executive functions of government
- By centralizing certain shared services (e.g. IT, Central Purchase, Personnel affairs, Finance, GIS)
- Upgrading equipment, networks and software (e.g. New IT network, AFAS implementation)
- By training civil servants
- Describing a policy framework for the Public Entity
- By upgrading of existing and introduction of new policies.
- Updating outdated ordinances

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- Implementing internal controls and (new) work procedures
- Design and implement multi-annual training programs for civil servants and politicians
- Improving financial management

What budget do we have available?

For the budget 2023 we decided to allocate only the budget for overhead personnel expenses at function 002.

The total expenses of this function, as presented in the table, is USD 11M which consist primarily of

- ✓ Personnel cost overhead USD 5,2M
- ✓ Other fixed assets, depreciation USD 456K
- ✓ Other personnel cost USD 205K relates to trainings
- ✓ Operation cost USD 240K, USD 130K for additional operations expenses waste
- ✓ Housing cost USD 1M. This amount consists of an additional amount of 660k for water and electricity costs, 188k for telephone and internet costs, 113k for building rent, 60k cleaning services and 35k for overige Housing cost
- ✓ Other personnel cost USD 105K, for cost relating to the occupational health services
- ✓ Other personnel cost USD 85K, for cost relating to the preparation of the strategic human resource plan
- ✓ Other personnel cost USD 358K, for cost relating to contracts and hiring third parties
- ✓ Office supplies USD 100K

Function 003 Burgerzaken (Civiel Register)

What do we try to achieve?

- Offer service of the Civil Registry at the most optimal level

What do we do to get results?

- Safeguard valuable data and (historical) documents
- Analyzing the already performed cleaning up of the registry office
- Complete the digitalization of the census, including the archives
- Issue passport and Identification cards
- Complete Digitalization of maps and registry of street names
- Continued training
- Sustain ongoing support by Centric

As shown in the table, the total expense of this function is USD 234K which consist primarily of

- ✓ Housing cost USD40K security services
- ✓ General expenses USD 32K mainly consisting of cost relating to the elections USD 27K
- ✓ Exploitation cost USD 42K for the IT system
- ✓ Personnel cost USD 96k
- ✓ Kantoorkosten USD 25K
- ✓ The primary income source for this function is USD 61K
- ✓ Fees for travel documents USD 25K
- ✓ Other fees USD 18K
- ✓ Fees for traffic and transport USD 18K



Function 020 Eigendommen niet voor openbare dienst bestemd

What do we try to achieve?

- Complete the implementation of the land lease data base management
- Bill and collect land lease fees
- As of 1 January 2021, the Kadaster function within the OLE will be taken over by Kadaster NL.

What do we do to get results?

- Improving the information on contracts and commitments with respect to land lease, and other leased properties
- Introduction of new land lease rates, in phases
- Performing complete and timely billing of land lease fees and income on rental properties
- Tracking timely collection of land lease fees and income on rental properties

Which budgets do we have available?

The primary income source for this function is USD 287k which comes from Land tax USD 250K and USD 37K for services for Kadaster Nederland.





Main Function 1 – Public Order and Safety

On our way to adequate prevention of, and response to (natural) disasters

What do we try to achieve?

- A Police Force that is ready to support the Government Commissioner in his task of ensure public order and safety
- A Fire Brigade whose priorities are aligned with the most effective tackling fire accidents or accidents at the airport
- A disaster management team who are trained, equipped and ready to support the community in time of natural and other disasters

Table 1.1 Budget Function 1:

Lasten	Realisatie 2021	Primitieve Begroting 2022	Gewijzigde Begroting 2022	Primitieve Begroting 2023	Begroting 2024	Begroting 2025	Begroting 2026
1. OPENBARE ORDE EN VEILIGHEID							
Brandweer Totaal -120-	-	-	-	-	-	-	-
Rampenbestrijding Totaal -130-	4.998	48.600	48.600	1.455.491	1.463.242	1.471.039	1.478.883
Overige beschermende maatregelen Totaal -140-	-	-	-	-	-	-	-
1. OPENBARE ORDE EN VEILIGHEID TOTAAL	4.998	48.600	48.600	1.455.491	1.463.242	1.471.039	1.478.883
Baten							
1. OPENBARE ORDE EN VEILIGHEID							
Brandweer Totaal -120-	-	-	-	-	-	-	-
Rampenbestrijding Totaal -130-	120.185	-	-	-	-	-	-
Overige beschermende maatregelen Totaal -140-	-	-	-	-	-	-	-
1. OPENBARE ORDE EN VEILIGHEID TOTAAL	120.185	-	-	-	-	-	-
SALDO VAN BATEN EN LASTEN	115.187	(48.600)	(48.600)	(1.455.491)	(1.463.242)	(1.471.039)	(1.478.883)

Main function 1 has only 1 active sub function. The expenses are specified in the function paragraph below. Within main function 1 there are no special Allowances.



Function 130 Rampenbestrijding (Disaster Management)

What do we try to achieve?

- A disaster management team who are trained, equipped and ready to support the community in time of natural and other disasters

What do we do to get results?

- Purchase furniture, equipment and supplies for the new Statia Emergency Organization Center (SEOC)
- Purchase of communication equipment
- Training and workshops
- Completion policy plan disaster management
- Stipends to SEOC members

What budgets do we have available?

As presented in the table, the total expense budget 2023 of this function (130) is USD 47K which consist primarily of

- ✓ Exploitation cost USD 12K
- ✓ Consultancy cost USD 18K
- ✓ Other expenses USD 17K



Main Function 2 – Traffic, Transportation and Water Management

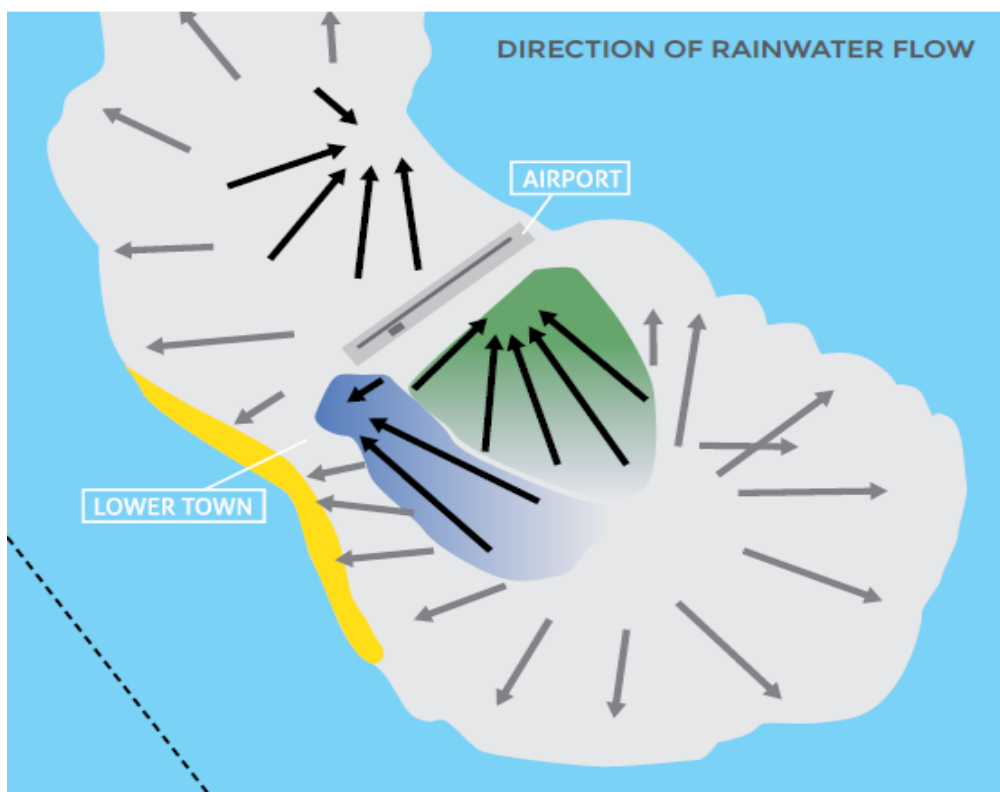
On our way to an accessible, safe and a well maintained St. Eustatius

What do we try to achieve?

An accessible, safe a well maintained public space.

How do we want to achieve that?

- *Implementation of erosion control measures.*
Several individual projects will focus on erosion control that can be tied into the nature and environmental implementation agenda.



The concentration of policy is therefore primarily focused on safety. Partly because the OLE is in the construction phase in terms of management and maintenance of the public space. In addition, the OLE strives for sustainable improvement of the living environment and the mitigation of environmental pollution. Street sweeping and verge maintenance in particular have this aim.

Finally, the various functions of the public space are also taken in account. Such as the accessibility to and on the island (Harbor and Airport), the historic center of Oranjestad and the tourist character of the Orange Bay. Naturally, the preservation and/or strengthening of all kinds of cultural and natural values of the island are function that will be taken in consideration.

The financial consequence of the various projects is further discussed in the tables and function paragraphs below.



Table 2.1 Budget Function 2:

Lasten	Realisatie 2021	Primitieve Begroting 2022	Gewijzigde Begroting 2022	Primitieve Begroting 2023	Begroting 2024	Begroting 2025	Begroting 2026
2. VERKEER, VERVOER EN WATERSTAAT							
Algemeen beheer DROB Totaal -200-	1.246.993	1.461.700	1.461.700	416.414	421.686	427.036	432.466
Wegen straten en pleinen Totaal -210-	686.000	803.229	803.229	1.582.328	1.584.554	1.586.814	1.589.106
Verkeersmaatregelen te land Totaal -211-	6.704	-	-	404.432	406.454	408.487	410.529
Zeehavens Totaal 220	438.464	489.898	489.898	1.932.451	1.944.599	1.956.845	1.969.191
Verkeersmaatregelen te water Totaal 222	-	-	-	-	-	-	-
Luchtvaart Totaal 230	1.983.446	1.987.871	1.987.871	723.167	732.956	742.892	752.978
Waterkering, afwatering en landaanwinning Totaal 240	-	-	-	-	-	-	-
2. VERKEER, VERVOER EN WATERSTAAT TOTAAL	4.361.607	4.742.698	4.742.698	5.058.792	5.090.249	5.122.074	5.154.270
Baten							
2. VERKEER, VERVOER EN WATERSTAAT							
Algemeen beheer DROB Totaal -200-	47.383	-	-	-	-	-	-
Wegen straten en pleinen Totaal -210-	209.072	-	-	-	-	-	-
Verkeersmaatregelen te land Totaal -211-	-	-	-	-	-	-	-
Zeehavens Totaal 220	1.937.740	2.413.587	2.413.587	2.484.763	2.518.718	2.550.053	2.702.048
Verkeersmaatregelen te water Totaal 222	-	-	-	-	-	-	-
Luchtvaart Totaal 230	140.189	268.386	268.386	330.041	334.992	340.017	345.117
Waterkering, afwatering en landaanwinning Totaal 240	-	-	-	-	-	-	-
2. VERKEER, VERVOER EN WATERSTAAT TOTAAL	2.334.384	2.681.973	2.681.973	2.814.804	2.853.710	2.890.070	3.047.165
SALDO VAN BATEN EN LASTEN	(2.027.223)	(2.060.724)	(2.060.724)	(2.243.987)	(2.236.539)	(2.232.004)	(2.107.105)

The revenues and expenses presented in table 2.1 are specified in the function paragraphs below:

Function 200, PWS, Werkplaats & Onderhoud

What do we try to achieve?

Within the spectrum of all responsibilities, the department will focus on achieving the following key initiatives in the period 2023 through 2026:

- Support the execution of the programs and plans of other functions within the ENI by the providing of human resources, technical skill and other expertise

What do we do to get results?

- maintenance of government and public spaces.

What budget do we have available?

The expense budget 2023 for the function 200 of USD 1,8M consists primarily of

- ✓ USD 193K which is associated with the maintenance of all government buildings inclusive the Schools and sports complex,
- ✓ Exploitation cost USD 89K is relating to maintenance of machines and fading of other tangible assets
- ✓ Personnel cost USD 1,3M.



Function 210 Wegen, straten en pleinen

What do we try to achieve?

- Road repairs
- Road reconstruction
- Improved road safety
- Adequate road signage
- Manage public spaces and squares

What do we do to get results?

In order to tackle the current dilemma of poor roads, the Public Entity will carry out the construction of new roads and conduct repairs of some of the existing roads.

The road minor road repairs will be executed both by the Public Works & Services (PWS) under the supervision of the directorate of ENI while major reconstruction will be done by third parties through contractual obligations.

The department will be responsible for:

- Assigning the public works department, the responsibility for the repair of the secondary roads
- Outsourcing the construction of the main roads to external third parties, under the supervision of ENI
- placement of traffic signage
- placement of additional street lighting.

Currently the Public Entity has engaged three contractors who are tasked with the maintenance of the street's parks, cemeteries and other public spaces. There is still a section of the island that is not currently been maintained.

The plan is to expand on the areas that are currently been maintained. The Department of public works will also help with the upkeep of the public spaces.

What budget do we have available?

As shown in the table, the expenses for the function 210 are USD 1,5MK. which consist primarily of

- ✓ Maintenance of landfill USD725K related to waste management
- ✓ Maintenance of land, road, water, construction USD 700K related to the policy document "Beheer -en Onderhoudsplan"

Function 211 Verkeersmaatregelen te land

What do we try to achieve?

It is a necessity to have the required road safety policies to ensure safety on the road. And it is the responsibility of the Public Entity to enact laws, regulations and policies to reduce the risk of road accidents. Currently the traffic regulations ('verkeersmaatregelen') of the island are not in optimal state. Tailored traffic regulations are needed for the island. The ordinance will be adjusted.

Polices, practices and laws are useless if they are not being enforced to ensure safety. That means the ministries, security systems, police and other law enforcement agencies must enforce the policies to ensure road safety.

The placement of adequate signage and lighting is a fundamental requirement for road safety.

What do we do to get results?

The department will engage with RCN in putting together a plan of implementation.

What budget do we have available?

The budget estimated for function 211 for 2023 is USD 13K and consists mainly of personnel cost.

Function 220 Zeehaven

What do we try to achieve?

- Meet the legal requirements associated operating a commercial harbor
- Ensure the safety of people and goods
- Ensure adequate capacity to berth and service vessels calling on the port
- Ensure adequate storage capacity
- Ensure a maintenance program is in effect
- Leverage the harbor's role as conduit toward economic development
- Support initiatives to increase harbor revenue
- Execute planned infrastructural improvements in collaboration with respective ministries
- Advocate good working relations with other stakeholders in and around the harbor
- Promote professionalism

What do we do to get results?

- Complete the expansion of the container storage area in collaboration with the Ministry of Infrastructure and Water Management (I&W) with European Development Fund (EDF) funding
- Perform regular assessments as to compliance to legal requirements associated operating a commercial harbor
- Make the necessary investments to ensure compliance
- Establish and perform regular assessment on safety indicators within the harbor
- Execute the maintenance program, in collaboration with the ministry of I&W
- Continue the process of training and upgrading of staff assigned to the harbor
- Schedule periodic (round-table) consultations with other harbor stakeholders, such as customs, shipping agents, harbor master, St. Eustatius Utilities Company (STUCO), SOL, Oil Terminal Statia, Fishermen organizations, Dive organizations and STENAPA.

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With the implementation and enforcement of the port safety regulations and the constant upgrading of the staff, the port should be able to meet the requirements to operate within its capacity as a commercial port. In order to ensure that the operations within the harbor are conducive to a healthy economic environment, the harbor ordinance was amended, adopted and enforced in 2019 and 2020.

The port must perform its responsibilities within certain of legal frameworks, including requirements for safety, enforcement and supervision. These include, for example, the Maritime Civil Protection Act the Port Security Act BES and the ISPS code.

The seaport act as the single most important point of entry for domestic and commercial goods as well as passengers who enter from neighboring islands and crew from the oil tankers.

After Rotterdam, the port of St. Eustatius is the largest in terms of gross tonnage movements in the Kingdom. This is due to the oil trans-shipment activities operated by GTI in the waters of St. Eustatius.

What budget do we have available?

The primarily expense for this function is USD 646K which consist mainly of

- ✓ Operational cost and General maintenance USD 148K, the general goal of the harbor is to maintenance its facilities and its infrastructure.
- ✓ Personnel cost USD 400K

The primary income source for this function (220) of USD 2.4M, consists mainly of:

- ✓ Oil Terminal Statia fees USD 1.2M
- ✓ Other harbor income USD 1.2M

Due to lower expected effects of COVID-19 in 2023, the budget has been estimated higher than the realization of 2022.

Function 230 Luchtvaart

What do we try to achieve?

- Safe and efficient transit of persons and goods through the airport terminal
- Adherence to ICAO and BES aviation protocols
- A new and expanded "terminal building" and a new AFISO tower
- Expanded aircraft parking facilities
- Enactment of an airport maintenance program
- Leverage airport's role as conduit toward economic development
- Support initiatives to increase airport revenue
- Advocate good working relations with other stakeholders in and around the airport
- Promote professionalism
- Expend with multifunctional shelters
- Create aircraft fueling possibilities

What do we do to get results?

- Adherence to ICAO and BES aviation protocols
- Collaborate with Ministry of I&W on the construction of the new and expanded terminal building

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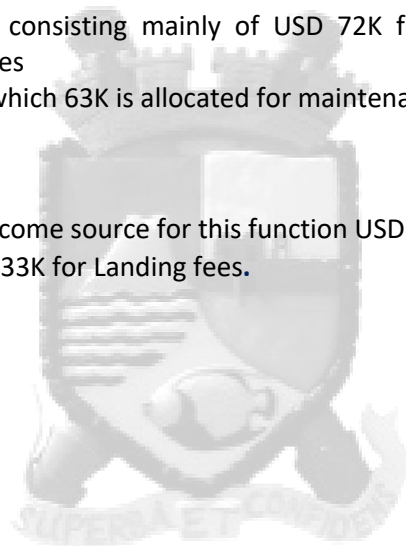
- Collaborate with Ministry of I&W on the construction of the new AFISO tower
- Develop plan for expanded aircraft parking facilities
- Implement and execute the airport training plan
- Execute the airport maintenance program with support of the I&W
- Develop strategy plan to better leverage airport's role as conduit in the economic development of the island
- Develop new initiatives to increase airport revenue
- Schedule periodic (round-table) consultations with other harbor stakeholders and users of the airport facilities
- Continue the process of training and upgrading of persons working in and around the airport

What budget do we have available?

As the table shows, the expense budget for this function is USD 2,3K which consist primarily of

- ✓ Other personnel cost USD 63K for cleaning staff due to new airport terminal, USD 54K landscaping and USD 45k for the hiring of external expertise.
- ✓ Operation cost USD 90K consisting mainly of USD 72K for general maintenance of the infrastructure and machines
- ✓ Housing cost USD 81K of which 63K is allocated for maintenance of the building

As the table shows, the primary income source for this function USD 268K consisting mainly of Departure Tax USD 174K and USD 33K for Landing fees.





Main Function 3 – Economic Affairs

Contributing to developing a self-sufficient Statia

What do we try to achieve?

The Public Entity will:

- Improve the commercial and economic environment
- Support and provision of adequate and reliable utility services
- Support and provision of reliable and fast modes of communication
- Promote local agriculture, animal husbandry and fisheries
- Upgrading of the 2013 spatial development plan
- Promote tourism

Specifically, the directorates of Transport and ENI will support, supervise and collaborate with organizations, ministries and funding agencies that are poised to:

- Provide more resilience to the electrical grid through the undergrounding of the high and medium voltage electricity cables under the 11th EDF
- Providing faster internet service through reliable fiber optic connections to homes and businesses
- Expand the container laydown area at the harbor under the 10th EDF.
- Resurfacing of the entire harbor ground with support of the ministry of I&W
- Build the new airport terminal and AFISO tower
- Execute other infrastructural initiatives, such as the cliff erosion and stabilization project, the harbor breakwater and the school renovation and rebuilding projects

Table 3.1 Budget Function 3:

Lasten	Realisatie 2021	Primitieve Begroting 2022	Gewijzigde Begroting 2022	Primitieve Begroting 2023	Begroting 2024	Begroting 2025	Begroting 2026
3. ECONOMISCHE ZAKEN							
Economische zaken Totaal -300-	45.940	88.680	88.680	126.830	128.154	129.495	130.853
Handel en Industrie Totaal -310-	356.888	330.103	330.103	330.103	335.055	340.080	345.182
Agrarische productie en ontginning Totaal -340-	-	-	-	-	-	-	-
Overige agrarische zaken, jacht en visserij Totaal 341	206.092	100.306	100.306	70.000	71.050	72.116	73.197
3. ECONOMISCHE ZAKEN TOTAAL	608.920	519.089	519.089	526.933	534.259	541.691	549.233
Baten							
3. ECONOMISCHE ZAKEN							
Economische zaken Totaal -300-	224.394	112.774	112.774	115.924	117.663	119.428	121.219
Handel en Industrie Totaal -310-	-	-	-	-	-	-	-
Agrarische productie en ontginning Totaal -340-	-	-	-	-	-	-	-
Overige agrarische zaken, jacht en visserij Totaal 341	-	-	-	-	-	-	-
3. ECONOMISCHE ZAKEN TOTAAL	224.394	112.774	112.774	115.924	117.663	119.428	121.219
SALDO VAN BATEN EN LASTEN	(384.526)	(406.315)	(406.315)	(411.009)	(416.596)	(422.263)	(428.013)

The revenues and expenses presented in the table above are specified in the function paragraphs below. Main function 3 has no active special Allowance with expense in 2022



Function 300, Economische Zaken

What do we try to achieve?

- *Economic development of the island.*
- *Establishing and enhancing the economic pillars of the island*

What do we do to get results?

- Improve the policy framework for economic development
- Centralize and Improve the permits administration
- Improve billing and collection of permits and other fees
- Pursue quicker turn-around on requests
- Facilitate new commercial initiatives
- Obtain training with respect to the advisory role of the unit
- Support small business initiatives
- Increase the effectiveness of inspections

What budget do we have available?

The expense budget 2022 for this function (300) of USD 69K includes among others:

- ✓ Operation cost USD 30K, USD 20K is allocated for the Central Dialogue St Eustatius and USD 10K for collecting of car wrecks
- ✓ Subsidy USD 30K for Small Enterprises Stimulation Program

As shown in table, the income source for this function is USD 116K primarily consisting of USD 98K from building permits and USD 18K for establishment permits.

Function 310, Handel en Industrie

What do we try to achieve?

The goal of the Public Entity is to create a healthy business environment that stimulates economic development and is deemed attractive and conducive for industrial and economic activities. Specifically, under this function, the Public Entity sustains its financial support for tourism.

What do we do to get results?

- Sustain the annual contribution to the Tourism foundation.
- Supporting local business support organization

What budget do we have available?

The expense budget 2023 for this function of USD 330K represents the annual contribution to the St. Eustatius Tourism Development Foundation.



Function 340 Agrarische productie en ontginning

What do we try to achieve?

The ultimate goal is to have a sustainable agriculture sector that:

- Provides healthy food for local consumption,
- Improved food security, and food safety.
- Creates economic opportunities from the sale of agricultural products

What do we do to get results?

- Implementation of the Agriculture vision plan
- Implementation of the policy document Land restoration
- Increase the local production,
- Catch and store rainwater to be used in agriculture
- Diversify the crop production,
- Introduce more cash crops,
- Reduce the import of agricultural products.
- Provide support to the sector and farmers by:
 - Making farm machinery available
 - Providing technical support and advice
 - Availing government owned land for agriculture production purposes.
 - Making funds available to restructure the Farmers' Cooperative

What budget do we have available?

No specific budget has been allocated to this function, this expenses are taken up under function 341

Function 341 Overige Agrarische zaken, jacht en visserij

What do we try to achieve?

- Introduction of the newly acquired farming equipment's
- Bring a measure of professionalism and commercialization to animal husbandry
- Commissioning of the fisheries regulation
- Bring a measure of professionalism and commercialization to the fishing industry
- Proper registration of fishing vessels
- Proper registration of fish catches

What do we do to get results?

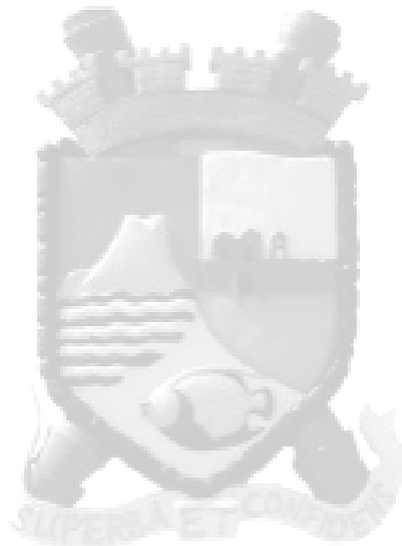
- Remove free roaming animals
- Stimulate meat sales and export
- Introduce newly acquired farming equipment's
- Increase harvesting, consumption and export of conch
- Assign environmental inspectors

What budget do we have available?



The expense budget 2023 for this function is USD 117K and consists of

- ✓ USD 60K to execute all agriculture related activities: agriculture development and food security such as land preparation, water availability, vegetable production, pest control, supporting and facilitating local farmers.
- ✓ Personnel cost USD 57K





Main Function 4 – Education

Contributing to a good climate for Education on St. Eustatius

What do we try to achieve?

- Improve quality of education in general
- Collaborate with stakeholders (Ministry of Education, Culture and Science (OCW)) with new building to house Gwendoline Van Putten Secondary School and housing of the Education Expertise Center including locality for pupils with special needs
- Provide safe transport of pupils and students
- Provide financial support to ensure vulnerable groups at elementary level are provided basic school necessities.
- Support the Compulsory Education program
- Support for student studying abroad that are not eligible to obtain scholarship
- Support for Adult Education

Table 4.1 Budget Function 4:

Lasten	Realisatie 2021	Primitieve Begroting 2022	Gewijzigde Begroting 2022	Primitieve Begroting 2023	Begroting 2024	Begroting 2025	Begroting 2026
4. ONDERWIJS							
Algemeen beheer onderwijs Totaal -400-	3.205	-	-	45.762	45.990	46.220	46.451
Algem. beheer bijzondere scholen Totaal -409-	-	-	-	-	-	-	-
Openbaar Funderend onderwijs Totaal -410-	-	-	-	-	-	-	-
Bijzonder funderend onderwijs Totaal 411	-	-	-	-	-	-	-
Openbare Onderwijs / Governor de Graaff school Totaal 420	-	-	-	-	-	-	-
Openbaar buitengewoon onderwijs Totaal 430	-	-	-	-	-	-	-
Bijz. scholengemeensch meerdaneen v.voorg functies Totaal 461	-	-	-	-	-	-	-
Gemeenschappelijke baten en lasten van onderwijs Totaal 480	206.765	313.866	313.866	189.880	192.728	195.619	198.553
Volwasseneducatie Totaal 482	-	-	-	-	-	-	-
4. ONDERWIJS TOTAAL	209.970	313.866	313.866	235.642	238.719	241.839	245.005
Baten							
4. ONDERWIJS							
Algemeen beheer onderwijs Totaal -400-	-	-	-	-	-	-	-
Algem. beheer bijzondere scholen Totaal -409-	-	-	-	-	-	-	-
Openbaar Funderend onderwijs Totaal -410-	-	-	-	-	-	-	-
Bijzonder funderend onderwijs Totaal 411	-	-	-	-	-	-	-
Openbare Onderwijs / Governor de Graaff school Totaal 420	-	-	-	-	-	-	-
Openbaar buitengewoon onderwijs Totaal 430	-	-	-	-	-	-	-
Bijz. scholengemeensch meerdaneen v.voorg functies Totaal 461	-	-	-	-	-	-	-
Gemeenschappelijke baten en lasten van onderwijs Totaal 480	-	-	-	-	-	-	-
Volwasseneducatie Totaal 482	-	-	-	-	-	-	-
4. ONDERWIJS TOTAAL	-	-	-	-	-	-	-
SALDO VAN BATEN EN LASTEN	(209.970)	(313.866)	(313.866)	(235.642)	(238.719)	(241.839)	(245.005)

Detailed specification of the expenses in main function 4 will follow in the function paragraph below. Beside the local income based expenditure, there is also a special Allowance for this function:



Function 400 Algemeen Beheer

With task division at 10-10-10, the responsibility for education was transferred to the Ministry of Education, Culture and Science (OCW). OLE retained responsibility for:

- student transport,
- issuance of basic school needs to vulnerable groups, and
- school housing (onderwijs huisvesting).
- Housing allowance

In accordance with the Education Agenda 2017- 2020), roles have been assigned to the Public Entity of St. Eustatius, The Ministry of OCW, the School boards, the Expertise Center (ECE) and the program Sociale Kansen Jongeren (SKJ).

The Primary Education Act stipulates that OLE see to the provision of food and clothing (and transportation facilities) for students who, without these facilities, would be unable to attend school regularly.

What do we try to achieve?

- Improve quality of education in general
- Collaborate with stakeholders in realizing new school building Gwendoline van Putten School and housing for Education Expertise Center including locality for pupils with special needs.
- Provide safe transport of pupils and students
- Provide financial support to ensure vulnerable groups can attend school
- Support the Compulsory Education program
- Support for student studying abroad
- Support for adult education

What budget do we have available?

The needed budget for these activities of the function 400 are covered under other functions in the budget.

Function 480 Gemeenschappelijke income and expenses van het onderwijs

What do we try to achieve?

Besides the general goals mentioned under the main section, the department will specifically aim to:

- Contribute towards the re-building of the GVP school
- Provide safe transport of pupils and students
- Ensure that all students are well equipped to attend school
- Ensure students in needs enjoy a healthy breakfast before attending classes
- Contribute to part of the operational costs of the Expertise Center (ECE) and locality for pupils with special needs
- Support the execution of the program of the Compulsory Education, in collaboration with RCN-OCW
- Review Compulsory Education workbook
- Introduce talent development

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- Foster closer working relationship with RCN-OCW
- Timely transfer of funds to student studying abroad
- Student guidance (on island and abroad).

What do we do to get results?

To achieve results, the department will collaborate and support the initiatives it wishes to realize as outlined in the previous paragraph. Specifically, it will:

- Participate progress dialogue about the completion of the building of the Gwendoline van Putten school; (project financed by specific Allowance)
- Ensure the effective operation of the school buses to foster safe student transport
- Make the necessary arrangements to ensure families in need will receive support in purchasing school uniforms and basic school supplies
- Offer breakfast for students in need interested in the program, in conformity with Sport and Prevention Accord
- Provide a subsidy to cover the rent of the Expertise Center (ECE) including locality for pupils with special needs.
- Support the execution of the program of the Compulsory Education, in collaboration with RCN-OCW
- Review Compulsory Education workbook
- Introduce talent development
- Foster closer working relationship with RCN-OCW
- Facilitate the timely transfer of funds to student studying abroad
- Student guidance (on island and abroad)

What budget do we have available?

As the table shows, an amount of USD 235K has been allocated for stimulating education. This budget consists mainly of

- ✓ Provision of scholarships USD 108K. This has to do with the housing allowance of \$450 per month for 20 students in accordance with Island Ordinance housing allowance schoolchildren St.Eustatius.
- ✓ Operational cost USD 55K
- ✓ Personnel cost USD 45K
- ✓ Subsidy cost USD 23K to cover rental costs of the Expertise Center.



Main Function 5 – Culture and Recreation

Promoting Statia’s heritage and culture

What do we try to achieve?

The overall objective includes:

- Promotion of national identity and social cohesion
- Elimination of all forms of discrimination

The cultural sector is important to the unique identity of St. Eustatius. Practitioners within the cultural sector can generate new opportunities culturally, intellectually and are an extension to the economic arena on the island. Through adequate focus, attention and development of this sector:

- Economic returns are possible on cultural and recreational activities

The unit responsible will also

- Ensure the observance of the annual public festivals and recreational events
- Advocate for the upgrading and upkeep of infrastructure including public spaces, national monuments and recreational areas
- Actively pursue financial support to those organizations that promote and sustain Statia’s heritage and archeological assets
- Accomplish the goals for 2023, with an outlook to an integrated cultural policy by 2026

In addition to the local budget, specific Allowances are received from the ministries for executing certain programs. The specific Allowances are referred to under the relevant sections.

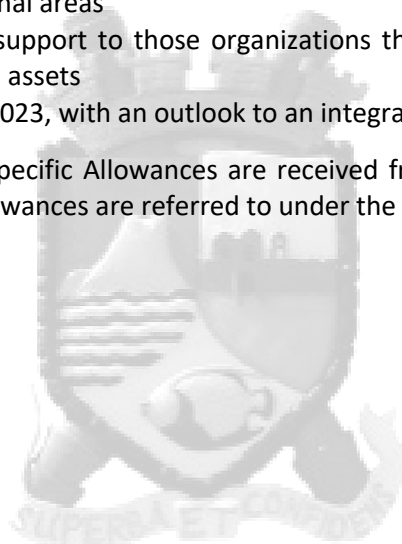


Table 5.1 Budget Function 5:

Lasten	Realisatie 2021	Primitieve Begroting 2022	Gewijzigde Begroting 2022	Primitieve Begroting 2023	Begroting 2024	Begroting 2025	Begroting 2026
5. CULTUUR EN RECREATIE							
Openbaar Bibliotheekwerk Totaal -510-	169.944	169.944	169.944	168.879	171.412	173.983	176.593
Sport Totaal -530-	351.968	350.168	350.168	320.300	325.105	329.981	334.931
Kunst Totaal -540-	-	-	-	-	-	-	-
Oudheidkunde/musea Totaal 541	156.782	208.738	208.738	208.738	211.869	215.047	218.273
Maatschappelijk leefbaarheid en openluchtrecreatie Totaal 560	66.904	115.342	115.342	-	-	-	-
Overige cultuur en recreatie Totaal 580	1.247.829	219.883	219.883	412.721	417.539	422.423	427.373
5. CULTUUR EN RECREATIE TOTAAL	1.993.427	1.064.076	1.064.076	1.110.638	1.125.925	1.141.434	1.157.169
Baten							
5. CULTUUR EN RECREATIE							
Openbaar Bibliotheekwerk Totaal -510-	-	-	-	-	-	-	-
Sport Totaal -530-	-	-	-	-	-	-	-
Kunst Totaal -540-	-	-	-	-	-	-	-
Oudheidkunde/musea Totaal 541	-	-	-	-	-	-	-
Maatschappelijk leefbaarheid en openluchtrecreatie Totaal 560	-	-	-	-	-	-	-
Overige cultuur en recreatie Totaal 580	170	-	-	-	-	-	-
5. CULTUUR EN RECREATIE TOTAAL	170	-	-	-	-	-	-
SALDO VAN BATEN EN LASTEN	(1.993.257)	(1.064.076)	(1.064.076)	(1.110.638)	(1.125.925)	(1.141.434)	(1.157.169)

The local revenues and expenses presented in table 5.1 are further specified in the function paragraphs of this chapter.

Function 510 Openbaar bibliotheekwerk

What do we try to achieve?

Through its support of the Public Library, which is operated by a separate foundation:

- Every citizen must be able to develop and participate consciously and actively in society.
- Enabled to absorb information, knowledge and culture.

A high-quality library can play a vital role in this.

What do we do to get results?

OLE will provide a subsidy to the “Stichting Openbare Bibliotheek”, to contribute toward the:

- Purchasing of new books
- Modernizing the adult books collection
- Expanding of the activity offering
- Building awareness and support within the community for the library
- Re-examining the possibility of introducing E-books
- Performing regular operational tasks and provide the customary services
- Payment of personnel costs

What budget do we have available?



The expense budget for this section (510) of USD 170K consists of an annual subsidy to the “Stichting Openbare Bibliotheek”. (Managing the public library on St. Eustatius)

Function 530, Sports

Sports helps an individual much more than in the physical aspects alone. It builds character and discipline, teaches and develops strategic thinking, analytical thinking, leadership skills, goal setting and measured risk taking.

What do we try to achieve?

Through its support of the St. Eustatius Sport Facilities Foundation, the policy of OLE is achieved which is aimed at:

- Making residents think and act healthier as part of a healthy lifestyle.

In this way people will

- Move and exercise more.

When it comes to sports and exercise, the aim is to stimulate this as effectively and efficiently as possible. To get more Statians on the move, six aspects are important for St. Eustatius from the perspective of sports policy:

- Movement education; Statia in Shape
- Sports through associations
- Sport and exercise in the public spaces; among others, dance school, walk clubs, tourism track and trails, outdoor exercise equipment, beach volleyball
- projects that encourage sport and exercise; “Alleen jij bepaalt” (AJB)
- Introducing new sports forms and broadening the sports offer
- Sport(talent) development (talentontwikkeling)
- Gradual implementation of recommendations made in report Analyses Sport structure St. Eustatius and Sint Eustatius Sport Facilities Foundation in collaboration with ministry of VWS.

What do we do to get results?

- Provide an annual subsidy to the St. Eustatius Sport Foundation
- Strengthen the working relationship with and the position of St. Eustatius Sport Foundation to achieve strategic goals
- Further implement the sports policy 2019-2023
- Monitor the progress and encourage further development of sports clubs
- Maintain a policy advisor within Social Domain to foster cooperation with stakeholders on island and abroad.
- Collaborate on the execution projects financed by specific Allowances

What budget do we have available?

The local expense budget for this section (530) consists of an annual subsidy to the St. Eustatius Sport Foundation of USD 320K (Managing the sports facilities on St. Eustatius). Other activities are covered by a special allowance Caribisch Sport- en Preventieakkoord



Function 541 Oudheidkunde / musea

Museums play a crucial role in preserving local culture. With careful documentation and artifact preservation, a culture can be recorded and remembered regardless of its future. It can also be shared and understood by those from different cultural backgrounds.

What do we try to achieve?

Through its support of the St. Eustatius Historical Foundation, St. Eustatius Monuments Foundation and the St. Eustatius Archeology Center (SECAR), the policy of OLE is achieved which is aimed at:

- Educating the public on local the culture, through a respectful display of local culture.
- Displaying alternative perspectives on history
- Connecting peoples of different background
- Preventing culture loss
- Preserving monuments
- Stimulating archeology finds
- Stimulating history and archeology tourism
- Stimulating collaborative relationships with other museums
- Renovating and restoring of historical buildings, ruins and public spaces

What do we do to get results?

- Provide an annual subsidy to the St. Eustatius Historical Foundation,
- Provide an annual subsidy to the St Eustatius Monuments Foundation
- Provide an annual subsidy to the St. Eustatius Archeology Center
- Agreements on activities to be carried out by each institution
- Pursuing working relationships with Museums in the Netherlands and in the region.
- Seek funding for renovating and restoring of historical buildings, ruins and public spaces
- Collaborate with other stakeholders in executing the renovation and restoration of historical buildings, ruins and public spaces
- Facilitate for proper storage of Statian artifacts

What budget do we have available?

- ✓ The local expense budget for this section (541) of USD 208K, consists primarily of annual subsidies to:
- ✓ The St. Eustatius Historical Foundation of USD 106K (48%) (Management of historical heritage and museum on St. Eustatius)
- ✓ The St. Eustatius Monuments Foundation of USD 52K (24%) (Managing the monuments on St. Eustatius)
- ✓ The St. Eustatius Archeology Center USD 50K (23%) (Managing the archaeological heritage on St. Eustatius)

Function 560 Maatschappelijke leefbaarheid en openluchtrecreatie



Under this section the Public Entity wishes to promote the quality of life for residents, by focusing on open air recreation opportunities and the upkeep of spaces of significance to heritage and culture.

What do we try to achieve?

- Promote the upgrading and upkeep of forts, ruins, buildings and other physical infrastructure that embody Statia's heritage and culture
- Promote the presence of 'culture' in open spaces

What do we do to get results?

- Collaborate with other stakeholders in combating cliff erosion and stabilizing Fort Oranje
- Assign one employee to the daily care and cleaning of open areas

What budget do we have available?

The local expense budget for this section (560) is allocated under the special allowances. For a further specification of this budget, we refer to the overview of Special allowances. The main activities carried out with this budget are:

- ✓ Various cultural events (including Kings Day, Memorial Day, Emancipation day, Carnival, EXCL. Statia Fisch Fry, EXCL. Kunst festival)
- ✓ Cultural event Statia Fisch Fry
- ✓ Cultural event Art festival
- ✓ National Identity campaign: officially recognize and protect the symbols associated with Statia's identity

Function 580 Overige cultuur en recreatie

What do we try to achieve?

- Improve the stature of the culture department
- Provide training and increase professionalism
- Further development of an integrated cultural policy by 2026.
- Nurture the working relationship with Ministry OCW
- Increase awareness the socio-economic contribution of the culture agenda
- Foster increased collaboration among organizations in the culture and heritage spaces
- Promoting and observes annual festivals and events
- 1st of July Day of Emancipation

What do we do to get results?

- Establishment of Culture Department as separate unit in order to give the needed focus.
- Appointment of full-time program planner (beleidsondersteunend medewerker).
- Establish a cultural policy and agenda through working relationship with ministry OCW.
- Training of staff members and other stakeholders.
- Promotion: Give a clear definition of culture and awaken a consciousness of the broad spectrum that it encompasses.
- Interject the importance of culture and all that it encompasses into all programs of development of St. Eustatius.



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- Mapping out and promoting the identity of St. Eustatius throughout the community and in the media.
- Integrating culture education into the school curriculum, as the basis for the understanding and appreciation of one's identity.
- Uniting individuals, organizations, foundations (stakeholders) that aide in cultural expression.
- Creating a network of heritage halls, cultural centers, museum, etc., in order to protect cultural practices and practitioners.
- Making cultural vitality a priority, with policies, incentives and funding of culture practitioners.
- Identify and organizing collaboration among organizations in the culture and heritage spaces.
- Advocating for increase financial support of the culture and heritage function.

What budget do we have available?

The local expense budget for this section (580) USD 275K consists primarily of

- ✓ Various cultural events and festivities cost USD 175K and subsidy for St. Eustatius Lions Club of USD 10K, St. Eustatius Senior Operational cost USD 40K related to intangible and tangible cultural heritage
- ✓ Housing cost USD 50K regarding the repatriation and housing cultural goods



Main Function 6 – Social Security Benefits and Social Work
Contributing to improving the situation of those who need a hand

What do we try to achieve?

In 2022, emphasis will continue to be placed on:

- Support and assistance of vulnerable group in solving challenges in their daily lives so that they can become part of society again.

To this end, the team of social worker and assistant social workers will provide advice on specific arrangements and procedures. The team will also guide vulnerable groups in getting involved in daytime activities, daycare, leisure activities and education. Finally, the assistant social workers will also help to empower these persons to take action themselves.

In addition to the local budget, specific Allowances are received from the ministries for executing certain programs. The specific Allowances are referred to under the relevant sections.

Table 6.1 Budget Function 6:

Lasten	Realisatie 2021	Primitieve Begroting 2022	Gewijzigde Begroting 2022	Primitieve Begroting 2023	Begroting 2024	Begroting 2025	Begroting 2026
6. SOCIALE VOORZIENINGEN EN MAA TSCHAPPELIJK WERK							
Algemeen beheer maatschappelijk werk Totaal -600-	845	-	-	-	-	-	-
Onderstandsverlening (incl. pensioen) Totaal -610-	290.895	-	-	55.984	56.264	56.546	56.828
Werkgelegenheid Totaal -611-	143.717	175.640	175.640	469.085	471.720	474.373	477.044
Maatschappelijke begeleiding en advies Totaal 620	587.338	407.064	407.064	110.000	111.650	113.325	115.025
Sociaal cultureel werk en jeugd- en jongerenwerk Totaal 630	(23.041)	-	-	71.975	72.335	72.697	73.060
Bejaardenzorg Totaal 640	-	-	-	-	-	-	-
Kinderopvang Totaal 650	300.000	300.000	300.000	300.000	304.500	309.068	313.704
6. SOCIALE VOORZIENINGEN EN MAA TSCHAPPELIJK WERK TOTAAL	1.299.754	882.705	882.705	1.007.044	1.016.469	1.026.008	1.035.660

Baten	Realisatie 2021	Primitieve Begroting 2022	Gewijzigde Begroting 2022	Primitieve Begroting 2023	Begroting 2024	Begroting 2025	Begroting 2026
6. SOCIALE VOORZIENINGEN EN MAA TSCHAPPELIJK WERK							
Algemeen beheer maatschappelijk werk Totaal -600-	-	-	-	-	-	-	-
Onderstandsverlening (incl. pensioen) Totaal -610-	-	-	-	-	-	-	-
Werkgelegenheid Totaal -611-	-	-	-	-	-	-	-
Maatschappelijke begeleiding en advies Totaal 620	-	-	-	-	-	-	-
Sociaal cultureel werk en jeugd- en jongerenwerk Totaal 630	27	-	-	-	-	-	-
Bejaardenzorg Totaal 640	-	-	-	-	-	-	-
Kinderopvang Totaal 650	-	-	-	-	-	-	-
6. SOCIALE VOORZIENINGEN EN MAA TSCHAPPELIJK WERK TOTAAL	27	-	-	-	-	-	-
SALDO VAN BATEN EN LASTEN	(1.299.727)	(882.705)	(882.705)	(1.007.044)	(1.016.469)	(1.026.008)	(1.035.660)

The expenses presented in table 6.1 will be specified in the function paragraphs below.

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Function 611, Werkgelegenheid

What do we try to achieve?

- Placing more students and other local residents on the labor market. This should result in fewer temporarily work permits (TWVs) being issued, precisely because of a better match with the labor market. The policy preparations for this will be made in 2022.
- Achieve greater professionalization of the department and in the interest of sustainability.

What do we do to get results?

- Local professionals are trained to adopt a proactive attitude towards job seekers and employers
- Transparency in the labor market will be improved, in the interest to increase the changes of 'pairing' job seeker's profiles with job vacancies. Improved 'matching' will be advanced by introducing a digital registration system.
- Perform active company visits to build relationships.
- Ensure the sufficiency of tools to allow participation by persons with disabilities (small-scale approach, sheltered work).
- Continue exploring social return opportunities
- Establish a Job Center in collaboration with RCN-SZW
- Foster relationships with Gwendoline van Putten school (GvP) and New Challenges Foundation (NCF)

What budget do we have available?

The regular expense budget for this section (611) USD 84K is to place more students and other local residents on the labor market, thus a budget of USD 18K has been allocated.

- ✓ Personnel cost USD 55K
- Car and transport cost USD 10K.

Function 620 Maatschappelijke begeleiding en advies

What do we try to achieve?

The aim of Social Domain for the year 2023 and beyond, is to place focus on prevention activities and as such strives to:

- Empower our professionals to take up the challenge to meet the needs of our community.

In 2023, additional areas in which assistance can be provided is in:

- Child nurturing
- (Preventive) debt relief
- Youth work
- Young adults

Attention will:

- Continue to be placed on the prevention of domestic violence and child abuse.



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- Advance the work in the field of poverty reduction, in accordance with the package introduced by the Ministry of Social Affairs and Poverty Alleviation Policy OLE
- Foster a closer working relationship with RCN-SZW to expand the support than can be given to vulnerable groups.

What do we do to get results?

OLE will pursue the training of:

- A policy advisor, with specialization in the area of debt relief.

Engaging these specialists has been made possible through structural funding by the Ministries of BZK and VWS. The amount will be added later.

The activities for the two main domains are:

Domestic Violence and Child Abuse

Domestic violence and child abuse will receive a lot of attention in the coming years, now that the new administrative agreement with the Ministry of Health, Welfare and Sport has been signed for 2021-2024. Chain cooperation, further development of the MDG by, among other things, the introduction of a digital registration system and the roll-out of the legal guidelines for domestic violence / child abuse.

Poverty Reduction

Recently a policy plan Poverty Reduction has been drawn up and adopted by the Executive Council. These include:

- Ensuring the expenses of funerals of persons whose heirs cannot afford the costs of burial and
- Ensuring that primary education students can pursue their education by providing clothing, food and transport. (See function 480)
- Provide support to the most vulnerable through 'food vouchers'.
- Establishing and implementing, in collaboration with ministries, a poverty reduction policy "Armoedebeleid St. Eustatius 2021-2025".
- Strengthen the level of expertise among NGO's.

What budget do we have available?

The three emergency homes will be dedicated to families in dire need. An amount of USD 543K is available for 2023 to cover the personnel cost of 433K, the rental cost of the operations building and 60K for operational cost regarding food aid is.

To achieve this, we have allocated a budget of USD 99K for Unit Social Support. (local expense budget for this section (620)

Function 630 Jeugdwerk

What do we try to achieve?

- Develop a sustainable and effective integrated youth policy

This requires a coherent approach, in which the voice of the youth can be heard. A broad, preventive support base on the one hand and good, specialized youth care facilities on the other, are essential.

The Public Entity will make extra efforts in 2022 to improve children's rights, in addition to planned efforts to combat poverty and to stimulate economic development. The recent Situation Analysis UNICEF Report of 2019, Child on St. Eustatius; Children's Rights in the Caribbean Netherlands, has found that, while significant progress has been made, further catch-up' can still be made across all areas of lives of children on St. Eustatius. The report is endorsed by both the Public Entity and the Kingdom government. Child safety, the development of the individual and participation, are the guiding principles in this regard. **In 2022 a new Memorandum of understanding will be signed with UNICEF.**

- Continue the process of "catch-up" in Children's Right

What do we do to get results?

- Establish and implement an Integrated Youth Policy
- Implement the recommendations of the UNICEF Situation Analysis Report
- Establish youth empowerment groups in collaboration with youth organizations.
- Continuous support of the child safety Net.
- Continue working along with Ministries in The Hague (VWS) to establish programs for ages 12+

The following projects which support the social support initiatives of OLE, were allotted and are in execution or are still to be executed. They are financed by special Allowances by the Ministries of OC&W and VWS.

The Social Opportunity Trajectories project aims to give ex-students the tools to find a job or to continue studying at MBO-2 level. Annually funds (special allowance) are transferred to the New Challenges Foundation (NCF) for the implementation of the SKJ process.

The Statia Doet project aims to stimulate voluntary work. For the next four years, money has been served for the annual March campaign.

The BES (t) 4Kids project serves to improve the accessibility and quality of childcare on St. Eustatius.

What budget do we have available?

In 2023, budget will be reserved for the housing program, consultancy cost, program cost, and construction of a new Out Of School building.

These activities are being financed by special allowances, hence not taken up in the regular exploitation of OLE.

Function 650 Kinderopvang

The Public Entity recognizes what is universally accepted: that the age from birth to four are crucial for the further development of a child. In this developmental stage, the foundation is laid for



conceptual learning and for developing essential skills, habits and attitudes which are essential to building a positive disposition towards learning.

What do we try to achieve?

- Contribute to the program of the daycare centers
- Further the pursuit of greater professionalism and quality at the daycare centers and after- and out-of-school organizations

What do we do to get results?

- The 'BES (t) 4Kids' program will work in collaboration with the Ministries SZW, VWS and OCW and the other BES islands, to improve the quality and accessibility of child day care and after-school care (see function 630)
- Continue perusing the building of a facility that will accommodate all out-of-school organizations while maintaining their specific identity and goals
- Provide an annual subsidy to the day care center

What budget do we have available?

The local budget for this section (650) of USD 300K, reflects OLE's annual subsidy to the day center.





Main Function 7 – Public Health Contributing to a healthy and clean Statia

What do we try to achieve?

- Specific attention for policy formation and further strengthening of the public health network.

In addition to the local budget, specific Allowances are received from the ministries for executing certain programs. The specific Allowances are referred to under the relevant sections.

Table 7.1 Budget Function 7:

Lasten	Realisatie 2021	Primitieve Begroting 2022	Gewijzigde Begroting 2022	Primitieve Begroting 2023	Begroting 2024	Begroting 2025	Begroting 2026
2. VERKEER, VERVOER EN WATERSTAAT							
Algemeen beheer volksgezondheid Totaal -700-	139.468	120.240	120.240	109.600	111.244	112.913	114.606
Preventieve en curatieve gezondheidszorg Totaal -710-	419	419	419	285.674	287.102	288.538	289.980
Ambulancevervoer Totaal -711-	-	-	-	-	-	-	-
Verpleeginrichtingen Totaal 712	-	-	-	-	-	-	-
Slachthuizen Totaal 720	349.880	462.659	462.659	294.359	297.925	301.543	305.214
Reiniging Totaal 721	1.000.903	465.280	465.280	372.298	374.159	376.030	377.910
Riolering en Waterzuivering Totaal 722	-	-	-	-	-	-	-
Milieu en natuurbeheer Totaal 723	44.288	177.150	177.150	177.150	179.807	182.504	185.242
Lijkbezorging (begraafplaats) Totaal 724	3.209	-	-	-	-	-	-
Overige openbare hygiene Totaal 725	476.341	370.676	370.676	129.267	131.206	133.174	248.640
Overige volksgezondheid Totaal 730	-	-	-	-	-	-	-
2. VERKEER, VERVOER EN WATERSTAAT TOTAAL	2.014.508	1.596.425	1.596.425	1.368.348	1.381.444	1.394.702	1.521.593
Baten							
2. VERKEER, VERVOER EN WATERSTAAT							
Algemeen beheer volksgezondheid Totaal -700-	-	-	-	-	-	-	-
Preventieve en curatieve gezondheidszorg Totaal -710-	6.856	-	-	-	-	-	-
Ambulancevervoer Totaal -711-	-	-	-	-	-	-	-
Verpleeginrichtingen Totaal 712	-	-	-	-	-	-	-
Slachthuizen Totaal 720	120.280	60.000	60.000	122.000	123.830	125.687	127.573
Reiniging Totaal 721	256.317	350.000	350.000	350.000	355.250	360.579	365.987
Riolering en Waterzuivering Totaal 722	-	-	-	-	-	-	-
Milieu en natuurbeheer Totaal 723	-	-	-	-	-	-	-
Lijkbezorging (begraafplaats) Totaal 724	-	-	-	-	-	-	-
Overige openbare hygiene Totaal 725	142.471	74.500	74.500	205.000	208.075	211.196	214.364
Overige volksgezondheid Totaal 730	-	-	-	-	-	-	-
2. VERKEER, VERVOER EN WATERSTAAT TOTAAL	525.924	484.500	484.500	677.000	687.155	697.462	707.924
SALDO VAN BATEN EN LASTEN	(1.488.584)	(1.111.925)	(1.111.925)	(691.348)	(694.289)	(697.240)	(813.669)

The revenues and expenses presented in table 7.1 are specified in the function paragraphs below.

Function 700 Algemeen beheer gezondheidszorg

What do we try to achieve?

The unit Public Health (GGD) is responsible for the execution of youth health care program. Youth Healthcare (JGZ) has an important preventive function, aimed at protecting and promoting the physical, social and mental health of youth, both for individuals and collectively. JGZ works in a population-oriented and preventive manner and must therefore maintain a profile on all children.

Essential here is to perform a broad, comprehensive assessment of the child, in which physical, psychological, social and cognitive aspects are examined, in conjunction with an appreciation for the social and physical environment in which the child functions (family, education and leisure time). JGZ plays an important role within public health care on St. Eustatius and operates from a social-medical perspective. The unit Public Health must

- Ensure that JGZ reaches all young people and that they are offered the care stipulated in the Basic JGZ tasks package.

It is important to

- Ensure continuity in the care of every child, so a continuous, uninterrupted span of attention from 0 to 18 can be achieved.

In the area of prevention, in addition to periodic school health care, the approach is being strengthened, with targeted lessons in order to increase the self-reliance and resilience of young people.

Two teaching modules have been specifically produced for use in schools. The teaching modules are divided in 6 themes:

- Physical development,
- Social emotional development,
- Reproduction & planned parenthood,
- Assertiveness
- Sexuality, alcohol and drugs.
- Healthy eating (smaaklessen)

What do we do to get results?

- Subjects such as: your own body, self-image, assertiveness, differences between boys and girls, friendships, falling in love, changes in puberty, reproduction, pregnancy, sexuality, online/offline behavior and STD's, healthy eating is a part of the program. Later other important subjects such as healthy eating, and going abroad, will be added to the program.
- Health problems among young people are addressed through current programs, as well as new programs such as, prevention in the field of oral hygiene, tackling overweight and obesity and structural activities in the field of sport (sports and prevention agreement).

For the further development in the field of youth health care, efforts will be made

- To improve the national vaccination program and
- Introduction of the electronic child file and adolescent care.
- Supervision of childcare centers (Bes(t) 4Kids) will continue.

What budget do we have available?



The expenses budget 2023 for this function (700) is USD 180K and consists of:

- ✓ Personnel cost of USD 70K
- ✓ Housing cost USD 48K
- ✓ Office cost USD 45K
- ✓ Operational cost USD 11K

Function 720, Slachthuizen

What do we try to achieve?

The slaughterhouse provides the animal breeders with the facilities to have their animals slaughtered under the desired hygienic conditions. The goal is to ensure that the slaughtering is done under ideal controlled conditions (hygienic), ensuring that the meat is ultimately suitable for human consumption. The slaughterhouse also provides opportunity for storage and processing of raw meat to other end products.

What do we do to get results?

In order to guarantee that the slaughterhouse provides the needed services. Provisions have been made:

- To ensure that the right professionals with the desired competencies operate within the unit.
- To pursue the upgrading of the current building.
- Ensure that the safety and hygiene standards are met

In 2019 an inventory was done by the Ministry of (Agriculture, Nature and Animal Husbandry (LNV) to evaluate what is needed to achieve the desired conditions. Apart from the upgrading of the equipment and structure, the report reveals that the slaughterhouse is in dire need of infrastructural improvement to guarantee that operations are conform the hygiene, labor and safety standards

- An expansion in the services is necessary to enhance the development of the meat industry.

What budget do we have available?

The expense budget for this function (720) USD 540K includes:

- ✓ Operation cost USD 146K,
- ✓ Housing cost USD 18K for maintenance of the building
- ✓ Autokosten en transportkosten USD 2K for maintenance of motor vehicles
- ✓ Other personnel cost USD 63K for training employees, hiring third parties and teambuilding activities

The primary income for this function (720) is USD 120K from slaughter cattle and sale of meat

Function 721, Reiniging

What do we try to achieve?

Providing a clean, healthy and safe environment for the inhabitants of the island remains a core responsibility of the government. All public spaces including the streets, parks as well as private properties ought to be maintained and deemed user friendly.

What do we do to get results?

In 2018, an agreement was signed with as the St. Eustatius Waste Management Solution to handle all waste on the island, including garbage collection. The contract is for an initial period of 5 years.

The street sweeping contracts needs to be revised and new constructed streets have been added for cleaning. Some communities that were not previously included in the street cleaning contracts and will be incorporated in the 2022 public space maintenance plan.

The maintenance of public spaces lies with the department of Public Works and Services (PWS).

What budget do we have available?

The expenses budget 2023 for this function (721) is USD 34K and consist of only personnel cost.

The primary income for this function (721) is USD 350K for collection of waste fees.

Function 722, Riolering en waterzuivering

The “leverage regulation” Act (kapstokregelgeving), provides the possibility of implementing regulations, such as operating costs, supervision, and so on. Based on the minimum requirements for sewage and water purification in this act, it is essential for OLE to map the waste water situation and subsequently establish a waste water regulation with rules for having effective collection and transportation of wastewater to protect the soil and the sea.

Septic Tanks are used extensively. They are closed when they are full. When the waste water becomes galvanized it does not sink properly. This is a problem on the coastline. There the waste is not sinking properly, with the risk that it may mix with seawater and may end up in the water park. This issue is being monitored. The hotels on the coast have their own purification system.

What do we try to achieve?

We try to keep up the minimum requirements for sewage and water purification

What do we do to get results?

OLE is making a plan for sewage and water management which will be ready by the end of 2021. A request is been made to the ministry of I&EW to facility a case study on the best practices for waste water management.

What budget do we have available?

For the year 2023 there is no budget needed for this function (722)

Function 723, Milieu en natuurbeheer

What do we try to achieve?

Nature Management and Protection.

According to BES laws, on Nature Conservation and Protection, the Minister of LNV in consultation with the BES islands, establishes once in every five years, a Nature Policy Plan. The new plan is has been completed and the implementation agenda has been completed. OLE also has the opportunity to establish and ratify its own policy plan. Since the reorganization of 2019 the directorate of ENI has integrated nature conservation as an integral cornerstone in the socio-economic development.

This plan is aimed at the protection of nature on the island and it also outlines how nature should be and could be used. It also covers the international commitments and the obligations deriving from the regulations and treaties policy plan.

The conservation and protection of nature are principal in the socio-economic development of the islands. This is done through:

- The designation of nature parks and managing them, while meeting the international requirements of these parks;
- Protecting and managing measures of protected species and biodiversity, combating trafficking of protected animals;

What do we do to get results?

An integral part of the nature conservation is the enforcement. The government has mandated STENAPA (St. Eustatius National Parks) to oversee both the marine and terrestrial parks.

With support from the Ministry of I&W, BZK as well as the Ministry of LNV, additional resources have been reserved for the enhancement of these facilities and institutes, this is manifested within the implementation agenda. The environmental inspectors will ensure that users of nature adhere to the regulations and guidelines established.

In addition, extra effort is being made to handle the islands massive erosion problem through an integral approach. Special attention has been given to the health of the coral population as well as the roaming animals and invasive species. Environmental policies, environmental permits, transportation and storage policies for hazardous substances, soil protection, drainage and environmental impact assessments has been mandated to the unit VTH.

What budget do we have available?

For the function 723 there is a budget needed for the contribution to the operational cost of STENAPA of USD 177K. (Managing the Marine and Land Parks of the OLE)

Function 724, Lijkbezorging, incl. begraafplaatsen

What do we try to achieve?

OLE is obliged to facilitate adequate burial grounds and cemeteries according to the BES Funeral Act (de begrafeniswet). This can be by either owning or managing them, it can also be through a private party.

What do we do to get results?

OLE continues to provide the support in manpower and technical advice in the use of the spaces in the cemeteries. Through the hurricane relief program financed by a contribution of BZK (EUR 405K), all of the cemeteries have been partially re-habilitated. The use and control of the space remains is monitored through inspections and registry.

What budget do we have available?

There is no specific budget needed for the function 724.

Function 725, Overige openbare hygiene

What do we try to achieve?

- Improvement of the food inspection function

In the coming year, supervision of compliance with the Commodities Act and the Labeling Decree will be intensified. This as a result of complaints received in the area of food safety. Targeted inspections of supermarkets and catering establishments that violate the law will be performed and sanction will be levied where necessary. The number of inspections will be increased, in cooperation with the Permits unit.

What do we do to get results?

We will:

- Strengthen control over the import goods and accentuate control with import agents.
- Perform targeted inspections at supermarkets, grocery stores and restaurants (HORECA).
- Complete and implement a digital registration and control system.
- Establish work protocols and processes.
- Ensure continuous upgrading of staff members

What budget do we have available?

Collaboration will be sought with stakeholders to strengthen population reach in the prevention area of drug addiction and care for disabled (VN-verdrag).

As of 2021 the newly established Prevention clinic will form part of the Public Health Department. The implementation and execution phase of the “preventive nota St. Eustatius 2021-2024” will be in actualized. Additional staff will be recruited such as prevention worker, registered nurse and dietician.

- ✓ Personnel cost USD 366K
- ✓ Operational cost USD 110K to cover possible cost regarding covid-19 and tasks related to the hygienie department.



Main Function 8 – Spatial Planning and Public Housing Stimulating structured spatial development and access to housing

What do we try to achieve?

It is the goal of OLE to

- ensure that adequate land space is made available for the development of the housing sector.
- Ensure that the housing community is structurally incorporated into the development of the community.

The provision of land for economic development as well as the free movement of people is also considered a priority.

- The availability of sufficient and adequate public spaces

is important for the spatial layout of the island and the development of the people.

How do we want to achieve that?

A new Land Policy was drafted in 2021 and will be implemented in the 2022 budget and calendar year submitted to the Island Council for ratification.

Revision and reallocation of land for housing development

Table 8.1 Budget Function 8:

Lasten	Realisatie 2021	Primitieve Begroting 2022	Gewijzigde Begroting 2022	Primitieve Begroting 2023	Begroting 2024	Begroting 2025	Begroting 2026
8 .RUIMTELIJKE ORDENING EN VOLKSHUISVESTING							
Ruimtelijke ordening Totaal -810-	-	-	-	-	-	-	-
Woningbouwexploitatie/woningbouw Totaal -820-	(51.626)	218.214	218.214	216.000	219.240	222.529	225.867
Overige volkshuisvesting Totaal -822-	-	-	-	-	-	-	-
8 .RUIMTELIJKE ORDENING EN VOLKSHUISVESTING TOTAAL	(51.626)	218.214	218.214	216.000	219.240	222.529	225.867
Baten							
8 .RUIMTELIJKE ORDENING EN VOLKSHUISVESTING							
Ruimtelijke ordening Totaal -810-	-	-	-	-	-	-	-
Woningbouwexploitatie/woningbouw Totaal -820-	(120)	-	-	-	-	-	-
Overige volkshuisvesting Totaal -822-	-	-	-	-	-	-	-
8 .RUIMTELIJKE ORDENING EN VOLKSHUISVESTING TOTAAL	(120)	-	-	-	-	-	-
SALDO VAN BATEN EN LASTEN	51.506	(218.214)	(218.214)	(216.000)	(219.240)	(222.529)	(225.867)

The revenues and expenses presented in table 8.1 are specified in the function paragraphs below.

Within main function 8 there are no special Allowances.

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Function 810, Ruimtelijke ordening

What do we try to achieve?

OLE has formulated a Memorandum on Land Policy since the fall of 2020. With the adoption of this Memorandum on Land Policy on St. Eustatius 2020, the Public Entity is laying down how it uses its land policy instruments. The government pursues a land policy to ensure that the land market runs efficiently and fairly and to achieve public / spatial goals.

What do we do to get results?

The existence of a land policy provides the basis for the OLE to participate in a responsible, transparent and business-like manner, in the island's economy and, where necessary., to take the lead in the spatial planning of St. Eustatius. Therefore, the revision of the St. Eustatius Spatial Development Plan ('ruimtelijk ordeningsplan') will continue. That current plan has been in effect since 2011.

With the mentoring and support provided through the Ministries of BZK, I&W, EZ and LNV, the island will be updating the current Spatial Development Plan. The expansion of the industrial zone, as well as the provision of adequate infrastructure and the reservation of additional land for recreational purposes and agricultural development, will ensure a complimentary environment for economic development.

What budget do we have available?

No budget available in 2023-2026.

Function 820, Woningexploitatie/woningbouw

What do we try to achieve?

- Provide the opportunity for adequate living conditions and standards for the inhabitants of the island; especially sufficient affordable housing for specific target groups.

What do we do to get results?

- Provide an annual subsidy to the St. Eustatius Housing Foundation (SHF)
- The construction of additional social and safe houses

The responsibility of social housing has been mandated to the St. Eustatius Housing Foundation.

What budget do we have available?

The expense budget 2023 for this function (820) of USD 216K includes The St. Eustatius Housing Foundation subsidy of USD 216K. (Suitable and decent social housing on St. Eustatius



Main Function 9 – Financing and General Cover funds Generating revenues to pay for the annual budget

What do we try to achieve?

- Generate sufficient funding to cover all the necessary costs OLE must incur to execute the year's program.

Table 9.1 Budget Function 9:

Lasten	Realisatie 2021	Primitieve Begroting 2022	Gewijzigde Begroting 2022	Primitieve Begroting 2023	Begroting 2024	Begroting 2025	Begroting 2026
9. FINANCIERING EN ALGEMENE DEKKINGSMIDDELEN							
Reserves en voorzieningen Totaal -910-	750.550	-	-	-	-	-	-
Geldleningen Totaal -911-	-	-	-	-	-	-	-
Vrijgekomen middelen Totaal -912-	-	-	-	-	-	-	-
Beleggingen Totaal 913	-	-	-	-	-	-	-
Belastingen Totaal 920	13.895	-	-	-	-	-	-
Vrije uitkering Totaal 921	-	-	-	-	-	-	-
Algemene uitgaven en inkomsten Totaal 922	648.166	234.000	234.000	242.000	245.630	249.314	253.054
Stelposten Totaal 923	-	-	-	-	-	-	-
9. FINANCIERING EN ALGEMENE DEKKINGSMIDDELEN TOTAAL	1.412.611	234.000	234.000	242.000	245.630	249.314	253.054
Baten							
9. FINANCIERING EN ALGEMENE DEKKINGSMIDDELEN							
Reserves en voorzieningen Totaal -910-	-	-	-	-	-	-	-
Geldleningen Totaal -911-	-	-	-	-	-	-	-
Vrijgekomen middelen Totaal -912-	-	-	-	-	-	-	-
Beleggingen Totaal 913	-	-	-	-	-	-	-
Belastingen Totaal 920	62.545	806.260	806.260	550.000	558.250	566.624	604.568
Vrije uitkering Totaal 921	14.405.792	11.479.136	11.479.136	17.469.905	16.829.260	16.947.555	16.862.011
Algemene uitgaven en inkomsten Totaal 922	-	-	-	-	-	-	-
Stelposten Totaal 923	-	-	-	-	-	-	-
9. FINANCIERING EN ALGEMENE DEKKINGSMIDDELEN TOTAAL	14.468.337	12.285.396	12.285.396	18.019.905	17.387.510	17.514.179	17.466.579
SALDO VAN BATEN EN LASTEN	13.055.726	12.051.396	12.051.396	17.777.905	17.141.880	17.264.864	17.213.525

The revenues and expenses presented in table 9.1 are specified in the function paragraphs below.

Function 920 Belastingen

What do we try to achieve?

Generate optimal and reasonable revenue from the resident populations of St. Eustatius, from tourists and from local organizations, at the lowest possible costs.

What do we do to get results?

- Optimize our databases of road tax, tourist tax, garbage tax and car rental tax.
- Send timely and accurate tax assessments, preferably by email.
- Collect friendly, though with results.
- Begin the collection of precision tax by enforcement in the public domain.
- Preparing of the handover of collecting to BCN Bonaire.



What budget do we have available?

For 2023 there is no budget needed.

Function 921 Vrije uitkeringen

What do we try to achieve?

Generate optimal funding from Dutch Government to cover for annual budgeted expenses.

What do we do to get results?

- Apply and distribute this income to meet the multiple demands, to the best of our ability.
- Budget prudently by staying at the level of the revised 2020 free allowance

What budget do we have available?

The primary income source for this function (921) is the free allowance (Vrije uitkering) provided by the Ministry of BZK and other government contributions.

- ✓ The free allowance has been increased by an amount of USD 1,8M. This is in accordance with the agreements within Caribbean envelope.
- ✓ Other Government Contributions USD 4,1M consists of:
 - Eilandelijke achterstanden (I) USD 1M
 - Arbeidsbemiddeling USD 295K
 - Onderwijs-arbeidsmarkt USD 295K
 - Organisatiekosten USD 505K
 - Prioriteiten RA eilandelijke taken USD 885K
 - Transitiekosten USD 333K
 - Uitvoeringskracht (S) USD 787K

Function 922 Algemene uitgaven en inkomsten

What do we try to achieve?

Collect optimal revenues and administrate expenses from sources that can't be placed at an available function. Also be prudent towards not budgeted expenses.

What do we do to get results?

- Budget 1% of annual budget for unexpected and unforeseen expenses.
- Try to reduce the general expenses and optimize the general income.

What budget do we have available?

The expenses for this function consist of USD 242K which is the accounting expenses for auditing the foundations USD 80K and USD 162K for unforeseen expenses



Mandatory Paragraphs

A. Section Good Governance (Paragraaf bedrijfsvoering)

At the introduction of 'de Tijdelijke Wet Taakwaarlozing St. Eustatius' on February 7th, 2018, certain parts of the WolBES and the FinBES were declared non applicable. The Island Council was dissolved, and the Island Commissioners were relieved of their duties. The acting Island Governor and the Council Registrar were honorably discharged. At the same time, a Government Commissioner (RC) and a deputy Government Commissioner (Wvd. RC) were appointed. As a result, certain elements and functions within the organizational model of OLE, became temporarily inoperative or are being executed by or on behalf of the Government Commissioner (RC).

The Government Commissioner executes all tasks and authorities formally assigned in the 'Wet openbare lichamen Bonaire, St. Eustatius en Saba (WolBES)' and other laws, to the Island Council, Executive Council and Island Governor.

The decisions taken by the Government Commissioner (RC), in place of the Island Council, the Executive Council or the Island Governor, are considered as made by the respective organs.

If the execution of laws or edicts issued by the Kingdom require the cooperation of the Island Council, the Executive Council or the Island Governor, then this is to be provided by the Government Commissioner (RC).

On July 7th, 2020, the bill 35422 - The Restoration of Provisions Eustatius- was adopted unanimously. From July 16th, 2020, the new law of Power came in to force.

The idea behind the Bill on Administrative Provisions on St. Eustatius is normal the administrative relationships are restored step by step and at the same time the intervention is restored extensive. Every effort is made to allow local authorities to function independently as soon as possible, once the conditions for good governance have been met, that is restoration of local democracy. For the population, the right to choose and their own representation being a candidate is essential. These democratic rights must therefore be restored as soon as possible

The bill therefore contains a number of safeguards:

- Transition to the next phase can only take place if concrete results have been achieved and the relevant powers are expected to be properly exercised in the longer term.
- Moreover, the powers of the Island Legislative Council and the Island Government are initially limited the tasks in the field of financial management, the organization of the civil service organization will only be assigned at a later stage.
- The Government Commissioner has additional authority to make decisions by the Island Council and the Island Government. If the statutory auditor withholds approval, the decisions do not enter into force. The interests of the residents and good governance are included in the grounds for approval.
- After financial management has been restored, all decisions of the Island Council are taken the basis of duties or powers arising from the public entities (Bonaire, Sint Eustatius and The Saba Finance Act (FINBES) is also subject to government approval Commissioner. This approval requirement will continue until the decision has been made taken to advance to phase 3, where the post of governor is restored.
- The normal supervisory powers of prevention and enforcement under the WOLBES and the legislation on delegated powers in case of breach of duty, as well as the also the ability to overturn decisions contrary to the law or the public interest apply when the bill becomes law.



- Since the government commissioner also works after the island council and the island council has been restored, he will have firsthand knowledge of the functioning and decisions of both bodies and are well placed to take timely action if the situation justifies this, in quick and close consultation with the Ministry of the Interior and Kingdom Relations.
- After the departure of the government commissioner, the Kingdom representative will be able to exercise enhanced supervisory powers. To this end he gets access to everyone information and can attend all meetings, private and otherwise (Article 12 of the bill, amended after the post of governor was restored).

Under the constitution, once conferred powers cannot be revoked without the intervention of the legislator. To prevent powers from being exercised in a way that doesn't benefit the island or the collective interest of its inhabitants, these safeguards make it tight control is maintained over the administrative situation. It is important that the safeguards are seen as a safety net and as a legal basis for it take action if the situation requires it. Good governance is not something that can be achieved by alone the passing of a law. Equally important is the willingness of future members of the Island Council and Island Government to cooperate and communicate constructively with each other and with the government commissioner, and their willingness to perform their duties and exercise their powers in the collective interest of the public body and the population of St. Eustatius.





B. Local Levies

Local revenues are an important source of income for OLE. The purpose for local taxes and user fees is to locally generate a part of the funding needed to cover the costs associated with the execution of a wide range of tasks and provide certain services to the Island's residents, by OLE. In principle, remission of claims is not possible in respect to both private and public claims.

Local levies can be categorized into two types. Levies for which their application is restricted and those that are not restricted. In this section we address both types. Unrestricted local levies such as land lease tax, tourist tax, car-rental tax, precaria tax and road tax, are allotted to general income because they are not bound to any particular program, tasks or services. Levies such as waste tax and building permits, are restricted and accounted for under the function to which they refer and from which the task or service is dispensed.

In addition to taxes and fees, OLE may also generate income for providing (non-public) services such as renting out of (office) space.

Residents, businesses and other organizations together, contribute to making the execution of OLE's duties possible. In order to ensure a level playing field and create a platform such that all parties may bear their fair share of the collective burden, OLE will continue to increase its efforts to ensure accurate and complete assessment and collection across all revenue types.

In the table below, an overview of the local taxes and the expected revenue is given:

Specification of Local Levies	Realization 2021	Primary Budget 2022	Amended Budget 2022	Budget 2023	Budget 2024	Budget 2025	Budget 2026
Motorrijtuig belastingen	207.960,03	398.401,08	398.401,08	450.000	456.750	463.601	493.115
Afvalstoffenheffing	256.317	350.000	350.000	350.000	355.250	360.579	365.987
Toeristen belasting	46.213,34	88.533,57	88.533,57	100.000	101.500	103.023	109.581
OZB Kadaster	17.259,67	33.065,34	33.065,34	37.348	37.908	38.477	40.926
Onroerend goed exploitatie	415.190	286.260	286.260	250.000	250.000	250.000	250.000
Luchthaven	140.789	268.386	268.386	330.041	334.992	340.017	345.117
Zeehaven	1.966.846,35	2.385.654	2.385.654	2.484.763	2.518.718	2.550.053	2.702.048
Overige leges	67.426	48.500	48.500	61.000	61.915	62.844	63.786
Leges unit vergunningen	227.005	140.707	140.707	115.924	117.663	119.428	121.219
Overige opbrengsten	278.182	134.500	134.500	327.000	331.905	336.884	341.937
Grand Total	3.623.189	4.134.007	4.134.007	4.506.076	4.566.601	4.624.904	4.833.716

Permits (Function 300)

Several adjustments have been made to the permits.

Building permits

A budget of USD 98K was provided here.

Establishments Permits

For Establishment Permits, USD 18K in revenue will be taken into account in 2022.

Income from harbor activities

In 2016, the rates regulated by the harbor ordinance were increased. This led to an increase in revenues from harbor activities since 2017.

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In 2017 a new multi-annual agreement was reached between OLE and Statia Oil Terminal in which higher vessel and bunker fees were contracted.

Initially, the agreement led to a substantial increase of local harbor revenue. However, following on the hurricanes of 2017, the situation became more tenuous and less predictable, as Statia Oil Terminal failed to attract the number and sizes of vessels it previously anticipated. Projected harbor income was significantly reduced in 2018, due to the political environment in Venezuela, as the developments there adversely affected activity in the harbor of St. Eustatius.

As a result of the COVID-19 pandemic, we see in the 2022 realization that the harbor's revenues are again lower than projected. However, the director of transport believes that the impact of the COVID-19 pandemic will have less effect on the harbor's revenues. Therefore, the harbor's revenue for 2023 has been estimated higher than what we see in the realization. We estimate a budget of USD 2,4M.

OLE will continue to monitor the development in harbor revenues and will propose amendment to the budget, upward or downward, in the course of its execution, as needed.

The harbor is the main local source of income for St. Eustatius. More than half of total seaport revenue is directly attributable to Prostar's (formerly NuStar) operations: revenue bunkers, NuStar vessel service fees, seaport subscription revenue and NuStar cargo fees

There are several other charges as well:

- Cargo and pier revenue: pier fees for the import of cargoes and parcels;
- Additional fees: due when docking a ship;
- Port fees: to be met when anchoring and staying at the port;
- Severance tax,
- Access passes: tickets to port land are largely issued by six months and issued in January and July;
- Seaport subscription concerns the concession for the exercise of piloting activities paid for by Statia Terminals.

Land Lease ('Erfpacht')

According to the table below land lease tariffs ('Erfpacht') are frozen for de coming years.

Specification	Current rate	1 January 2023
Erfpacht		
Landbouw/Veeteelt	USD 200.00 acre	USD 200.00 acre
Particulier (woning)	USD 0.75 m2	USD 0.75 m2
Zakelijk	USD 1.50 m2	USD 1.50 m2
Verhuur grond		
Huur grond industrie wijk	USD 3.50 m2	USD 3.50 m2

For pre-existing contracts of 10 years or less, rates will not change immediately. For contracts 10 years and older, the new rate increases will be introduced in stages, over a period of 5 years. For new land lease contracts, the new tariffs will apply from inception.



Since several administrative improvements in 2019, collection is now being actively pursued. There is rate increase starting from January 1, 2021. Based on this we expect USD 60K extra revenue from land lease.

Road Tax

In 2021, road tax revenues were higher than budgeted. Instead of the usual number plate players, new number plates were issued in February 2020. Coupled with Police checks, this led to a windfall in the proceeds. During the preparation of the budget there are no plans for issuing new number plates. For this reason, conservative budgeting and the initial budget of 2022 is taken as a starting point.

Waste Levy

The administration of the waste levy was thoroughly addressed in 2019. The basic data was updated and completed on the basis of an extract from the Personal Information Service (PIVA), which has increased the file of taxpayers and improved the quality of the imposition and collection. The levy is, in principle, imposed quarterly.

Realization in 2021 showed an income of USD 256K. For 2022 we are budgeting more conservatively, and we expect an income of USD 350K.

Room Tax

The tourist tax remained significantly behind the budget in 2021. The 2022 budget was based on the primary budget for 2021. Due to the effects of the COVID-19 pandemic, we see in the realization 2021 a considerable decline in the income of tourist tax. Therefore, we have estimated a budget for 2023 of USD 88K

Airport revenue

The travel restrictions resulting from COVID-19 have had a major impact on the airport's revenues in 2022. We see a considerable decline in the 2022 realization. However, the director of transport believes that the impact of the COVID-19 pandemic will have less effect on the airport's revenues. Therefore, the airport's revenue for 2023 has been estimated higher than what we see in the realization. We estimate a budget of USD 330K for 2023.

OLE will continue to monitor the development in airport's revenues and will propose amendment to the budget, upward or downward, in the course of its execution, as needed.

Improvement of assessment and collection

The plan of action "Towards fair and effective financial management" ("Towards legitimate and effective financial management") outlines concrete action points for achieving effective financial management within OLE. This includes plans on how OLE wants to improve the (timely) assessment or invoicing and collection of local revenue. Previously, money was received from the Ministry of Foreign Affairs and Kingdom Relations (KR) for the implementation of this plan and the administrative, procedural and technical implementation of various phases has started. Currently we work hard to redesign work processes and to implement these.

In 2022 a new project was started regarding the improvement of the administrative organization and internal control. The main focus of this project is to enforce all financial processes within OLE. This will allow the organization to be more in control of its accountability and financial management.

Since 2012, the following regulations are being updated regularly:



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1. Vehicle (road) tax/ Motorrijtuigenbelasting, 10-03-2020
2. Tourism levy/ Toeristenbelasting, 20-12-2018
3. The Ordinance on general retributions and user fees/ Legesverordening, 20-03-2020
4. Harbor fees/ Havenbelasting, 10-12-2019
5. Waste tax/ Afvalstoffenheffingen, 02-11-2018
6. Airport fees / Luchthavenbelasting,
7. Precordial tax / Precariobelasting,
8. Land Lease / Erfpacht, 23-11-2018

There is presently a need to develop a working method on enforcement of the precarial tax. This tax will provide OLE with a new source of income that will support OLE's efforts to keep the island clean and tidy.





C. Buffer Capital

The 'Besluit begroting en verantwoording openbare lichamen BES' describes a resistance capacity as a ratio between the available resistance capacity and the total number of quantified risks, which do not include management measures. When calculating both elements, it is important to be complete in this. All components of resistance capacity should be taken into account (incidental and structural).

The risk analysis should be embedded in an OLE-wide risk management, in order to get a good view of the hedged risks (as part of the regular business) and the uncapped risks (as part of the resistance). Finally, all financial data must comply with the so-called prudence requirement.

Definition of 'Resistance Capacity' / 'Weerstandsvermogen'

According to article 10 of the BBV BES, the 'Resistance' consists of the relationship between: The capacity for resistance, being the means and capabilities available to the Public Entity to cover non budgeted burdens, and all risks for which no measures have been taken and which may be material in relation to the financial position.

The section on resistance shall contain at least:

- a. An inventory of resistance capacity;
- b. An inventory of the risks referred to in the first paragraph, part (b);
- c. The policy with regard to resistance capacity and risks.

Importantly, the BBV BES has explicitly defined the resistance capacity as a ratio. This ratio describes the relationship between resistance capacity and the (quantified) risks, for which no measures have been taken. Before going into this ratio, it is good to first define both components as sharply as possible a risk management and Resilience OLE memorandum will be applied with effect from the 2022 Budget.

The aim of risk management is to identify possible risks in a timely and complete manner, so that decisions can be made in time about reducing/controlling the risks. For risks that cannot be (completely) avoided, having sufficient resilience is important. Having sufficient resilience has the following goals:

- a. Being able to absorb incidental financial setbacks without having to intervene directly in the budget
- b. Being able to temporarily absorb structural setbacks, creating time to carefully consider how this structural impact can be given a place.

Risk management is the entirety of activities and measures aimed at explicitly and systematically dealing with and controlling risks. A risk is a chance of an event occurring with a certain consequence that can cause a positive or negative effect (= damage). The probability that an event will occur and the extent to which the consequence will occur are uncertain. Resilience is an element in the financial sustainability of the budget and the financial position of OLE. Resilience plays a role as a means of coping with impending unexpected financial setbacks.

Risk management is a continuous process that consists of a number of steps. This starts with identifying the risks. With the aid of a risk analysis, insight can be obtained in a systematic manner into the underlying risks. The analysis of the measures to control the risk also belongs to this phase. In the next step, the risks are assessed and further classified. Finally, it is determined which measures are taken to control and/or reduce the risk. Monitoring and reporting on the progress of the risks, and adjusting, if necessary, is the final phase of the process.



Risk management is about determining the risks and the probability that a risk will occur.

Risk

A risk is the probability of an event occurring with a negative effect on OLE.

Opportunity

Risk refers to the probability that a risk will occur. The word probability indicates that it is about a possible event. The possible event has consequences for the achievement of objectives. If it is certain that an event will occur, it is no longer a risk.

Resistance Capacity/ Weerstandscapaciteit

The BBV defines the resistance capacity as being the means and capabilities available to the OLE to cover non budgeted costs. The latter means that the Minister makes a clear distinction between budgeted costs, i.e. costs that are part of the budget and multiannual figures, and non-budgeted costs.

The BBV BES also distinguishes between incidental and structural resistance capacity, meaning the occasional resistance capacity, the ability to absorb unexpected occasional setbacks, without affecting the continuation of tasks at the prevailing level. This means that determine that ability is:

- A. The general reserve and the reserves to which the Island Council has given a destination which can be changed (assigned reserves).
- B. The estimates for unforeseen expenditure included in the budget, insofar as no destination has yet been given.
- C. The silent reserves, insofar as they are material in the short term (reserves whose size and/or existence is not apparent from the balance sheet, resulting from the undervaluation of assets or overvaluation of debt when following normal valuation methods).

The structural resistance capacity relates to the ability to deal structurally with unexpected setbacks in the current budget, without compromising the performance of existing tasks. The means that determine that ability is:

- A. The remaining (unused) tax capacity.
- B. Savings opportunities (as far as not yet included in the budget and multi-annual estimates).
- C. The post unforeseen

Reserves are part of the available resistance capacity. The general reserve is freely applicable for new policies (or to absorb setbacks in the annual result). Destination reserves, on the other hand, are reserves to which the Island Council has given a specific destination. Although an earmarked reserve is a defined future withdrawal, there is no obligation at that time. The Island Council therefore has every possibility to change the destination of these reserves.

The total available resistance capacity therefore consists of the list of all the aforementioned elements of the incidental and structural resistance capacity.



Provisions are not part of the available resistance capacity, because there are already entered into obligations or risks with a high degree of probability.

Risks of Resistance

The second element of resistance consists of the required resistance capacity based on the OLE widely identified and quantified risks, for which no measures have been taken and which have a material financial interest. Risk is defined as a potential obstacle to achieving (operational and strategic) objectives. The magnitude of the risk is determined by the degree of probability and the (quantified) impact (on the objectives). The basis for identifying, quantifying and managing these risks lies in risk management. Well-executed risk management also prevents the resilience (too) from increasing considerably, as most regular risk management risks are proactively recognized and covered by management measures.

Relationship between resistance capacity and risks

The resistance capacity, as mentioned, consists of the relationship between the available resistance capacity and the resistance capacity required for the hedging of the risks. The required resistance capacity is determined by the risk profile of the municipality as a whole, where the probability and magnitude/impact of each risk is individually assessed and quantified. The relationship is usually expressed in a ratio number, where a resistance ratio of at least 1.0 should normally be sought. The Executive Council of OLE determines whether the resistance capacity is sufficient. It is up to the municipalities themselves to formulate a policy line about the resistance capacity deemed necessary in the organization. In its Guide to Resilience for Council members, the Ministry of the Interior and Kingdom Relations uses a general standard between 1 and 2 (sufficient / more than sufficient).

The available resistance capacity consists of a structural and an incidental part. The contingency item (USD 162K) is a structural component. The general reserve constitutes an incidental component. The general reserve and designated reserve combined is USD 29,8M as of 19/12/2022. The share of the participating interests (USD 14,6M) must be eliminated from equity. This means that the final available resistance capacity will be USD 15,1M.

Based on the risk assessment performed with the directors, the required resistance capacity is USD 6,2M. thus, the Resilience ratio is 2.4 However, a risk profile with a lower Resilience ratio is chosen, namely for the standard 2.4.

This means that the available resistance capacity will be USD 15,1M. This part of the general reserve will be accessible in the event that the inventoried risks unexpectedly arise

In coordination with the BC, a risk standard of 2.9 was chosen, which is qualified as more than sufficient. With this standard, the size of the quantified risks is in balance with the available resistance capacity to be maintained with which risks can be absorbed.



Ratio	Meaning
> 2,0	Excellent
1,4 tot 2,0	Ample
1,0 tot 1,4	Enough
0,8 tot 1,0	Mediocre
0,6 tot 0,8	Inadequate
< 0,6	Largely insufficient

Resilience ratio:

Available Resistance Capacitance
Required Resistance Capacity

Resilience ratio:	<u>Total available Resistance Capacity</u>	15,166,881
	Total required Resistance Capacity	6,285,800
		2.41

Overview liquid resistance capacity

Liquid assets	Amount 2022
Total liquid assets	76,822,551
Pre-received free allowances	72,042,732
Pre-allocated designated reserve	1,425,916
Free disposable liquid assets	3,353,903

Resistance capacity	
General reserve	13,740,965
Designated reserve	1,425,916
Total resistance capacity	15,166,881
Non-current assets (land and buildings)	10,387,062
Pre-allocated designated reserve	1,425,916
Free disposable liquid assets	3,353,903

Principle of prudence

Financial data, which are included in the budget, are explicitly demanded. Demands on transparency, attribution and prudence. The principle of prudence is necessary because uncertainties always arise when the budget and financial statements are drawn up. The budget is about estimates which, by definition, have a degree of uncertainty. The prudence requirement includes the need to take into account risks arising before the end of the financial year if they are known before the financial statements are drawn up.

The way risk management is performed is used with widely adopted and accepted guidelines such as COSO and ISO 31000. It is also important that risk management is an integral part of the regular



planning and control cycle, enabling rapid visibility into potential risks and thus taking management measures at an early stage. In fact, this control dimension is the logical extension of the calculation and the extent of the resistance. The value of the resistance ratio is a snapshot of both the available capacity and the required capacity. The ratio is permanently influenced by changes in the risk information (new decisions or factual circumstances with consequences for the probability or impact, control measures, the size of the components of the resistance capacity).





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Volgnr	Directie	Required Resistance Capacity/benodigde weerstands capaciteit (amounts x \$ 1)	Type of risk (Operational Risk/Financial Risk/CSR-risk/General Risk)	Probability in %kans van	Effect in \$	Weighted Money Consequence in
	Bedrijfsvoering en klantenservice	Risks				
		Discontinuiteit van de bedrijfsvoering				
1		- ICT	1. Operational risk	10%	250,000	25,000
2		- tornado	4. General risk	25%	500,000	125,000
3		- management leaves	1. Operational risk	40%	200,000	80,000
4		- weglopen van talent	1. Operational risk	40%	200,000	80,000
5		- discontinuity of bedrijfsvoering (long term sickness, vacancy, burnout personeel/overwerkt zijn/trauma/massive disease)	1. Operational risk	30%	1,145,000	343,500
6		- covid 19	3. Corporate Social Responsibility-risk	15%	500,000	75,000
8		- onrechtmatig handelen	2. Financial risk	20%	1,000,000	200,000
7		- lack of insurances	2. Financial risk	15%	500,000	75,000
	Bedrijfsvoering en klantenservice	P&O				
8		- langlopende arbeidsconflicten	1. Operational risk	10%	100,000	10,000
9		- bedrijfsongevallen	3. Corporate Social Responsibility-risk	5%	190,000	9,500
	Bedrijfsvoering en klantenservice	Finance department				
10		- AFAS crashes/ ICT crash	1. Operational risk	40%	550,000	220,000
11		- Possibility change Free allowance systematic	2. Financial risk	10%	500,000	50,000
12		- Leverandiers niet betalen/laat betalen	1. Operational risk	10%	500,000	50,000
	Bedrijfsvoering en klantenservice	Klantenloket				
13		- privacybreach	3. Corporate Social Responsibility-risk	40%	6,000	2,400
14		- loss of data	1. Operational risk	30%	-	-
15		- fraud	2. Financial risk	20%	10,000	2,000
16		- security not working	1. Operational risk	30%	5,000	1,500
	Social domain	Beleid en programma				
17		- natural disasters	4. General risk	80%	200,000	160,000
18		- Lack of (structural) finances/vulnerability to financial dependence	2. Financial risk	50%	1,000,000	500,000
19		- upgrading (based on new developments/dutch european counterparts: education/political sensitivity/bijtscholing/uitwisselingsprogramma's)	1. Operational risk	50%	50,000	25,000
20		- means for networking	1. Operational risk	25%	15,000	3,750
21		- discontinuity of bedrijfsvoering (long term sickness, vacancy, burnout personeel/overwerkt zijn)	1. Operational risk	25%	130,000	32,500
	Social domain	Publieke gezondheidszorg				
22		- pandemic/ local outbreak	4. General risk	30%	3,000,000	900,000
23		- judicial claims	4. General risk	20%	10,000	2,000
24		- loss of image	4. General risk	10%	50,000	5,000
						-



Multi Annual Budget 2023-2026

Public Entity | St. Eustatius

Volgnr	Directie	Required Resistance Capacity/be nodigde weerstandscapaciteit (amounts x \$ 1)	Type of risk (Operational Risk/Financial Risk/C&SR-risk/General Risk)	Probability in %kans van optreden	Effect in \$	Weighted Money Consequence in \$/Impact in \$
	Social domain	Risks Cultuur en Evenementen				
25		- a adequate preservation of cultural artifacts	3. Corporate Social Responsibility-risk	80%	200,000	160,000
26		- public culture (vandalism/fire/natural disasters)	3. Corporate Social Responsibility-risk	80%	100,000	80,000
27		- executing events (more staff to organize events/continuity of department)	3. Corporate Social Responsibility-risk	10%	30,000	3,000
	Social domain	Maatschappelijke ondersteuning				
28		- influx of persons	3. Corporate Social Responsibility-risk	50%	20,000	10,000
29		- escalatie huiselijk geweld	3. Corporate Social Responsibility-risk	90%	20,000	18,000
30		- escalatie kindermishandeling	3. Corporate Social Responsibility-risk	90%	20,000	18,000
31		- vehicle (to be able to visit clients when other vehicles are donated/shriving termijn has passed with no replacement)	1. Operational risk	90%	25,000	22,500
	Griffier	Ondersteuning Eiland council				
32		- kwaliteit van de ondersteuning van de eiland council	1. Operational risk	20%	0	-
33		- theft of media/office equipment	2. Financial risk	10%	1,500	150
34		- natural disasters (Fire /Hurricane)	4. General risk	35%	100,000	35,000
	Transport	Unit Beveiliging				
35		- in strijd handelen met code of conduct	4. General risk	20%	50,000	10,000
	Transport	Unit Haven/Luchthaven				
36		- Lack of control	2. Financial risk	30%	45,000	13,500
37		- Claim on damage goods	2. Financial risk	20%	80,000	16,000
38		- Navigational risks	2. Financial risk	20%	0	-
39		- Ongelukken personeel/materieel	2. Financial risk	0%	0	-
	ENI					
40		loosing current employee to the private sector or other functions	1. Operational risk	30%	20,000	6,000
41		insufficient staff to cover the requested policy areas	1. Operational risk	50%	100,000	50,000
42		Staff burnout	1. Operational risk	15%	30,000	4,500
43		non filling of the requested vacancies	1. Operational risk	10%	100,000	10,000
44		medical issues	1. Operational risk	10%	60,000	6,000
	ENI					
45		ongoing lawsuits . Cliff stabilization	2. Financial risk	50%	5,000,000	2,500,000
46		World epidemic related price increase for raw materials	2. Financial risk	50%	300,000	150,000
	ENI					
47		Non compliance of Subsidized organization	3. Corporate Social Responsibility-risk	10%	60,000	6,000
48		inability to close GTI-OLE land swap agreement	3. Corporate Social Responsibility-risk	10%	1,200,000	120,000
49		workplace (non) compliance risk (safety and health issues , sick employees)	3. Corporate Social Responsibility-risk	20%	350,000	70,000
50		workplace (non) compliance risk (procedures not being executed as should; can lead to legal & financial consequences)	3. Corporate Social Responsibility-risk	20%	350,000	
		Required Resistance Capacity				8,286,800

D. Maintenance Capital Goods

The section on maintenance of capital goods provides insight through a cross-section of the budget into the degree of maintenance and the associated financial costs. A substantial part of the budget is involved in the maintenance of capital goods. A clear and complete overview is therefore important for a good insight into the financial position.

Article 11 of the BBV BES reads as follows:

1. The paragraph in which the maintenance of capital assets is discussed, at the least, should address the following capital goods:
 - a. Roads
 - b. Drainage systems
 - c. Water systems
 - d. Greenery
 - e. Buildings
2. For the capital goods referred to in subsection 1, the following should be disclosed:
 - a. the policy framework
 - b. the financial considerations pursuant to the chosen policy
 - c. the imbedding of the financial considerations into the budget

For OLE, the development of a full maintenance policy framework is still a work in progress. The following plans are finalized in 2021.

Capital good	Maintenance and policy plans	Time
Roads, squares and other public spaces	Beheerplan openbare ruimte	2021-2025
Public Lighting	Beheerplan openbare verlichting	2021-2025
Erosion, water catchment, disposal and storage	Beheerplan openbare ruimte	2021-2025
Greenery	Beheerplan openbare ruimte	2021-2025
The Airport, including buildings	Beheerplan gebouwen	2021-2025
The Harbor, including buildings	Beheerplan gebouwen	2021-2025
The Waste management plant, including the buildings and the incinerator system	Beheerplan gebouwen	2021-2025
The Sport complex, including the buildings and the swimming pool	Beheerplan gebouwen	2021-2025
Other buildings owned and used in public service	Beheerplan gebouwen	2021-2025
Other buildings owned, but not in public service	Beheerplan gebouwen	2021-2025
School buildings	Onderwijshuisvestingsplan	2021-2025
Computer and audio visual systems	ICT beheerplan	2021-2025
Cars, trucks and work materials	Tractiebeheerplan	2021-2025

The planning horizon of each plan is to be actualized each 5 years and should then be extended for another 5 years.

Every plan provides a long-term perspective for each category of capital goods. As such, the average annual cost of maintenance and replacement for each category is brought into view.

The financial effect of an addition to the provision for maintenance is reflected by an annual charge to the operational costs. Actual expenditure on maintenance is then charged against the provisions built up over time.

The following points should be considered:



- a. Overdue maintenance and neglect should be first addressed
- b. The balance of the provision account should never be negative
- c. Costs of internal staff should not be charged against the provision

Investment planning

In 2018 and 2019, OLE embarked on the plan of action “In route to equitable and effective financial management” (‘Op weg naar rechtmatig en doelmatig financieel beheer’). This plan outlines the action points towards realizing effective financial management. Among its many phases, the initiative includes the upgrading of the legacy ERP platform to a new and improved version. The new version affords improved, extended and integrated capture of both financial and operational data. With extended functionalities and accurate data, better internal data sourcing is promoted and the internal and external reporting function is enhanced. This in turn sets the stage for better financial management.

OLE recognizes that accurate and complete information lies at the foundation of good financial management. Hence, the inclusion of steps in the plan of action to review and cleanup old, incomplete and inaccurate data, (partially) resident on the old ERP system. The aim is to ensure that the most accurate and complete data is transferred into the new system.

This also applies to the accuracy and completeness of OLE’s capital assets, which represent a sizeable part of the total assets of OLE. As such, Unit Finance in collaboration with other departments, undertook to review its assets registers, assess their completeness, searched for unrecorded items, identified items off which their existence was in question, reviewed the accuracy of assumptions and checked for adherence with legal conditions, including legally determined depreciation rates. The exercise proved justified as it revealed, not only the need for adjustments of various types, but in the end, presented the input for a more accurate data base of fixed assets, with fair values, going forward.

Examples of omissions which required adjustment included:

- 1) Failure to recognize depreciation where this was required (valuation)
- 2) Depreciation rates that did not align with ordinances (FinBes and BBV); (valuation)
- 3) Inability to (physically) identify assets in the register as is still in use and/ or owned by OLE (validity/existence)

Examples of the effects of recent decisions that needed to be updated in the Fixed Assets register:

- 1) Transfer of drinking water assets to STUCO (validity/existence)
- 2) Effects of the covenant between Ministry of OCW and OLE regarding school buildings and regarding demolition and reconstruction of GVP (validity/existence)
- 3) Assets destroyed during hurricane Irma (validity/existence)
- 4) Effect of the social housing agreement with Woonlinie (validity/existence)



E. The Internal Organization

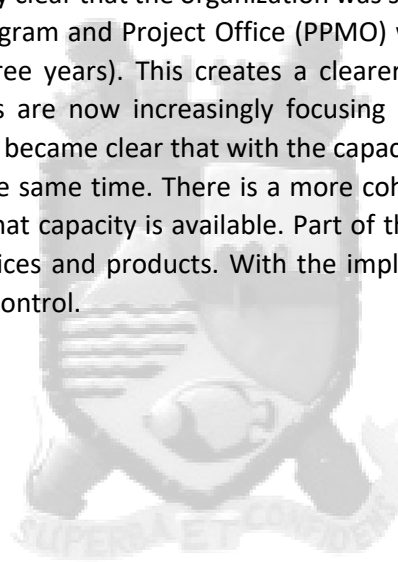
Introduction

With regard to a more efficient and effective (robust) organization, a reorganization was affected in September 2019. In 2020, a large number of vacancies were opened that had not been filled due to the reorganization and vacancies were filled. 2020 was dominated by working in the new organizational structure, in accordance with the established organizational regulations and employee training.

The Organization

The extent to which OLE's plans and programs are implemented depends to a large extent on how the internal organization operates.

With the amount of Special Benefits provided by the various departments, it is very important that proper accountability and settlement take place. But also, a good execution of the agreed projects. In recent years it became increasingly clear that the organization was struggling to carry out the amount of projects. For this reason, a Program and Project Office (PPMO) was established in 2021 with the help of the Camps funds (for three years). This creates a clearer separation between policy and implementation. The directorates are now increasingly focusing on writing policy and PPMO on project implementation. It quickly became clear that with the capacity that the OLE has in-house, we cannot carry out everything at the same time. There is a more coherent look at which projects are being carried out and whether what capacity is available. Part of this project-based approach is the tendering and purchasing of services and products. With the implementation of PPMO, the Public Entity is increasingly coming into control.



F. Improvement Plan Financial Management

Status

With regard to the financial management improvement plan, several steps are currently being taken. The Ministry of the Interior and Kingdom Relations has hired an external auditor (EY) to give an opinion on the state of the AO/IC and the steps to be taken to reach the desired level. EY concluded that the current status of the AO/IC is below standards and made a number of recommendations. Based on these recommendations, the following roadmap was created.

Roadmap

- ✓ Establish steering committee (Island Secretary, Commissioner Finance, Government Commissioner,);
- ✓ Prepare draft plan of action;
- ✓ Kick-off steering committee before end of year;
- ✓ Adopt plan of approach by steering committee;
- ✓ Establish project group;
- ✓ Inventory standards framework by EY;
- ✓ Conduct risk inventory by project team;
- ✓ Conduct process interviews with process stakeholders to map the process;
- ✓ Describe processes;
- ✓ Implement new processes
- ✓ Implement internal control
- ✓ Periodic consultation steering committee

Administrative Organization & Internal Control

The agreements made between the Ministry of BZK, the Island Council and Government Commissioners regarding the further development of financial management requires an adjustment and updating of the (administrative) organization and the further design and development of internal (legality) controls. This offers opportunities, but at the same time also creates pressure on the OLE organization. The creation of a good internal control framework reinforced by solid administrative processes is therefore of great importance. This will ensure legality, efficiency and accountability of financial management.

To improve the quality of the administrative organization and internal control within OLE, a project was started in mid-2022. With this, OLE is following the recommendations of the external auditor BDO. They have indicated that the quality level of the AO/IC is insufficient to ensure legality, efficiency and accountability of its financial management.

The main focus of this project is to embed risk management in the processes and optimize the (AO/IB). The most critical processes will be redesigned in accordance with the legality Framework that has yet to be adopted by the Executive Council. The legality framework refers to all laws and regulations and internal policies applicable to the process.



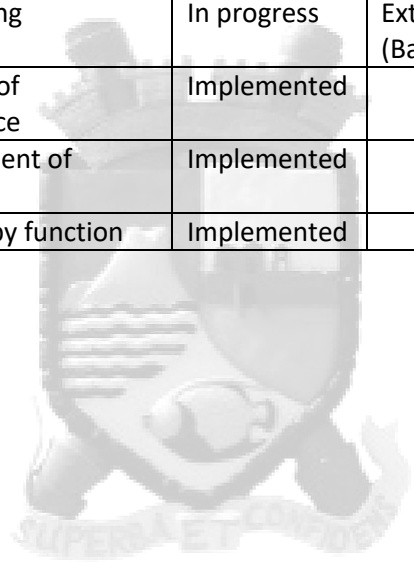
At the same time the finance department will work on the implementation of internal control. The process of internal control will focus on detecting errors in the processes and financial reporting. Internal control will report to the Executive Council on these errors in order to take timely action.

Based on this, OLE wants to get more in control of its financial management and internal organization.

Cft recommendations

In addition, Cft made recommendations following the 2022-2025 multi-year budget. Issues that are larger in nature or require a long lead time have been discussed with Cft.

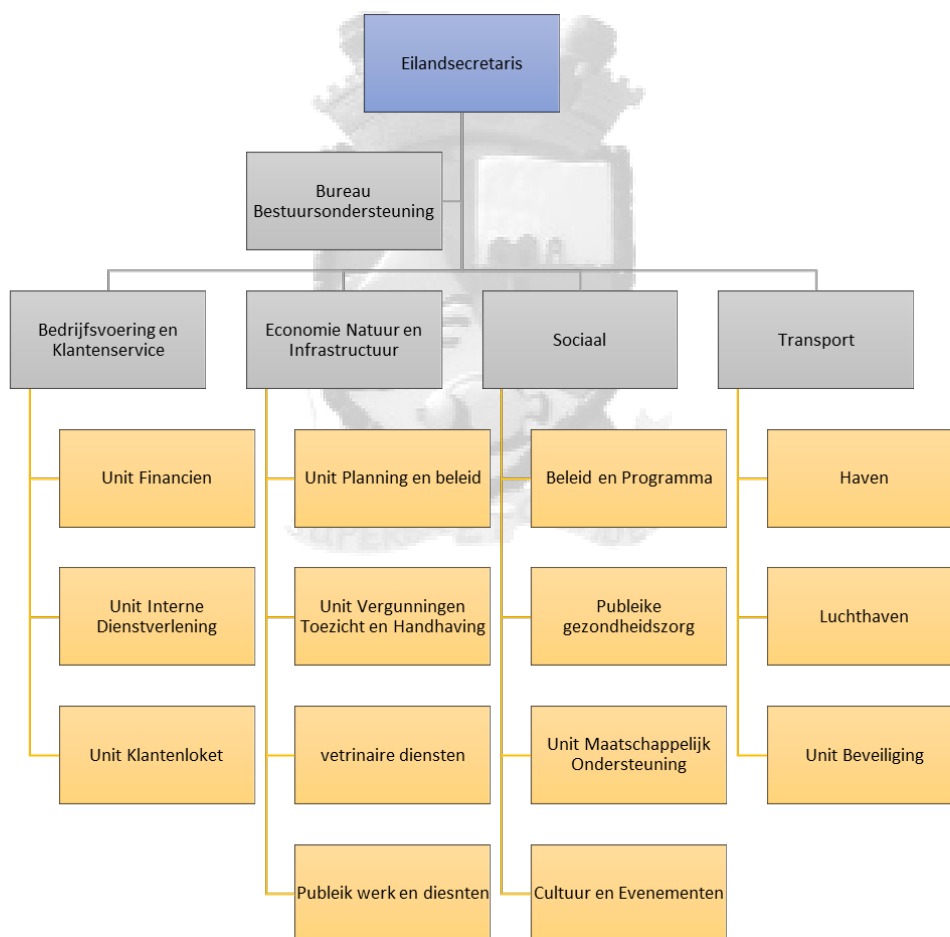
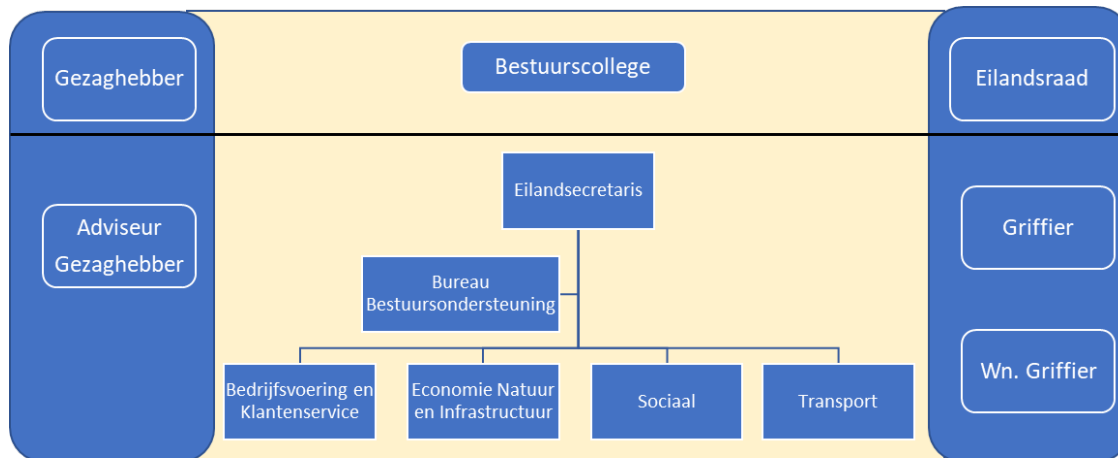
#	Recommendation	Status	Comment/Timeline
1	Incorporate waiver policy	Implemented	
2	Inclusion of location per participant Implemented	Implemented	
3	Inclusion of land risks	In progress	2022
4	Include strategic staff planning	In progress	External support will be hired (Balance Group)
5	Include multi-year overview of depreciation and maintenance	Implemented	
6	Include update on improvement of financial management	Implemented	
7	Include (multi-year) budget by function	Implemented	





Organization chart

The model for the new organization is outlined below.





This budget reflects the split up of the former division of Economy and Infrastructure into two separate divisions.

The most notable changes are the division of the former division of 'Economy and Infrastructure' into two separate divisions, namely 'Economy, Nature and Infrastructure' and 'Transport'.

The 'Transport' division consists of the port, airport and security activities. In addition, the tasks of the other divisions and certain units within divisions have been re-aligned to improve operational effectiveness and efficiency and be given a more appropriate name. As of October 1st, 2020, a Commercial Manager Transport has been appointed his assignment is twofold. (1) to commercialize the ports as much as possible and (2) to work on the business case for further development and future of the ports.

Civil servants

a) Size of the civil apparatus.

On January 1st, 2021, 156.00 employees are expected to be in service in OLE. This does not include the 17 employees that are considered to be “above formation”, not being assigned to specific function within the organization. As of January 1st, 2023, 11 vacancies are projected.

By the end of 2023, the number of staff will increase to 167.00 excluding the remaining of the “above formation” staff members who may still be in service and theoretical functions put “on hold”, due to later restoring.

b) Capacity building through re-education and training

As of September 1st, 2019, the functions within the new organization are identified. While most positions are filled, there are some positions that remain vacant.

The point of departure and the order of priority with respect to vacant positions is:

- 1) Vertical or lateral (horizontal) promotion
- 2) Re-education
- 3) External recruitment

Vertical or lateral (horizontal) positioning will continue to be encouraged, following on individual assessment.

Re-education and training in the interest of personal development will be an important area of focus for OLE in the coming years. The aim is capacity building in general and leadership development, in part, through coaching.

Filling open positions by external recruitment is the option of last resort, when it is determined that tracks 1 and 2 may not provide timely results.



c) *Personnel costs*

The total personnel costs for 2023 are projected at USD 11,7M (including the cost of the 'above formation' and 'temporary extra formation'. Personnel costs thus represents more than half of the total income (excluding specific Allowances, 'bijzondere uitkeringen'). The high percentage is a concern for the Government, since this leaves OLE but limited space for new policy and programs and makes the budget inflexible. This reality underscores the need for:

- Optimization of own resources and enrichment of the internal organization
- Continuous review of the civil service apparatus
- Stimulation of economic development, thereby creating job openings in the private sector
- An increase of the free Allowance, 'vrije uitkering', in line with the recommendations of the reports of IdeeVersa and Spies
- Increasing local revenues, commensurate with improved service

The personnel costs of the policy advisor domestic violence and children rights, 3 Life coaches and the medical doctor are covered by three specific Allowances "bijzondere uitkeringen". Which also is the case for costs of the two Government Commissioners and their support staff.

The cost of living adjustments (4.50%) over the year 2023 is budgeted and is in line with the budgeted salary increase. The year-end allowance of USD 1,250 is no longer a fixed amount but is now replaced by a 13th month (8.33% of total year salary), with a minimum of USD 1,500.

ICT

In the project "ICT support for OLE" Phase 2, 'connecting OLE to a Microsoft 365 online environment' from the Microsoft Cloud - has taken place in 2021. The new situation provides a major improvement in terms of functionality and security. In 2022, a new ICT Policy and Control Plan will be made.

Client service (klantenloket)

The 'Client Window' is intended to the "one stop government shop" for the people and organizations on the island. Since 2017, the main cashier is located at the Customer Window, which is a part of the Census Office, and which shares the same building with the Unit of Finance. This has reduced the need for residents to have to navigate from one unit to another to make a request or pay for a service. Most service needs can now be met from one location, providing the backdrop for better customer service, speedy handling and response, and timely processing.

On the longer term, OLE remains committed to an even more integrated solution in which one central office administration building will accommodate most of the departments. With a new, centralized office building, the various units/departments forming the internal organization will be able to work together in a more effective an efficient manner.

ERP system

AFAS is an online ERP system with various functional modules. In 2022, a project was started to optimize the registration and financial processes within AFAS. With this project we want to take financial management to a higher level. A project leader has been appointed who will be the contact person between AFAS and the organization. In the coming year, the focus will be on setting up the several modules within AFAS.



Finances

The 2023 Budget is compiled within the guidelines of the FinBES, WolBES and the BBV-BES, and takes into account the implications and the regulations of the 'Tijdelijke Wet Taakverwaarlozing St. Eustatius' and the letter of the State Secretary of Kingdom Relations (KR) of May 29th, 2018 and the bill 35422 - The Restoration of Provisions St. Eustatius- adopted unanimously of July 16th, 2020, the new law of Power.

The primary requirement is a balanced budget, which is the case for this budget. The required policy OLE's risk management and resilience reserve ('Weerstandsvormogen and Risicomanagement') were met in 2022.

Communication and Information

OLE underlines the need for a timely and transparent dissemination of information among residents, visitors and organizations on St. Eustatius and to interested parties outside. The Government Information Services (GIS) is the unit charged with this responsibility. On St. Eustatius, radio and TV broadcasts, websites and Facebook are important communication channels. OLE will continue to promote its plans to improve both the technical and human resources allocated to the GIS. GIS is also responsible for the Protocol services of OLE.





G. Participating Interest

OLE is shareholder in several companies of public interest. In the tables following, the participating interests are disclosed. A brief description of the purpose of share ownership is also provided.

The figures in the Participating Interest table are based on the figures from the 2020 Financial Statements. At the time of drawing up this Budget, the 2020 Financial Statements have just been adopted and finalized. For that reason, this represents the most up-to-date figures, as the 2021 Financial Statements have not yet been finalized and adopted and may therefore give inaccurate figures.

Participations	2020	2021	share	Location
St. Eustatius Telephone Company (Eutel) N.V.	11,170	11,170	100.00%	St. Eustatius
Saba Bank Resources N.V.	12,104	12,104	21.67%	Saba Bank
Ontwikkelingsbank van de Nederlandse Antillen	279,330	279,330	2.83%	Curacao
St.Eustatius Utility Company (STUCO)	14,342,259	14,342,259	100.00%	St. Eustatius
Total partocopations	14,644,863	14,644,863		

Explanations of participation:

Ad A) The subscribed and paid-up capital in EUTEL is USD 11,170. As of 31-12-2020, EUTEL has an equity of USD 6,015,767. For the 2020 financial year EUTEL posted a profit of USD 161,354.

Ad B) –C) The Public Entity also has interests in the Saba Bank Resources N.V. and the Development Bank of the Netherlands Antilles N.V. As of 31-12-2020, Saba Bank Resources N.V. has an equity of USD 804,532. As of 31-12-2020, Development Bank of the Netherlands Antilles N.V. has an equity of USD 36,523,716.

Ad D) As of 1-1-2014, the new water and electricity company of St. Eustatius was founded: St. Eustatius Utility Company (STUCO) N.V. and is the successor to Joint Electricity Company Windward Islands (G.E.B.E.). OLE is the full shareholder of STUCO.

In 2016, STUCO's valuation was recognized for the normalized acquisition price of \$8,800,429 adjusted for the share capital ad \$3,000. Estimates the maximum possible write-down of the original contribution value in 2014. As of 01-01-2017, the assets associated with the production and distribution of water, transferred to STUCO in anticipation of the formal transfer of these assets, which took place on 23-2-2018 are notary carried out.

In doing so, STUCO demonstrated the economic value of these assets, which were part of its business since its inception. These assets, which represented a book value of USD 5,541,830 as of 31-12-2017, are never included in the OLE's assets. As of 31-12-2017, the addition to the participation will be recognized and the OLE's equity will be increased for an equal amount.

In 2018, an additional injection was made by the Public Entity in STUCO ad USD 1,100,000 in connection with the investments in the underground electrical cable network to be made by STUCO. These investments are carried out by STUCO as part of the 11th EDF project on behalf of the OLE. The total investment amounts to USD 2.5 million. In 2019, the OLE made the remaining amount ad USD 1.4 million. The project is not yet finalized and therefore not recognized as a capital injection for the time being, until this is finalized, it is booked in a current account.

As of December 31st, 2020, STUCO has an equity of USD 21,021,124. For the 2020 financial year, STUCO suffered a loss of USD 50,576.

H. Land Policy

Land is an important and valuable commodity in the world, but on St. Eustatius land is relatively very important to the citizens of the OLE. The OLE is one of the largest landowners on the island. Land use is therefore an important topic on the island, because so many people depend on the government to obtain a parcel of land.

The obligation to issue a Land Policy Memorandum is based on the Financial Management Ordinance of St. Eustatius. On the basis of the BBV-BES, the Executive Council must explain annually in the budget and the budget and the annual report the vision with regard to land policy and how this will be implemented, the (expected) benefit and applicable, profit-taking and any reserves in relation to the risks.

OLE has formulated a Memorandum on Land Policy since the fall of 2020. With the adoption of this Memorandum on Land Policy on St. Eustatius 2020, the Public Entity is laying down how it uses its land policy instruments. The government pursues a land policy to ensure that the land market runs efficiently and fairly and to achieve public / spatial goals.

The existence of a land policy provides the basis for the OLE to participate in a responsible, transparent and business-like manner, in the Island's economy and, where necessary, to take the lead in the spatial planning of St. Eustatius. Therefore, the St. Eustatius Spatial Development Plan ('ruimtelijk ordeningsplan') is will be revised. That plan has been in effect since 2011.

The following decisions will be made with the memorandum on land policy:

- Establishing the policy for land lease and rental of land by the OLE in accordance with the principles as expressed in this memorandum.
- Abolishing the regulation as it currently exists for leasehold and land letting and publish the new regulation as policy with effect starting as of January 1st, 2022.
- The further development and organization of the new financial instruments for exploitation and cost recovery.
- To have a new policy with regard to the new financial instruments starting as of January 1st, 2022.
- To have a policy document "Plan of action for neglected building" determined as of January 1st, 2022.
- To set up three designated reserves (total of USD 300K) to be established for:
 - a) The purchase of land for the development of a mixed neighborhood.
 - b) Making strategic purchases in the context of spatial development.
 - c) To be able to pay for the costs arising from the policy memorandum concerning a plan of action for "neglected buildings", well known as "family houses".

I. Public Sector

Based on the definition of the 'Collective Sector', and in collaboration with the CBS and the CFT, the 'collective sector' for OLE has been determined to include besides OLE only one entity at this point, which is the 'Stichting Wegenfonds'. The 'Stichting Wegenfonds' has been inactive for several years and does not own any fixed assets or debts. OLE is preparing for its liquidation. There has been no change to the collective sector for a number of years.



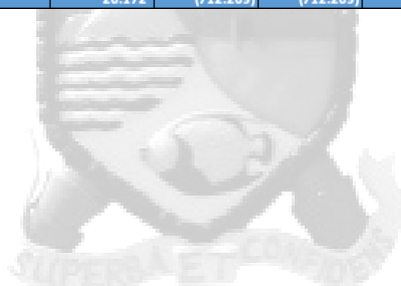
Financial Budget

Recapitulation of the Main Functions

Budget Function 1-9:

Lasten	Realisatie 2021	Primitieve Begroting 2022	Gewijzigde Begroting 2022	Begroting 2023	Begroting 2024	Begroting 2025	Begroting 2026
GEWONE DIENST							
0. ALGEMEEN BESTUUR TOTAAL	7.296.262	6.705.740	6.705.740	10.678.733	9.885.565	9.961.244	9.966.414
1. OPENBARE ORDE EN VEILIGHEID TOTAAL	4.998	48.600	48.600	1.455.491	1.463.242	1.471.039	1.478.883
2. VERKEER, VERVOER EN WATERSTAAT TOTAAL	4.361.607	4.742.698	4.742.698	5.058.792	5.090.249	5.122.074	5.154.270
3. ECONOMISCHE ZAKEN TOTAAL	608.920	519.089	519.089	526.933	534.259	541.691	549.233
4. ONDERWIJS TOTAAL	209.970	313.866	313.866	235.642	238.719	241.839	245.005
5. CULTUUR EN RECREATIE TOTAAL	1.993.427	1.064.076	1.064.076	1.110.638	1.125.925	1.141.434	1.157.169
6. SOCIALE VOORZIENINGEN EN MAATSCHAPPELIJK WERK TOTAAL	1.299.754	882.705	882.705	1.007.044	1.016.469	1.026.008	1.035.660
7. VOLKSGEZONDHEID TOTAAL	2.014.508	1.596.425	1.596.425	1.368.348	1.381.444	1.394.702	1.521.593
8. RUIMTELIJKE ORDENING EN VOLKSHUISVESTING TOTAAL	(51.626)	218.214	218.214	216.000	219.240	222.529	225.867
9. FINANCIERING EN ALGEMENE DEKKINGSMIDDELEN TOTAAL	1.412.611	234.000	234.000	242.000	245.630	249.314	253.054
GEWONE DIENST TOTAAL	19.150.431	16.325.412	16.325.412	21.899.620	21.200.741	21.371.875	21.587.148

Baten	Realisatie 2021	Primitieve Begroting 2022	Gewijzigde Begroting 2022	Begroting 2023	Begroting 2024	Begroting 2025	Begroting 2026
GEWONE DIENST							
0. ALGEMEEN BESTUUR TOTAAL	1.503.302	48.500	48.500	348.348	349.823	351.320	352.840
1. OPENBARE ORDE EN VEILIGHEID TOTAAL	120.185	-	-	-	-	-	-
2. VERKEER, VERVOER EN WATERSTAAT TOTAAL	2.334.384	2.681.973	2.681.973	2.814.804	2.853.710	2.890.070	3.047.165
3. ECONOMISCHE ZAKEN TOTAAL	224.394	112.774	112.774	115.924	117.663	119.428	121.219
4. ONDERWIJS TOTAAL	-	-	-	-	-	-	-
5. CULTUUR EN RECREATIE TOTAAL	170	-	-	-	-	-	-
6. SOCIALE VOORZIENINGEN EN MAATSCHAPPELIJK WERK TOTAAL	27	-	-	-	-	-	-
7. VOLKSGEZONDHEID TOTAAL	525.924	484.500	484.500	677.000	687.155	697.462	707.924
8. RUIMTELIJKE ORDENING EN VOLKSHUISVESTING TOTAAL	(120)	-	-	-	-	-	-
9. FINANCIERING EN ALGEMENE DEKKINGSMIDDELEN TOTAAL	14.468.337	12.285.396	12.285.396	18.019.905	17.387.510	17.514.179	17.466.579
GEWONE DIENST TOTAAL	19.176.603	15.613.143	15.613.143	21.975.981	21.395.861	21.572.459	21.695.727
SALDO VAN BATEN EN LASTEN	26.172	(712.269)	(712.269)	76.361	195.119	200.584	108.579





Financial summary

Income & Expenses	Realization 2021	2022 Primary Budget	Amended budget 2022	Budget 2023	Budget 2024	Budget 2025	Budget 2026
Income							
Afvalstoffenheffing	256.317	350.000	350.000	350.000	355.250	360.579	365.987
Belastingen	271.433	520.000	520.000	587.348	596.158	605.100	643.622
Leges	67.426	48.500	48.500	61.000	61.915	62.844	63.786
Luchthaven	140.789	268.386	268.386	330.041	334.992	340.017	345.117
Onroerend goed exploitatie	415.190	286.260	286.260	250.000	250.000	250.000	250.000
Overige Opbrengsten	278.182	134.500	134.500	327.000	331.905	336.884	341.937
Vergunningen	227.005	140.707	140.707	115.924	117.663	119.428	121.219
Vrije Uitkering	15.136.172	11.479.140	11.479.140	17.469.905	16.829.260	16.947.555	16.862.011
Zeehaven	1.966.846	2.385.654	2.385.654	2.484.763	2.518.718	2.550.053	2.702.048
Bijzondere uitkering (dekking projecten)	12.703.672	22.590.150	22.590.150	26.988.127	26.988.127	26.988.127	26.988.127
Overige bijzondere Baten	197						
Total income	31.463.230	38.203.297	38.203.297	48.964.108	48.383.988	48.560.586	48.683.854
Expenses							
Afschrijvingskosten	375.437	379.281	379.281	540.829	548.941	557.175	683.184
Algemene kosten	712.539	425.125	425.125	1.052.600	885.689	898.974	842.459
Exploitatiekosten	2.275.737	1.658.660	1.658.660	3.031.479	2.810.026	2.828.852	2.847.959
Huisvestingskosten	810.702	756.660	756.660	1.875.600	1.893.984	1.912.644	1.931.583
Kantoorkosten	486.998	440.470	440.470	264.100	268.062	272.082	276.164
Kosten vervoermiddelen	189.570	178.029	178.029	208.810	211.942	215.121	216.028
Overige bijzondere lasten	1.696.673	229.050	229.050	235.000	238.525	242.103	245.734
Personeelskosten	9.120.507	8.955.017	8.955.017	10.684.284	10.737.705	10.791.394	10.845.351
Overige personeelskosten	886.633	870.545	870.545	1.038.593	933.067	942.693	949.241
Representatie en communicatiekosten	443.719	349.650	349.650	539.900	545.944	552.078	558.304
Transitiekosten	0	0	0	333.000			
Bijzondere uitkering (kosten projecten)	12.834.202	22.590.150	22.590.150	26.988.127	26.988.127	26.988.127	26.988.127
Subsidies en financiële bijdragen	1.604.343	2.082.925	2.082.925	2.095.425	2.126.856	2.158.759	2.191.141
Total expenses	31.437.058	38.915.562	38.915.562	48.887.747	48.188.868	48.360.002	48.575.275
Result	26.172	-712.265	-712.265	76.361	195.119	200.584	108.579

In the table above, we can see a projection of the multiannual budget 2023 through 2026. This projection represents a multiannual budget in accordance with the accounting method for financial reporting. With this we want to follow up on the recommendations of "Het College Financieel Toezicht" (CFT).

The multiannual budget shows a budget surplus for the next 4 years. This is due to an structural increase in the free allowance and other government contributions. We also see a substantial increase in personnel costs in 2023. This is due to an expansion of the formation with 8 new positions in accordance with the agreements made in the agreement's agreement. These additional costs are covered from the "Execution Force" arrangement. In addition, an indexation of 4.5% has been applied to the personnel costs 2023. This is further explained in the section personnel costs.

In the operating costs we see an increase of USD 1.3M. This is due to a better estimate of waste management and landfill maintenance costs. Based on the 2022 realization, we see that these costs are much higher than previously budgeted. Also in housing costs, we see a substantial increase of USD 1.1M. This due to a better estimate of water and energy costs and internet costs at corporate level.

Multi Annual Budget 2023-2026

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Operating cost

	2022 Budget	2023 Budget	Verschil
Cost audit chamber	0,00	240.000,00	240.000,00
IT	22.500,00	41.000,00	18.500,00
Maintenance Seaport	23.500,00	135.000,00	111.500,00
Maintenance Landfill	0,00	725.000,00	725.000,00
Maintenance Machinery	107.100,00	129.000,00	21.900,00
Maintenance Public Space (street cleaners)	700.000,00	700.000,00	0,00
Other cost	177.750,00	217.500,00	39.750,00
Policy	383.390,00	474.271,00	90.881,00
Purchase/Replacement	206.100,00	151.000,00	-55.100,00
Road patching/ maintenance	0,00	79.208,00	79.208,00
Unforeseen	1.350,00	1.500,00	150,00
Waste management	122.200,00	138.000,00	15.800,00
Final total	1.743.890,00	3.031.479,00	1.287.589,00

The increase in operating costs is due in part to several costs not budgeted this year, new additional costs, and an overall increase of about 10% based on realization 2022. Projected costs 2023 are based on realization 2022 and input we have received from the directors, Executive Council, and management. In the 2023 operating costs, we can see the cost of audit chamber at USD 240k. These costs are incidental for 2023 which means they were not included in the 2022 budget. In addition, we see in the 2023 budget the cost for landfill maintenance of USD 725K. These costs were not budgeted for this year, but we see a realization of USD 725k within this year. We also see an increase in seaport maintenance costs of USD 111k. This is due to maintenance that has been postponed for this year but must take place in 2023. The increase in policy costs is due to costs that were intentionally not included in the 2022 budget but cannot be excluded in the 2023 budget. Finally, the increase in remaining costs is due to an overall increase of about 10% that we see in realization 2022.

Housing Cost

	2022 Budget	2023 Budget	Verschil
Cleaning cost	66.150	74.100	7.950
Electricity and water	16.650	673.000	656.350
Insurance	18.000	20.000	2.000
Internet and telephone costs	0	155.000	155.000
Maintenance	367.000	298.500	-68.500
Policy	45.000	50.000	5.000
Rental cost	265.460	277.000	11.540
Surveillance	32.400	328.000	295.600
Final total	810.660	1.875.600	1.064.940

The increase in housing costs is due in part to electricity and water costs that were not included in the 2022 budget. On the realization 2022 we see that the amount is USD 650K. We also see an additional amount of USD 288K in the Surveillance costs. These costs were intentionally not included in the 2022 budget due to limited space in the budget. Based on realization, we see internet and phone costs coming back at USD 155K for 2022. These costs are also not included in the 2022 budget due to an incomplete picture of the total costs. Finally, the increase in remaining costs is also due to an overall increase of about 10% that we see in realization 2022.



General Cost

	2022 Budget	2023 Budget	Verschil
Addition of provision for ABB still to be paid due to lack of response from Belastingdienst Caribisch Nederland	27.000	30.000	3.000
Algemene kosten	4.500	5.000	500
Audit fees; for auditing the trusts	72.000	80.000	8.000
Audit fees; new tender for 2023 annual audit	67.500	75.000	7.500
Community outreach	0	1.500	1.500
Consultant and advisory costs	111.900	173.000	61.100
Other costs Agricultural Affairs/Nature	60.000	70.000	10.000
Policy	110.700	111.000	300
Postage and transportation costs	34.650	40.600	5.950
Purchase/Replacement	18.450	45.500	27.050
Subscriptions	23.400	22.000	-1.400
Support for the Island Council	100.000	170.000	70.000
Translation cost	4.275	6.000	1.725
Uniforms for staff	9.900	6.000	-3.900
Additional Support BBO	0	100.000	100.000
Cabinet	0	80.000	80.000
Insurance	27.000	37.000	10.000
Final total	671.275	1.052.600	381.325

Finally, we see an increase in general costs of USD 381k. This is due to a number of additional costs for which we receive an additional contribution from the Netherlands in accordance with the CN envelope. These are the costs for additional support BBO of USD 100K and the costs of Cabinet of USD 80K. For 2023 we have also taken into account an additional USD 70K for support of the Island Council. This concerns the budget for support of the Island Council and not the budget for travel and accommodation. With this we want to partially meet the wishes of the Island Council of extra budget for additional support. We have also included in the personnel costs an expansion in the formation of three FTEs for the Clerk to support the Island Council. At last we see an increase in the Consultancy and Advice costs of USD 61K. This is due to additional consultancy and advice needed towards next year's elections. The increase in the remaining costs is due to realization of these costs this year being approximately 10% higher than budgeted.

Additional personnel costs Implementation Force

Execution Force (S)		
Policy advisor purchasing force	\$	100.000
Policy officer purchasing force	\$	65.000
Policy Officer Social Regulation and Policy	\$	65.000
Administrative assistant	\$	65.000
Administrative assistant	\$	75.000
Infrastructure oversight manager	\$	88.000
Legislation jurist	\$	80.000
Purchasing manager	\$	140.000
Total	\$	678.000

In personnel costs, we have included USD 678K extra for the functions in accordance with the Execution Force agreement. For these additional functions we received an additional allowance from the Netherlands based on the CN envelope. The table above shows the functions involved.

Principles of Valuation

Investments

In financial technical language, an investment, other than operating expenses, is capitalized and recognized on the balance sheet. Subsequently, the costs are spread out over the coming years by amortizing the capitalized investment in equal installments. The theory behind this is on the one hand that an investment retains value in the future and is marketable, and on the other hand that cost stabilization occurs at budget level. After all, revenues are not very elastic and that requires a stable cost level.

At the same time, the liquid assets are seized, as the supplier does not accept payment in installments.

The method of depreciation is set out in Article 15 (3) of the 2020 Financial Management Regulation. The depreciation is linear and over the length as indicated in the Regulation.

In accordance with the regulation, the following depreciation periods are used:

Asset groups	Depreciation period
Land, sites and other tangible fixed assets that are not included in this list	0 years
Road and hydraulic engineering facilities	50 years
New-build residential and commercial buildings	40 years
Safety provisions for commercial buildings, technical installations in and outside commercial buildings, heavy means of transport	10 years
Light transport equipment, furniture, hardware and software	5 years

Paragraph 6 of the ordinance also provides that: "The periods referred to in paragraph 3 can be adjusted if it is foreseeable and demonstrable that the asset has a different economic life."

Paragraph 5 provides that assets with an individual acquisition price of less than USD 5,000 will not be capitalized (except for grounds). Similar purchases of, for example, IT equipment, AV equipment and air conditioning units are activated per article group per year.

- The room for investment is determined by looking at which depreciation costs expire. In 2021 the depreciation expense released is USD 375K. For 2022 the depreciation expenses will be USD 540K.
- OLE does not charge interest on investments and no divestments are planned.
- Charting the long-term development of depreciation costs that are released.
- Mapping the expected replacement investments.
- Investments for visualize special benefits.
- Taking out insurance or paying motor vehicle tax. BBV BES also prescribes this.



Bad Debtors

A provision for bad debts is formed for outstanding receivables based on empirical data and / or an assessment of the collectability of individual outstanding receivables. However, attempts to collect the will continue unchanged

Reserves and provisions

The Executive Council provides an annual statement of reserves and provisions with the budget. This statement deals with, among other things, (changes in) the formation and use of reserves and provisions and the nature and objective of each reserve and provision.

By means of a decision of the Island Legislative Council it can be arranged that for reserves and / or provisions designated for that purpose interim additions and withdrawals from reserves and provisions, but not already estimated, can take place without a separate prior Island Council decision. These changes must be visible in the interim reports or the annual accounts. Formal authorization takes place by adopting the interim reports or the annual accounts respectively by the Island Legislative Council.

A condition for the application of the second paragraph is that these changes are necessary to achieve the objectives or activities stated in the budget, or when these appear necessary on the basis of applicable reporting rules. In the case of withdrawals, the expenses to be covered must clearly fit within the nature and objective of the reserve or provision.

Registration of possessions, assets and equity

The Executive Council ensures an up-to-date and complete registration of assets. The possessions that must be registered are grounds, buildings, means of transport, IT and AV equipment. The Executive Council is responsible for systematically checking the registration, the development of the assets and the assets of the public entity. This means that the securities, stocks, outstanding loans, receivables (debtors), cash and debts (creditors) are checked annually and registered property and means of transport at least once every four years. In the event of discrepancies in the registration of assets, the Executive Council will take measures to correct these shortcomings. The results of the inspection and any plans for improvement will be presented to the Island Legislative Council for notification.



Other required overviews

Overview Intended Investments 2023-2026

Investerings Omschrijving	Directie	Categorie	Aanschafbedrag	Jaar aanschaf	Levensduur	Afschrijving 2023	Afschrijving 2024	Afschrijving 2025	Afschrijving 2026
Kantoormeubels	Bedrijfsvoering en klantenservice facilitaire dienst)	Meubels en inventaris	100,000	2023	15		6,667	6,667	6,667
Kantoormeubels	Bedrijfsvoering en klantenservice facilitaire dienst)	Meubels en inventaris	100,000	2024	15			6,667	6,667
Kantoormeubels	Bedrijfsvoering en klantenservice facilitaire dienst)	Meubels en inventaris	100,000	2025	15				
Auto	Bedrijfsvoering en klantenservice facilitaire dienst)	Voertuigen	30,000	2023	7		4,286	4,286	4,286
Auto	Bedrijfsvoering en klantenservice facilitaire dienst)	Voertuigen	30,000	2024	7			4,286	4,286
Auto	Bedrijfsvoering en klantenservice facilitaire dienst)	Voertuigen	30,000	2025	7				
Auto	Communicatie	Voertuigen	70,000	2023	7	10,000	10,000	10,000	10,000
Van	Eilandsecretaris	Voertuigen	10,000	2023	7		1,429	1,429	1,429
Copi-bak	Eilandsecretaris (rampenbestrijding)	Werktuigen, machines en gereedschappen	6,000	2023	10		600	600	600
Auto	Eilandsecretaris (rampenbestrijding)	Voertuigen	20,000	2023	7		2,857	2,857	2,857
Events/marketing/branding	Transport	Immateriele vaste activa	10,000	2023	5		2,000	2,000	2,000
Events/marketing/branding	Transport	Immateriele vaste activa	10,000	2024	5			2,000	2,000
Events/marketing/branding	Transport	Immateriele vaste activa	10,000	2025	5				
Harbor vessel	Transport (Haven)	Voertuigen	150,000	2023	7		21,429	21,429	21,429
Harbor vessel	Transport (Haven)	Voertuigen	150,000	2024	7			21,429	21,429
Harbor vessel	Transport (Haven)	Voertuigen	150,000	2025	7				
Vehicle 2	Transport (Luchthaven)	Voertuigen	30,000	2024	7			4,286	4,286
Tractor	Transport (Luchthaven)	Voertuigen	80,000	2023	7		11,429	11,429	11,429
Boat yard	Economie Natuur en Infrastructuur (Planning en beleid)	Technische installaties	30,000	2023	15		2,000	2,000	2,000
Boat yard	Economie Natuur en Infrastructuur (Planning en beleid)	Technische installaties	30,000	2024	15			2,000	2,000



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Continuation Intended Investments 2023-2026

Investerings Omschrijving	Directie	Categorie	Aanschafbedrag	Jaar aanschaf	Levensduur	Afschrijving 2023	Afschrijving 2024	Afschrijving 2025	Afschrijving 2026
Boat yard	Economie Natuur en infrastructuur (Planning en beleid)	Technische installaties		2025	15				
New building	Economie Natuur en infrastructuur (Publiek werk en diensten)	Gebouwen	30,000	2023	40		500	500	500
New building	Economie Natuur en infrastructuur (Publiek werk en diensten)	Gebouwen	15,000	2024	40			375	375
New building	Economie Natuur en infrastructuur (Publiek werk en diensten)	Gebouwen	5,000	2025	40				
Mini bus	Economie Natuur en infrastructuur (Publiek werk en diensten)	Voertuigen	1,200	2023	7		171	171	171
Mini bus	Economie Natuur en infrastructuur (Publiek werk en diensten)	Voertuigen	1,200	2024	7			171	171
Mini bus	Economie Natuur en infrastructuur (Publiek werk en diensten)	Voertuigen	1,200	2025	7				
Dump 3ton	Economie Natuur en infrastructuur (Publiek werk en diensten)	Werktuigen, machines en gereedschappen	1,200	2023	10		120	120	120
Dump 3ton	Economie Natuur en infrastructuur (Publiek werk en diensten)	Werktuigen, machines en gereedschappen	1,200	2024	10			120	120
Dump 3ton	Economie Natuur en infrastructuur (Publiek werk en diensten)	Werktuigen, machines en gereedschappen	1,200	2025	10				
Trench compactor	Economie Natuur en infrastructuur (Publiek werk en diensten)	Werktuigen, machines en gereedschappen	250	2023	10		25	25	25
Trench compactor	Economie Natuur en infrastructuur (Publiek werk en diensten)	Werktuigen, machines en gereedschappen	250	2024	10			25	25
Trench compactor	Economie Natuur en infrastructuur (Publiek werk en diensten)	Werktuigen, machines en gereedschappen	250	2025	10				
Tools	Economie Natuur en infrastructuur (Publiek werk en diensten)	Werktuigen, machines en gereedschappen	3,500	2023	10		350	350	350
Tools	Economie Natuur en infrastructuur (Publiek werk en diensten)	Werktuigen, machines en gereedschappen	2,500	2024	10			250	250
Tools	Economie Natuur en infrastructuur (Publiek werk en diensten)	Werktuigen, machines en gereedschappen	1,000	2025	10				
Ice machine	Economie Natuur en infrastructuur (Publiek werk en diensten)	Werktuigen, machines en gereedschappen	500	2023	10		50	50	50
Ice machine	Economie Natuur en infrastructuur (Publiek werk en diensten)	Werktuigen, machines en gereedschappen	500	2024	10			50	50
Ice machine	Economie Natuur en infrastructuur (Publiek werk en diensten)	Werktuigen, machines en gereedschappen	500	2025	10				
Walk behind compactor	Economie Natuur en infrastructuur (Publiek werk en diensten)	Werktuigen, machines en gereedschappen	300	2023	10		30	30	30
Walk behind compactor	Economie Natuur en infrastructuur (Publiek werk en diensten)	Werktuigen, machines en gereedschappen	300	2024	10			30	30
Walk behind compactor	Economie Natuur en infrastructuur (Publiek werk en diensten)	Werktuigen, machines en gereedschappen	300	2025	10				
Brush cutter farm tractor (investment)	Economie Natuur en infrastructuur (Publiek werk en diensten)	Werktuigen, machines en gereedschappen	7,500	2023	10	750	750	750	750



Overview Reserves and Provisions

Description	Original Budget 2022	Amended Budget 2022	Budget 2023	Budget 2024	Budget 2025	Budget 2026
<i>General Reserve</i>						
Non-current assets	10,306,742	10,413,234	10,413,234	10,413,234	10,413,234	10,413,234
Free disposable liquid assets	4,172,664	3,353,903	3,353,903	2,930,264	3,125,384	3,325,968
Withdrawals General Reserve	-712,269		-500,000			
Addition to general reserve			76,361	195,119	200,584	108,579
Subtotal general reserve	13,767,137	13,767,137	13,343,498	13,538,618	13,739,202	13,847,781
Participations	14,644,863	14,644,863	14,644,863	14,644,863	14,644,863	14,644,863
Total reserves	28,412,000	28,412,000	27,988,361	28,183,481	28,384,065	28,492,644
Provision for pensions of former family membe	450,000	450,000	450,000	450,000	450,000	450,000
Provision environmental fund	350,281	350,281	350,281	350,281	350,281	350,281
Provision for reorganization of cleaning departr	166,000	166,000	166,000			
Total provisions	966,281	966,281	966,281	800,281	800,281	800,281

Liquid assets	Amount 2022
Total liquid assets	76,822,551
Pre-received free allowances	72,042,732
Pre-allocated designated reserve	1,425,916
Free disposable liquid assets	3,353,903

Despite the fact that we have budgeted a surplus for the coming years, we want to make a withdrawal in 2023 from the general reserve to pay our contribution of USD 500K for building social housing from a withdrawal from general reserves.

We believe that the general reserve has sufficient capacity for a withdrawal to pay these costs. The general reserve is USD 28.4M of which USD 14.6M are investments. This means that our resistance capacity is USD 13.7M of which USD 4.7M are liquid assets and USD 10.4M are non-current assets. Within the liquid assets we have allocated USD 1.4M for the designated reserve. This leaves us with USD 3.3M free disposable liquid assets. Non-current assets consist of land and buildings. In case of high need, OLE can liquidate part of the land and buildings by selling them. The contribution for social housing of USD 500K can be paid from the free disposable liquid assets of the resistance capacity.

Overview Personnel Expenses

Divisions & Units	Filled Positions		Vacancies		Total	
	FTE	USD	FTE	USD	FTE	USD
Eilandsraad		45.560		-	-	45.560
Sub-total Eilandsraad		45.560		-	-	45.560
Fixed Formation (Vaste Regulier Formatie)						
Bestuurscollege						
Kabinet van de gezaghebber	2,00	162.726	-	-	2,00	162.726
Griffie	2,00	113.908	1,00	110.001	3,00	223.910
Eilandsecretaris	4,00	357.876	-	-	4,00	357.876
Bestuursondersteuning	7,00	434.715	1,00	195.104	8,00	629.818
Directie Bedrijfsvoering en Klantenservice	2,00	162.572	-	-	2,00	162.572
Unit Finance	10,00	630.720	1,00	171.003	11,00	801.723
Unit Interne dienstverlening	11,00	665.321	-	-	11,00	665.321
Unit Klantenloket	6,00	336.943	1,00	63.183	7,00	400.126
Directie Economie Natuur en Infrastructuur	2,00	159.702	-	-	2,00	159.702
Unit Planning en beleid	5,00	389.609	1,00	157.973	6,00	547.582
Unit Vergunningen Toezicht en Handhaving	5,00	383.579	-	71.584	5,00	455.163
Unit Veterinaire diensten	5,00	266.428	-	-	5,00	266.428
Unit Publieke werken en diensten	19,00	820.941	-	66.936	19,00	887.877
Directie Sociaal	2,00	166.831	-	-	2,00	166.831
Unit Beleid en Programma	3,00	258.464	-	-	3,00	258.464
Unit Publieke Gezondheidszorg	6,00	319.398	-	90.784	6,00	410.182
Unit Maatschappelijk Ondersteuning	9,00	532.242	-	-	9,00	532.242
Unit Cultuur en Evenementen	2,00	113.143	-	44.089	2,00	157.232
Directie Transport	2,00	117.085	-	-	2,00	117.085
Unit Luchthaven	9,00	470.752	-	-	9,00	470.752
Unit Zeehaven	6,00	306.801	-	85.621	6,00	392.422
Unit Beveiliging	30,00	1.105.913	-	37.779	30,00	1.143.693
Sub-total Fixed Formation	149,00	8.275.671	5,00	1.094.058	154,00	9.369.729
Temporary Extra Formation (Tijdelijk Extra Formatie)						
Tijdelijke regerings ondersteuning Minus Bijdrage	2,00	294.018 (294.018)	-	-	2,00	294.018 (294.018)
Personnel assigned to projects Minus bijdrage	6,00	484.659 (484.659)	7,00	580.107 (580.107)	13,00	1.064.766 (1.064.766)
Sub-total Temporary Extra Formation	8,00	-	7,00	-	15,00	-
Total Excluding 'Above Formation'	157,00	8.275.671	12,00	1.094.058	169,00	9.369.729
Above Formation (Boventallig Formatie)						
Above formation Minus Bijdrage	17,00	130.906	-	-	17,00	130.906
Uitvoeringskracht Minus Bijdrage	-	-	8,00	678.000		
Total Including 'Above Formation'	174,00	8.452.137	20,00	1.772.058	194,00	10.224.195
Indexation 4,5%		8.832.483		1.851.801		10.684.284



Total overview

For 2023 the Budget has stayed the same on the main features. However, we have incorporated several functions based on the agreements within the CN envelope. The total extra budget for these functions is USD 678K.

When calculating personnel expenses for the year 2023, we applied an indexation of 4.5%. This indexation has to do with an inflation adjustment. In budget 2022, we took into account an indexation of 1.5% for personnel expenses. However, this indexation has not been implemented. Instead, we apply an indexation of 4.5% to the 2023 personnel expenses. By doing so, we are following up on the recommendations of the human resources manager.

Strategic Workforce Planning

The CFT has asked the OLE to create a Strategic Workforce Planning. The reason was that the CFT has seen personnel costs rise in recent years and it is felt that the OLE should get a better grip on this cost item.

This overview therefore shows a breakdown of fixed staffing costs (152 fte); Project/Incidental costs (these costs are financed incidentally, and these are temporary positions); 15 fte and the Redundant employees; 17 fte.

These are employees who became redundant during the reorganization in 2018 and where agreements have been made about training in order to mobilize from job to job or to be made redundant if it turns out that placement elsewhere is no longer possible. Agreements are made with these persons about the manner of redundancy.

With this division in the budget, we hope to give the CFT and others more insight into the structural personnel costs and incidental personnel costs. However, the Public Entity has also gone a step further to also draw up a qualitative Strategic Personnel Planning.

The OLE has been tackling this process together with the directors and business unit managers in recent months. Together with Bureau Balance (Curacao) and prof. dr. Gerard Evers, the authority on MVI in the Netherlands and the Caribbean Netherlands, the OLE has taken the following steps:

- In part 1: we started working on the quantitative part of the formation. In this phase, in close consultation with the guidance group (HR; Island Secretary), we have obtained a definitive list of positions with associated data on age, salary position, etc. for which the SPP is being carried out. The 2019 reorganization was also evaluated to determine whether all defined tasks and roles (functions) still contribute to the core tasks of the Public Entity. The delivery of this document is early December 2022.
- In part 2, the qualitative part, the fleet review, is elaborated. This involves looking at the competencies and skills of employees in terms of performance and potential, but also at the outflow for the coming years.



- In part 3: the gap analysis, an analysis is made between the current situation of supply and demand and the future situation of supply and demand. An approach is also being developed to keep SPP alive within the organization.

General Governance

The Executive Council is in 2022 expanded with two new government commissioners. Three FTEs have also been added to the staff to support the new government commissioners of which two are employees and one is vacant. This results in an additional budget of USD 367K in personnel costs.

Operations and Customer Service

Within Business Operations and Customer Service no additional positions in the staff have been budgeted for 2023. however, there is additional support for 2023 for the finance department, but the costs are covered by a special allowance. The vacancy of Director of Operations has been filled in 2022. The budget 2023 for this is USD 109K.

Economy Nature and Infrastructure

There are 3 additional FTE added to the formation 2023 of de directorate of Economy Nature and Infrastructure. This is in accordance with the agreements within the CN envelope. This led to an increase of USD 228K in the personnel cost.

Social

The number of budgeted staff members within Social has decreased by 3 FTE. This relates to the fact that three additional employees are added to the formation based on the agreements within the CN envelope. The personnel cost for the 3 additional FTE is USD 230K.

Transport

There are no changes made within the formation of de directorate of Transport.

Overview Subsidies and Current Transfers 2023-2026

Foundations	Realization 2021	Primary Budget 2022	Amended budget 2022	Primary Budget 2023	Budget 2024	Budget 2025	Budget 2026
Small Enterprises Stimulation Programme	30,000	30,000	30,000	30,000	30,000	30,000	30,000
St. Eustatius Monument Foundation	-	51,956	51,956	51,956	51,956	51,956	51,956
St. Eustatius National Park	177,150	177,150	177,150	177,150	177,150	177,150	177,150
St. Eustatius Tourism Development Foundation	330,103	330,103	330,103	330,103	330,103	330,103	330,103
St. Eustatius Housing Foundation	216,000	216,000	216,000	216,000	216,000	216,000	216,000
Judson Bicentennial Stichting (Library)	168,879	168,879	168,879	168,879	168,879	168,879	168,879
St. Eustatius Sports Facilities	320,300	320,300	320,300	320,300	320,300	320,300	320,300
St. Eustatius Historical Foundation	106,782	106,782	106,782	106,782	106,782	106,782	106,782
St. Eustatius Center for Archeological research	50,000	50,000	50,000	50,000	50,000	50,000	50,000
St. Eustatius Youth Care Foundation	300,000	300,000	300,000	300,000	300,000	300,000	300,000
St. Eustatius Lions Club	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Expertise Center Sint Eustatius	(257,890)	23,880	23,880	23,880	23,880	23,880	23,880
St. Eustatius Senior Citizens and Cultural Foundation	-	-	-	7,875	7,875	7,875	7,875
Total	1,451,324	1,785,050	1,785,050	1,792,925	1,792,925	1,792,925	1,792,925

In this section you will also see an overview of the subsidies that are awarded to foundations / NGOs.



Overview Free Allowance

With the installation of a new cabinet on 10th of January 2021, the Cabinet has realized (even more) extra allowance and subsidies for the residents of Bonaire, St. Eustatius and Saba. At Statia, the priority is to improve the economic perspective, for example by strengthening the standard of living and reducing (social) poverty. The government has therefore found itself willing to invest extra in the islands on the condition that good governance and financial accountability are guaranteed at an adequate level. Where the Netherlands supports investments by the islands, a realistic conservation budget must be provided for more than is currently the case. The call for an increase in the Free Allowance has been around for some time. This will now actually be realized in 2022 and further.

Resources are deployed along three lines from the Coalition Agreement:

- A. Improving livelihood security by increasing incomes and lowering the cost of living
- B. Improving the labor market
- C. Reinforcing Island resources (including the Free allowance)

In 2022 the Public Entity of St. Eustatius and the departments have worked hard to achieve the ambitions of the cabinet, the outline letter, the priorities as drawn up by the directors (Government Commissioner in collaboration with the Island Council) of Sint Eustatius, and the distribution of the CN envelope, to be worked out in specific and concrete agreements.

Work has been done on administrative agreements in order to arrive at a prioritization and in this way to results for the inhabitants of St. Eustatius. This is also recommended by the working group Interdepartmental Policy Research (IBO) and the Council of State (RvS). They emphasize it importance of an integrated, government-wide approach. One way to achieve this is according to this reports, drawing up implementation agendas. The government response to the RvS/IBO states that the cabinet will draw up execution agendas in 2022 to facilitate cooperation in this way strengthen and expand on the basis of mutual efforts and commitment to results. In June 2022, these agreements were signed between the Government Commissioner and the State Secretary of the Interior and Kingdom Relations. This was necessary to give substance to the execution and necessary budget for certain topics from the execution agendas. This leads to a clear and well-founded distribution an assignment of additional government contributions to OLE from the CN envelope. This has also led to an increase in the free allowance.

For St. Eustatius this is a one-year appointment. This has to do with the restoration of democracy under the Recovery of Facilities Act. It is assumed that democracy will be restored in 2023 and that is why new agreements will be made with the new administrators.

With the increase in the free allowance, public entities are better able to perform their island tasks and backlogs can be tackled.

- In 2022, the free allowance will be structurally increased, a total of USD 4,4M is available. These resources are allocated on a structural basis.
- In 2023, the free allowance will be further increased. USD 5,9M will be available in 2023, USD 5,3M for 2024, USD 5,4M for 2025 and USD 5,3M for 2026.
- The structural amounts mentioned above includes the USD 4,1M for 2023, USD 2,9M for 2024, USD 2,2M for 2025 and USD 2,2M for 2026 for priorities from the Coalition Agreement. Separate agreements have been made for this in the administrative agreements.



- From 2022, an amount USD 787K will be structurally available from the budget of the Ministry of the Interior and Kingdom Relations for implementation capacity. Agreements about this are also made in the administrative agreements.
- Finally, USD 1,1M for 2022, USD 1M for 2023 and USD 737K is still available for arrears over the period 2022-2025.

I





Critical Performance Indicators (KPI)

On the basis of the renewal of the BBV in 2017, it has been determined that Dutch municipalities must explain their annual budget with a (fixed) set of policy indicators. The Island Council (in the event of a restoration of democracy) is free to expand this basic set with its own indicators, now the Executive Council.

As part of the further development of the P&c cycle, it is proposed to appoint so-called performance indicators with effect from the 2023-2026 budget, in the context of a deepening of the W-question "What do we want to achieve?" (what do we try to achieve). This also follows a recommendation from the CFT to pay more attention and depth to policy-based accountability.

The realized values are then presented in the annual accounts.

In OLE's budgets to date, it is described for each function what is being attempted to be achieved, but no measurable standards have yet been formulated. With effect from the 2023-2026 budget, two critical performance indicators will be formulated for each main function. (below 3 examples per main function). It gives the Executive Council and management the opportunity to assess and evaluate its performance and results in the various policy areas and thus to form a clear picture of the policy results of the Public Entity. (in addition to the overview below, a KPI such as the outstanding debtor balance for main function 9 can also be considered).

An additional advantage is that KPIs are an instrument for comparing the performance of comparable (so-called reference municipalities) municipalities, although this does not apply in the case of OLE and statia (in the Netherlands there is a basic set of 39 mandatory indicators, www.waarstaatjegemeente.nl). In addition, an advantage of KPIs can be that management can identify at an early stage where and when adjustment is really required.

It is important in this context that a KPI complies with the SMART principle:

- ✓ Specific; Is the objective unambiguous?
- ✓ Measurable; Can we measure progress with the KPIs?
- ✓ Acceptable; Is this acceptable enough for the target group and/or management?
- ✓ Realistic; Is the goal achievable?
- ✓ Time-bound; When (in time) should the goal be achieved?

It is also important that the number of KPIs is limited in number. An abundance of indicators is not workable and does not benefit the legibility of the documents. What does benefit the information position and workability is some consistency in the indicators. So, no constant changes and adjustments.

It is also important, given the small scale of Statia, that the results of KPIs cannot be translated back to a more or less individual level.

Finally: Indicators should not become an end in themselves but should be supportive in nature. A low percentage of young people with youth care, for example, can be positive if the public body takes a good preventive approach, but may be less favorable if certain young people do not receive the youth care that they do need. It is therefore essential not to see and assess indicators individually, but to provide them with some context.

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KPI's overzicht

Performance Indicators annual budget 2022-2025							
Serial no.	Function	Performance Indicator	Description	2022	2023	2024	2025
1	0 General Administration	Absenteeism	High absenteeism levels mean that work is not done for extended periods and is performed less efficiently, which in turn can be detrimental to other related processes.	norm 4.5%	norm 4.5%	norm 4.5%	norm 4.5%
2	1 Public Order and Safety	Response time incidents and calamities	Reaction of staff in time, in case of calamity or incidents. Reaction from on call situation. Training drills.	Zuren per week 70%	3uren per week 80%	4uren per week 90%	5uren per week 100%
3	1 Public Order and Safety	Striving for Security Certification	Training: AVSec, ISPS, Dangerous goods, First Aid, Explosives, VHF, Firefighting course, management courses supervisors. Inclusive re-certification new personnel.				
4	1 Public Order and Safety (CRISISMANAGEMENT)	Measuring response time/Turnout time fire service	Turnout time Fire service due to emergency situations "service to the citizen"	<=20min	<=15min	<=10min	<=10min
5	1 Public Order and Safety	installation of traffic signs	A lot of the roads previously constructed does not have adequate signage and does not comply with the road safety regulations The BC has the mandate to authorize the placing of traffic signs. The intention is to increase public safety by installing adequate signage on the road ways. The amount of new signs to be installed each year is as follows	2000%	1000%	1000%	1000%
6	2 Traffic, Transportation and Water Management	Number of flight movements airport	Number of take-offs and landings	4,500	5,100	5,600	6,100
7	2 Traffic, Transportation and Water Management	Number of passengers airport	Departing and arriving passengers	23,200	26,750	30,550	33,700
8	2 Traffic, Transportation and Water Management	Number of ferry passengers	Expressed in average passenger load factor. Goal: sustainable connectivity (avg. pass. Load factor > 27% for the operator to make profit)	14%	20%	27%	30%
9	2 Traffic, Transportation and Water Management	(1) amount of Road maintained (2) improve street lightening	*More roads are been constructed P only a certain amount of roads are currently been maintained * there are dangerous associated with having debris on the road ways * uncleaned side walks creates vision imperment for motorists. * not enough stree lightening in the community, some road ways are extremely dar and dangerous. the amount of new roads to be maintained per year is represented in km and the amountof lights to be placed in numbers	25km & 30 lights	10 Km & 30 light s	5km & 30 lights	50 km & 30 lights
10	3 Economic Affairs	Supporting local cooperation and BSO	Providing support to the local foundations and business support organizations the amount of organizations to receive support from the OLE annually (improve the support received from ENI)	5	7	7	7
11	3 Economic Affairs	Permit issued and enforcement	Not all business have the correct permits to operate. Some business do not have no permit at all. This mus be doen from enforcemnet the intention is to control all operated business and check if they have the correct permits to operate. The aount of business to be checked annually is represented in numerical numbers	60	70	80	90
12	3 Economic Affairs	Improving compliance and knowledge of local business and BSO.	A lot of the local business and foundations are no fully aware of the all the regulations nor are they fully aware of the possibilities to access financing. The intention is to organise trainings and consultation session to increase their awareness and knowledge to access finance. the OLE will arrange a series of trainingen on a anual basis, the amount is represented in numerical values	3	3	3	3
13	4 Education	Adult Education	Low literacy and illiteracy have been reduced. The target audience attends courses that enhance their opportunities within the community. "Baseline" is established.	50	70	90	110
14	5 Culture and Recreation	Number of festivals and cultural events	Embedding national pride in the Statian community. Attraction for residents and tourists.	8	12	12	12
15	5 Culture and Recreation	Culture artifacts (cultureel erfgoed); Cultureel Erfgoed op 1 lokatie	Preserving cultural heritage: Heritage is safeguarded through safe repatriation, transportation, storage and exhibition.	2	1	1	1
16	6 Sociale voorzieningen en maatschappelijk werk	Poverty rate (armoede)	CBS poverty on St. Eustatius = 52%. In line with the SDGs (Sustainable Development Goals), it is the intention that this will be significantly reduced by 2030.	50%	48%	45%	43%
17	6 Sociale voorzieningen en maatschappelijk werk	Domestic violence (huiselijk geweld en kindermishandeling)	The shelter is operational. A baseline for measuring domestic violence and child abuse has been created.	50%	80%	100%	100%
18	6 Sociale voorzieningen en maatschappelijk werk	Labor participation	The number of unemployed is 2.3% (CBS). Number of registered unemployed directed to work through labor matters is currently 35. Per year the number of registered unemployed will be 5.	35	40	45	50
19	7 Public Health	GGD - obesity approach for young people	Life style change is necessary, information to raise awareness of health risks and approach to obesity.	25%	50%	75%	75%
20	9 Financing and General Cover funds	Outstanding debtor balance	Closed invoices per year expressed in %. Concerns current financial year	70%	75%	77%	85%
21	9 Financing and General Cover funds	Speed of payment (supplier satisfaction)	What percentage has been paid within the payment term of 22 days?	85%	87%	90%	95%
22	9 Financing and General Cover funds	Deliver external reports on time	Deliver uitvoeringsrapportages (4x), Annual Reports (1x), Budget (1x) and answers to questions from the Bestuurscollege and/or Island Council (15 days) on time	100%	100%	100%	100%

Annex

This Annex consists of 3 different tables that explains the performance and execution of the projects in the next years:

1. **Summary Special Allowances:** active projects with expenses and / or investments in 2022, including the total grant and spending up to 2019.
2. **Multi Annual Overview Special Allowances 2023-2026:** active projects with expenses and / or investments over the budget years 2023-2026.
3. **Overview Other Special Allowances:** other active projects with unknown expenses and /or investments in 2022





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Summary Special Allowances (Bijzondere Uitkering)

Project Code	Project Description	Functie	Directie-Unit	Total Project Grant	Spending Until Sept 2022	P & L / Investment	Budgeted Investments 2023	Budgeted P/L Expenses 2023	Total Expenses 2023
003283	Bijdrage rekenkamer St. Eustatius	002	4400	€ 237,848	\$ 181,140			\$ 53,000	\$ 53,000
003641	Wegenonderhoud 2020	210	5720	€ 5,877,920	\$ 116,093				
003658	Showcaseproject infrastructuur	210	5720	€ 4,134,470	\$ 84,954		\$ 1,800,000		\$ 1,800,000
003198	Convenant onderwijshuisvesting	480	6510	€ 3,566,647	\$ 508,142		\$ 8,459,387	\$ 83,412	\$ 8,542,799
003507	Caribisch sport- en preventieakkoord	530	6320	€ 670,000	\$ 530,153		\$ 100,000	\$ 49,000	\$ 149,000
002325	Maritieme Infrastructuur (bescherming kustlijn van het haveterrein)	560	5750	€ 700,407	\$ 436,000		\$ 450,000	\$ 50,000	\$ 500,000
003285	Wederopbouw Haven St. Eustatius	560	5750	€ 12,907,004	\$ -		\$ 1,550,000	\$ 450,000	\$ 2,000,000
003286	Aanpak erosie St. Eustatius	560	5750	€ 17,573,435	\$ -		\$ 3,440,000	\$ 560,000	\$ 4,000,000
002329	Bestuursakkoord huiselijkgeweld en kindermishandeling IA 2018-2019	620	6360	€ 714,645	\$ 248,638			\$ 545,881	\$ 545,881
002332	Opknappen 5 aanleunwoningen (fase 1) IA 2018-2019	620	6360	€ 505,920	\$ 569,701		\$ 680,000		\$ 680,000
002574	BES(t)4kids Algemeen	630	6360	€ 2,471,522	\$ 1,937,492			\$ 300,000	\$ 2,313,410
003164	Afvalverbrandingsinstallatie	721	5760	€ 1,820,102	\$ 295,005		\$ 800,000		\$ 800,000
000003	Publieke gezondheidszorg	725	6400	€ 4,136,488	\$ 2,361,780		\$ 150,000	\$ 200,000	\$ 350,000
003788	Bijzondere uitkeringen COS Gebouw (Email Claudia Toet 26 Aug 2020, onderwerp 1.3 miljoen)	002	4400	€ -	\$ 1,136,432		\$ 129,000		\$ 129,000
004042	Project Wegenonderhoud 2018	210	5720	€ -	\$ 106,653		\$ 900,000	\$ 100,000	\$ 1,000,000
004237	Bijdrage regio enveloppe ICT project 'Good governance' Fase 2	002	4230	€ 2,663,719	\$ -		\$ 2,400,000	\$ 263,436	\$ 2,663,436
003797	Huisvesting BES(t) 4 Kids	630	6360	€ 474,920	\$ 28,883		\$ 1,500,000		\$ 1,500,000
004103	Bijzondere uitkeringen Sint Eustatius Corona steunpakketten	530	6320	€ 368,970	\$ -		\$ 200,000	\$ 35,950	\$ 235,950
004501	Verlengen en uitbreiden flexpool noodzorgverleners	560	5750	€ -	\$ (631,978)			\$ (631,978)	\$ (631,978)
004591	Wederopbouwmiddelen, aanbrengen goot en spuitbeton	580	6300	€ 26,169	\$ -				\$ -
002269	Bijdrage extra ambtelijke capaciteit	630	6360	€ 288,032	\$ 282,709			\$ 282,709	\$ 282,709
004094	Toekenning bijdrage Flexpool	620	6360	€ 74,920	\$ 74,920			\$ 74,920	\$ 74,920
Totaal				€ 59,213,138	€ 8,266,717	€ -	€ 22,558,387	€ 2,416,330	\$ 26,988,127



Multi Annual Overview Special Allowances 2022-2025

Project Description/Code	Functie	Budgeted Investments 2022	Budgeted P/L expenses 2023	Budgeted Investments 2023	Budgeted P/L expenses 2024	Budgeted Investments 2024	Budgeted P/L expenses 2025	Budgeted Investments 2025	Budgeted P/L expenses 2026	Budgeted Investments 2026
Bijdrage rekenkamer St. Eustatius										
003283	002	\$ 237,848.36	\$ 53,000							
Wegenonderhoud 2020										
003641	210	\$ 5,877,920.00	\$ -					\$ 380,000		
Showcaseproject infrastructuur										
003658	210	\$ 4,134,470.00	\$ 1,800,000	\$ 2,800,000		\$ 2,200,000		\$ 1,000,000		
Convenant onderwijshuisvesting										
003198	480	\$ 3,566,647.00	\$ 8,542,799	\$ 8,459,387	\$ 83,412	\$ 1,613,764				
Caribisch sport- en preventieakkoord										
003507	530	\$ 670,000.00	\$ 149,000	\$ 100,000						
Maritieme Infrastructuur (bescherming kustlijn van het haveterrein)										
002325	560	\$ 700,407.26	\$ 500,000	\$ 450,000		\$ 200,000				
Wederopbouw Haven St. Eustatius										
003285	560	\$ 12,907,004.30	\$ 2,000,000	\$ 1,550,000		\$ 3,600,000		\$ 3,600,000		\$ 3,600,000
Aanpak erosie St. Eustatius										
003286	560	\$ 17,573,434.50	\$ 4,000,000	\$ 3,440,000	\$ 60,000	\$ 3,940,000	\$ 60,000	\$ 3,940,000	\$ 60,000	\$ 3,940,000
Bestuursakkoord huiselijk geweld en kindermishandeling IA 2018-2019										
002329	620	\$ 714,645.00	\$ 545,881							
Opknappen 5 aanleunwoningen (fase 1) IA 2018-2019										
002332	620	\$ 505,920.00	\$ 680,000	\$ 680,000						
BES(t)4kids Algemeen										
002574	630	\$ 2,471,522.00	\$ 2,313,410							
Afvalverbrandingsinstallatie										
003164	721	\$ 1,820,102.13	\$ 800,000	\$ 800,000						
Publieke gezondheidszorg										
000003	725	\$ 4,136,487.61	\$ 350,000	\$ 150,000	\$ 200,000	\$ 95,000	\$ 200,000	\$ 95,000	\$ 200,000	\$ 95,000
Bijdrage regio enveloppe ICT project										
003759	002	\$ 1,215,439.23	\$ -	\$ 800,000	\$ 100,000					
Bijzondere uitkeringen COS Gebouw										
003788	002	\$ -	\$ 129,000	\$ 129,000						

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Project Description/Code	Functie	Budgeted Investments 2022	Budgeted P/L expenses 2023	Budgeted Investments 2023	Budgeted P/L expenses 2024	Budgeted Investments 2024	Budgeted P/L expenses 2025	Budgeted Investments 2025	Budgeted P/L expenses 2026	Budgeted Investments 2026
Project Wegenonderhoud 2018										
004042	210	\$ -	\$ 1,000,000	\$ 900,000						
Bijdrage regio enveloppe ICT project 'Good governance' Fase 2										
004237	002	\$ 2,663,718.58	\$ 2,663,436	\$ 2,400,000						
Huisvesting BES(t) 4 Kids										
003797	630	\$ 474,920.00	\$ 1,500,000	\$ 1,500,000		\$ 2,500,000		\$ 1,442,000		
Bijzondere uitkeringen Sint Eustatius Corona steunpakketten										
004103	530	\$ 368,970.00	\$ 235,950	\$ 200,000						
Opbouw capaciteit (Natuur/Milieubeleidsplan) kenmerk DGNVLG 21314187										
004317	341	\$ 796,808.00	\$ -	\$ -						
Voedselveiligheid & Veterinair (Natuur/Milieubeleidsplan) kenmerk DGNVLG 21314187										
004445	341	\$ -	\$ -	\$ -						
Verlengen en uitbreiden flexpool noodzorgverleners										
004501	560	\$ -	\$ (631,978)	\$ -						
Wederopbouwmiddelen, aanbrengen goot en spuitbeton										
004591	580	\$ 26,169.00	\$ -	\$ -						
Bijdrage extra ambtelijke capaciteit										
002269	630	\$ 288,032.39	\$ 282,709	\$ -						
Toekenning bijdrage Flexpool										
004094	620	\$ 74,920.00	\$ 74,920	\$ -						



Overview Other Special Allowances

Project Code	Project Description	Funcitie	Total Project Grant	Spending Until Sept 2022
002296	Hek bestuurskantoor (Wederopbouw kenmerk: 0000601613) € 23445	002	€ 26,575	\$ 25,560.00
002132	Rampenbestrijding	130	€ 1,120,081	\$ 1,048,834.33
003465	Zorg en veiligheidshuis Caribisch Nederland	140	€ -	\$ (21,158.31)
002282	Underground Project 11th EDF	210	€ 2,565,773	\$ 2,500,000.00
002293	Onverharde wegen (Wederopbouw kenmerk: 0000601613) € 1118365	210	€ 1,360,177	\$ 1,360,176.78
002326	Quick win afval actie 58550 euro	210	€ 72,007	\$ 60,487.61
003138	Wegenonderhoud 2019 (eenmalige impuls,structurele middelen exploitatie infrastr. weder	210	€ 6,398,162	\$ 1,670,344.69
003151	Renovatie van de bocht bij Smoke Alley	210	€ -	\$ (0.00)
002294	Wateropslagplaatsen (Wederopbouw kenmerk: 0000601613) € 129000	341	€ 146,222	\$ 97,419.15
002298	Herstel landbouw veeteelt visserij (Wederopbouw kenmerk 0000601525)	341	€ 135,929	\$ 120,882.00
002299	Watervoorziening agrarische bedrijven (Wederopbouw kenmerk 0000601525)	341	€ 149,366	\$ 106,248.63
003602	Plan of approach Roaming Animals	341	€ -	\$ 318,042.19
002290	Herstel NH kerk (wederopbouw kenmerk: 0000601613) € 108950	541	€ 123,495	\$ 135,960.39
002291	Monumentenherstel (Wederopbouw kenmerk: 0000601613) € 25800	541	€ 29,244	\$ 33,338.69
002292	Herstel aan de ruine (Wederopbouw kenmerk: 0000601613) € 25800	541	€ 29,244	\$ 20,000.00
002311	Ant-erosie noodmaatregelen Klif	560	€ 102,316	\$ 85,473.95
002327	Wederopbouwmiddelen stabilisering Klif Sint Eustatius	560	€ 13,077,116	\$ 13,410,506.40
002310	Wederopbouw Heropening Slavenpad	580	€ 22,561	\$ 20,239.44
002309	Beleidscoördinator Huiselijk Geweld en Kinderrechten	620	€ 245,883	\$ 183,553.47
003513	Voedselhulp Sint Eustatius	620	€ 163,000	\$ 113,446.00
003154	Bijzondere uitkering plastic producten voor eenmalig gebruik	721	€ 44,203	\$ 31,851.75
002295	Publieke begraafplaatsen (Wederopbouw kenmerk: 0000601613) € 405390	724	€ 486,084	\$ 394,184.86
002623	Huizenherstel 2e fase (integrale middelen)	820	€ 426,420	\$ 358,921.67
003702	Het programma "Samen aan het werk"	611	€ 446,615	\$ 415,607.86
003732	Project Inrichtingen en Activiteitenbesluit	300	€ 70,736	\$ 36,820.59
003757	Ondersteuning beheer natuurparken	560	€ 149,920	\$ 149,920.00
003758	Bijdrage extra ambtelijke capaciteit	002	€ 2,162,533	\$ 723,113.72
003760	Bijdrage loonkosten 2020 v.Rij en Francis	001	€ 975,088	\$ 891,443.94
003797	Huisvesting BES(t) 4 Kids	630	€ 474,920	\$ 230,090.20
003826	Bijzondere uitkeringen Ministerie VWS aan OLE 2021	630	€ 1,099,580	\$ 1,094,234.59
003845	Steunpakket sociaal en mentaal welzijn en leefstijl	730	€ -	\$ -
004018	Beschikking middelen BES(t)4kids 2021	630	€ 1,402,853	\$ 1,774.00
004117	Extra middelen SZW aanvullende beleidsmaatregelen brief 30 april 2021(kenmerk 00001393	620	€ -	\$ (855,000.00)
004123	Middelen lokale culturele infrastructuur specifieke pakket culturele creatieve sector Brief 3	580	€ -	\$ (31,619.03)
004236	Bijzondere uitkeringen Pilotproject Veerdienst (kenmerk 2020-242165)	220	€ -	\$ -
004267	Diverse job programs, Arbeidsbemiddelingsprojecten (Kenmerk 2021-0000149215)	611	€ 324,620	\$ 250.00
004268	Iedereen doet mee, Arbeidsbemiddelingsprojecten (Kenmerk 2021-0000149215)	611	€ 111,692	\$ -
004269	Opleiding job coaches BES, Arbeidsbemiddelingsprojecten (Kenmerk 2021-0000149215)	611	€ 108,000	\$ 175,109.16
004270	Financiële audit accountant Versnelling verbeterplan financieel beheer (Kenmerk, 2021-000	002	€ 68,433	\$ -
004271	Finetunen ERP Pakket Versnelling verbeterplan financieel beheer (Kenmerk, 2021-00004656	002	€ 964,086	\$ -
002312	Verbeterplan Financieel Beheer	002	€ 3,427,098	\$ 2,411,998.34
003234	Beschikking verkiezingen St. Eustatius	003	€ 335,920	\$ 194,774.25
002307	Car Wreck Removal Project	210	€ 347,890	\$ 335,355.49
002265	Ondersteuning traject economische ontwikkelingen	300	€ 450,000	\$ 425,000.00
002264	Sociale kanstrajecten	630	€ 2,656,825	\$ 2,552,163.30
003274	Geneeskundige hulpverlen rampen crises	725	€ 99,590	\$ 1,375.09
002333	VN Verdrag Handicap IA 2018-2019	651	€ 125,000	\$ 46,607.72
004272	Opleiding training personeel, Versnelling verbeterplan financieel beheer (Kenmerk, 2021-0	002	€ 120,461	\$ -
004455	Herstel koraal (Wederopbouw kenmerk 0000601525)	001	€ 318,520	\$ 9,127.66
004431	VN Verdrag Handicap IA 2018-2019	002	€ 353,920	\$ 41,076.40
003646	Caribisch sport- en preventieakkoord	003	€ 132,710	\$ 92,553.49
002537	Voorfinanciering Project Opschoning PIVA	002	€ 39,744	\$ 39,743.52
004300	Finetune ERP Pakket Versnelling verbeterplan financieel beheer	210	€ -	\$ (1,157,057.25)
004430	Bijdrage uitvoering van het strategisch communicatieplan	220	€ -	\$ (911,090.00)
003659	Opvolging ondersteuning Directie Sociaal / Inzet Michiel Derksen	002	€ 85,240	\$ 85,240.00
003759	Bijdrage regio enveloppe ICT project "Good Governance"	002	€ 1,215,439	\$ 1,215,439.23
004446	Ant-erosie noodmaatregelen Klif	341	€ -	\$ -
004447	Ondersteuning beheer natuur parken	341	€ -	\$ -
002271	Statia Doet / Oranje Fonds	560	€ 573,920	\$ 286,991.00
004497	Ministerie VWS aan OLE 2021	560	€ -	\$ (113,306.99)
004498	Beschikking middelen BES(t)4kids 2021	560	€ -	\$ (22,221.45)
004499	BES(t)4Kids 2022	560	€ -	\$ (1,377,728.81)
004500	Bijzondere uitkering ministerie van VWS aan OLE 2022	560	€ -	\$ (111,107.25)
004503	Huizenherstel 2e fase (integrale middelen)	560	€ -	\$ (208,881.63)
002300	Wederopbouw Haven St. Eustatius	560	€ 104,470	\$ 104,469.63
002301	Wateropslagplaatsen (Wederopbouw kenmerk: 0000601613) € 129000	560	€ 43,062	\$ 43,061.88
002302	Financiële audit accountant Versnelling verbeterplan financieel beheer	560	€ 41,015	\$ 41,015.15
002303	Financiële ondersteuning van het Centraal Dialoog Sint Eustatius	560	€ 381,158	\$ 381,158.02
002306	Afvalverbrandingsinstallatie	560	€ 29,666	\$ 29,666.13
004305	Wegenonderhoud 2020	620	€ -	\$ (1.35)
004316	Bijdrage bijzondere uitkering Sint Eustatius digitaliseren OLSE	620	€ 149,920	\$ -
002269	Bijdrage extra ambtelijke capaciteit	630	€ 288,032	\$ 282,709.13
004319	Quick win afval actie 58550 euro	630	€ 1,509,600	\$ 432,520.77
004323	Strengthening nature management	630	€ 960,240	\$ 641,222.69



Special Allowances Statement

Nr	Naam project/projectcode	Functie	Looptijd	Doel van de uitgevoerde activiteiten	Wat is de doelgroep waar de activiteit(en) zich op richt(en)?	Wat is De inhoudelijke beschrijving van de geplande activiteiten?
1	003760, Bijdrage loonkosten 2020 v. Rij en Francis	001: Bestuursapparaat	Geen, verstrekt door het Ministerie van BZK	Bijdrage van het Ministerie van Binnenlandse Zaken & Koninkrijksrelaties in de loonkosten van de Regeringscommissaris en Plaatsvervangend Regeringscommissaris onder wet Herstel Voorzieningen Sint Eustatius.	Regeringscommissarissen en Plaatsvervangend Regeringscommissarissen	Bijdrage in de loonkosten
2	004455, Bijdrage ondersteuning Plv Regeringscommissaris	001: Bestuursapparaat	Geen, verstrekt door het Ministerie van BZK	Bijdrage van het Ministerie van Binnenlandse Zaken & Koninkrijksrelaties in de loonkosten	Adviseurs Plv. Regeringscommissarissen	Bijdrage in de loonkosten
3	002296, Hek van bestuurskantoor, wederopbouw	002: Bestuursapparaat	13 juli 2018 t/m 31 december 2020, verstrekt door het Ministerie van BZK	Orkaanschade en achterstallig onderhoud herstellen aan het hek van het bestuurskantoor, uit representatief oogpunt	Hele bevolking Statia	Herstellen van het bestaande hekwerk rondom het bestuurskantoor.
4	002312, Verbetering Financieel beheer SE	002: Bestuursapparaat	1 oktober 2018 t/m 31 december 2020, verstrekt door het Ministerie van BZK	Realiseren van rechtmatig en doelmatig Financieel Beheer op Sint Eustatius.	Interne organisatie.	Zie de rapportage aan de toezichthouder van het Ministerie van Binnenlandse Zaken en Koninkrijksrelaties.
5	002537, Opschoning PIVA, 1e fase	002: Bestuursapparaat	1 juni 2019 t/m 30 juni 2020, verstrekt door het Ministerie van BZK, rijksdienst RVIG	Opschoning PIVA	Statiaanse bevolking.	Door o.a. huisbezoeken de kwaliteit van PIVA vergroten.
6	003256, Reorganisatiekosten (en verbeterplan financieel beheer)	002: Bestuursapparaat	september 2019 t/m 31 december 2020, verstrekt door het Ministerie van BZK	Moderniseren van de ambtelijk apparaat	Het personeel dat niet geplaatst kan worden binnen de nieuwe organisatie.	De nieuwe organisatiestructuur verder implementeren en operationaliseren.

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Nr	Naam project/projectcode	Functie	Looptijd	Doel van de uitgevoerde activiteiten	Wat is de doelgroep waar de activiteit(en) zich op richt(en)?	Wat is De inhoudelijke beschrijving van de geplande activiteiten?
7	003283, Bijdrage rekenkamer Sint Eustatius	002: Bestuursapparaat	6 december 2019 t/m 16 december 2021, verstrekt door het Ministerie van BZK	Sint Eustatius wil zo snel mogelijk haar eigen rekenkamer operationaliseren.	Het openbaar lichaam wil hierdoor expertise van buitenaf aantrekken om op korte termijn invulling te geven aan haar eigen rekenkamer. Hierdoor wordt expertise vanuit de rekenkamer Rotterdam ingehuurd.	Het opzetten van de rekenkamer, tijdelijk inhuur van expertise vanuit EU en inwerken/ training collegeleden.
8	003659, Opvolging ondersteuning Directie Sociaal	002: Bestuursapparaat	vanaf 30 oktober 2020, verstrekt door het Ministerie van VWS vanaf 23 december 2021, verstrekt door het Ministerie van VWS	Versterking uitvoeringskracht op het Sociale Domein.	Bevolking van Sint Eustatius en de Directie Maatschappij en Welzijn.	-Versterking met het doel de voorzieningen in het sociale domein van Sint Eustatius verder te ontwikkelen. -Overeenkomst aangaan met een deskundige.
9	Projectcode 003758, Bijdrage extra ambtelijke capaciteit	002: Bestuursapparaat	14 december 2020 t/m 31 juli 2024, verstrekt door het Ministerie van BZK	Bijdrage aan de inzet van extra ambtelijk personeel.	Het openbaar lichaam en de lokale bevolking	De middelen worden ingezet om vooral het tijdelijk inhuren van een aantal programma managers en project managers om het openbaar lichaam te ondersteunen bij de uitvoering en beheer van diverse projecten.



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Nr	Naam project/projectcode	Functie	Looptijd	Doel van de uitgevoerde activiteiten	Wat is de doelgroep waar de activiteit(en) zich op richt(en)?	Wat is De inhoudelijke beschrijving van de geplande activiteiten?
10	003759, Bijdrage regio enveloppe ICT-project 'Good Governance'	002: Bestuursapparaat	11 december 2020 t/m 31 december 2021, verstrekt door het Ministerie van BZK	Transitie naar een nieuwe digitale werkplek, volledig op basis van Microsoft 365.	Medewerkers Openbaar Lichaam Sint Eustatius, Eilandraadsleden en Bestuurscollege.	Het Openbaar Lichaam Sint Eustatius aansluiten op Microsoft 365 online vanuit de Microsoft Cloud (gebruikers krijgen de standaard suite van office online aanbieden, bestaande uit Office, SharePoint, OneDrive, Teams).
11	003788, Bijdrage COS Gebouw	002: Bestuursapparaat	Geen.	De bouw van een nieuw Centraal Overheidskantoor Sint Eustatius.	Burgers Sint Eustatius, medewerkers Openbaar Lichaam Sint Eustatius, Eilandraadsleden en Bestuurscollege.	De bouwkosten komen voor rekening van de Rijksgebouwendienst. Wijziging van de bestemming van de gelden is goedgekeurd door het Ministerie van Binnenlandse Zaken en Koninkrijksrelaties.
12	004237, Bijdrage regio enveloppe ICT project 'Good governance Fase 2'	002: Bestuursapparaat	05 oktober 2021 t/m 31 dec 2022	Het project implementatie/ondersteuning van het SSO-ICT	Medewerkers Openbaar Lichaam Sint Eustatius, Eilandraadsleden en Bestuurscollege.	Uitvoering van fase 2 en 3 van het ICT-project.
13	004270, Financiële audit accountant, Versnelling verbeterplan financieel beheer	002: Bestuursapparaat	02 Nov '21 tot en met 31 maart 2023	Verbetering van het Financieel Beheer binnen de overheidsfinanciën	Het openbaar Lichaam, ER, BC en Medewerkers	Ondersteuning ivm samenstellen van het financiële audit door externe accountant.
14	004271, Finetunen ERP Pakket, Versnelling verbeterplan financieel beheer	002: Bestuursapparaat	02 Nov '21 tot en met 31 maart 2023	Verbetering van het Financieel Beheer binnen de overheidsfinanciën	Het openbaar Lichaam, ER, BC en Medewerkers	Verbetering van het financieel beheer, met name, financieel systeem.
15	004272, Opleiding training personeel, Versnelling verbeterplan financieel beheer	002: Bestuursapparaat	02 Nov '21 tot en met 31 maart 2023	Verbetering van het Financieel Beheer binnen de overheidsfinanciën	Het openbaar Lichaam, ER, BC en Medewerkers	Verbetering van het financieel beheer, training, het financieel systeem, en het financiële audit.
16	004431, Bijdrage uitvoering van het strategisch communicatieplan	002: Bestuursapparaat	21 mrt '22 t/m 31 april 2023	Verbeter Informatie / inlichtingen aan het publiek.	Het openbaar lichaam en de lokale bevolking	Bouw / inrichting v/e studio, inhuur Medewerkers voor de nodige ondersteuning.



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Nr	Naam project/projectcode	Functie	Looptijd	Doel van de uitgevoerde activiteiten	Wat is de doelgroep waar de activiteit(en) zich op richt(en)?	Wat is De inhoudelijke beschrijving van de geplande activiteiten?
17	003234, Verkiezingen Sint Eustatius	003: Burgerzaken	9 december 2019 t/m 1 december 2021, verstrekt door het Ministerie van BZK	Herstel van de normale democratische verhoudingen en de voorbereiding van het apparaat en de bevolking daarop.	Burgers Sint Eustatius, medewerkers Openbaar Lichaam Sint Eustatius, Eilandraadsleden en Bestuurscollege.	Voorlichting aan het publiek omtrent de verkiezingen, het voorbereiden van ordentelijke verkiezingen en het faciliteren van de eilandraad met trainingen.
18	003646, Digitaliseren OLSE	003: Burgerzaken	7 september 2020 t/m 31 december 2021, verstrekt door het Ministerie van BZK	Digitalisering van de akten en gezinskaarten op Sint Eustatius.	Burgers Sint Eustatius	Het digitaliseren van de akten en gezinskaarten aanwezig bij het Census Office op Sint Eustatius.
19	002132, Rampenbestrijding	130: Rampenbestrijding	1 januari 2013 t/m 31 december 2021, verstrekt door het Ministerie van J&V	Realiseren van het Stata Emergency Operating Center (SEOC)	Crisisorganisatie, samenwerkende hulpdiensten	Het realiseren van een volledig geoutilleerd Stata Emergency Operating Center (SEOC), wat zowel voor preventie als in crisissituaties adequaat is.
20	003465, Zorg en veiligheidshuis Caribisch Nederland	140: Overige beschermende maatregelen	01 maart 2020 t/m 28 februari 2022, verstrekt door het Ministerie van J&V	Subsidie ten behoeve van de financiering van het Zorg- en Veiligheidshuis Caribisch Nederland (ZVHCN)	Mensen met complexe problemen op meerdere leefgebieden	Het intensiveren en het effectief inrichten van de samenwerking tussen het openbaar lichaam, justitiepartijen, jeugdzorg, hulpverleningsorganisaties en onderwijs.
21	002282, 11e EDF, ondergrondse bekabeling,	210: Wegen. Straten en pleinen	19 april 2017 t/m 15 april 2020, verstrekt door de EU	Vergroten continuïteit en veiligheid van elektrische levering door hoog en medium voltage kabels in de ondergrond aan te leggen i.p.v. bovengronds.	De gehele gemeenschap.	Verbeteren van de Elektrischekracht op het eiland door de ondergrond van 10 km medium en high voltage elektriciteit leidingen. Uitgevoerd door STUCO
22	002293, Onverharde wegen, wederopbouw	210: Wegen. Straten en pleinen	13 juli 2018 t/m 31 december 2019, verstrekt door het	Onverharde wegen van bestrating voorzien, in combinatie met watergeleiding en -berging en ondergronds	Bewoners langs de onverharde wegen en alle weggebruikers.	Opknappen van de wegen binnen de wijk cherry tree Erosie bestrijdingen



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Nr	Naam project/projectcode	Functie	Looptijd	Doel van de uitgevoerde activiteiten	Wat is de doelgroep waar de activiteit(en) zich op richt(en)?	Wat is De inhoudelijke beschrijving van de geplande activiteiten?
			Ministerie van BZK	leggen bekabeling Stuco en Eutel		
23	002307, Autowrakken inzamelen, ontmantelen en afvoeren	210: Wegen. Straten en pleinen	1 mei 2018 t/m 31 december 2019, verstrekt door het Ministerie van I&W	Sint Eustatius een beter aanzien geven en leefbaarder maken.	Lokale bevolking en bedrijven	1.Opruimen van het eiland. 2.Afvoeren van autowrakken. 3.Het eiland aantrekkelijker maken
24	002326, Illegale stortplaatsen	210: Reiniging	14 december 2018 t/m 31 december 2020, verstrekt door het Ministerie van I&W	Verbetering leefbaarheid door het ruimen van drie illegale afvalstorten.	De gehele gemeenschap.	Opruiming van 3 illegale stortplaatsen
25	003138, Eenmalige impuls, structurele middelen exploitatie infrastructuur en wederopbouwmiddelen	210: Wegen. Straten en pleinen	15 augustus 2019 t/m 31 december 2021, verstrekt door het Ministerie van IenW	Aanleg en onderhoud van wegen op Sint Eustatius	Lokale bevolking, weggebruikers en het voorkomen van erosie aan de kust en beschermen van de koraalriffen	-Wordt besteed aan het aanleg-gen van diverse wegen op het eiland.
26	003151, Renovatie van de bocht bij Smoke Alley	210: Wegen. Straten en pleinen	18 november 2019 t/m 01 januari 2023, verstrekt door het Ministerie van IenW	Aanleg en onderhoud van wegen op Sint Eustatius	Lokale bevolking.	Aanleg en onderhoud van wegen
27	003641, Wegenonderhoud 2020	210: Wegen. Straten en pleinen	4 augustus 2020 t/m 31 december 2023, verstrekt door het Ministerie van IenW	Het reconstructie en aanleggen van wegen op Sint Eustatius	Hele bevolking	Het verbinding tussen zeehaven en luchthaven te verbeteren en veilig te stellen
28	003658, Showcaseproject Infrastructuur	210: Wegen. Straten en pleinen	13 juli 2020 t/m 31 december 2023, verstrekt door het Ministerie van IenW	Het reconstructie en aanleggen van wegen op Sint Eustatius	Lokale bevolking, weggebruikers en toeristen	Om te zorgen voor een veilige verbinding tussen de luchthaven en zeehaven
29	004042, Wegenonderhoud 2018	210: Wegen. Straten en pleinen	05 november 2018 t/m 31 december 2020,	Het reconstructie en aanleggen van wegen op Sint Eustatius	Hele bevolking	Verbeteringen van de Wegennetwerk op St Eustatius



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N r	Naam project/projectcode	Functie	Looptijd	Doel van de uitgevoerde activiteiten	Wat is de doelgroep waar de activiteit(en) zich op richt(en)?	Wat is De inhoudelijke beschrijving van de geplande activiteiten?
			verstrekt door het Ministerie van IenW			
30	004300, Project "Road Behind The Mountain"	210: Wegen. Straten en pleinen	Geen	Het reconstructie en aanleggen van wegen op Sint Eustatius	Lokale bevolking, weggebruikers en toeristen	Verbeteringen van de Wegennetwerk op St Eustatius
31	004236, Pilotproject Veerdienst	220: Zeehavens	14 dec '20 t/m 31 dec 2023	Goede en betaalbare veerdienst tussen Sint Eustatius, Saba en Sint Maarten.	Lokale bevolking en toeristen	Een vaarschema uitwerken, een aanbestedings-strategie en proc dure opstellen, contract tekenen
32	004430, Maintenance budget harbour	220: Zeehavens	4 augustus 2020 t/m 31 december 2023, verstrekt door het Ministerie van IenW	Het reconstructie en aanleggen van wegen op Sint Eustatius	Hele bevolking	Het verbinding tussen zeehaven en luchthaven te verbeteren en veilig te stellen
33	004355, Onderhoud budget luchthaven	230: Luchthaven	4 augustus 2020 t/m 31 december 2023, verstrekt door het Ministerie van IenW	Het reconstructie en aanleggen van wegen op Sint Eustatius	Hele bevolking	Het verbinding tussen zeehaven en luchthaven te verbeteren en veilig te stellen
34	002265, Ondersteuning traject economische ontwikkeling	300: Economische Zaken	Geen.	Ondersteuning van kleine en lokale ondernemers	MSME's	Kleine lokale ondernemers begeleiden bij het opstarten van een eigen bedrijf.
35	003732, Project Inrichtingen en Activiteitenbesluit	300: Economische Zaken	20 november 2020 t/m 31 december 2021, verstrekt door het Ministerie van IenW	Het opzetten en uitvoeren van een informatievoorziening voor de bedrijven. Hoewel de focus van de informatievoorziening op dit moment ligt bij de implementatie van het IAB is het op termijn mogelijk dat het takenpakket van het informatievoorziening wordt verbreed.	Doelstelling: Uitvoeren van de nulmeting IAB met focus op het beschermingsniveau milieu bij alle bedrijven (in het IAB activiteiten genoemd) welke vallen onder het IAB. Dit onderzoek dient duidelijk te maken wat de kosten zijn	Het IAB zal eisen stellen aan het bedrijfsleven en kan mogelijk een investering vragen. Dit kan zijn in de vorm van het aanleggen van een vloeiendvloer, voorzieningen t.a.v. afvalwater, of het nemen van maatregelen om de veiligheid te vergroten. Om het huidige beschermingsniveau van

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					om bedrijven te laten voldoen aan de eisen van het IAB.	de bedrijven in kaart te brengen en te bezien welke voorzieningen redelijkerwijs kunnen worden gevraagd van de bedrijven is een zogenaamde nulmeting nodig.
36	004306, Bijdrage Centraal Dialoog Sint Eustatius	300: Economische Zaken	01 jan 2021 t/m 31 dec 2022, verstrekt door het Ministerie van SZW	Incidentele bijdrage voor het uitvoeren van activiteiten.	Het bestuurscollege, Eiland raad	
37	002294, Wateropslagplaatsen	341: Overige agrarische zaken, jacht en visserij	13 juli 2018 t/m 31 december 2020, verstrekt door het Ministerie van BZK	Boeren en vissers weer in de gelegenheid stellen hun bedrijf uit te oefenen door het wegnemen van orkaanschade.	Boeren en vissers	-Uitbreiding water capaciteit voor landbouwers
38	002298, Herstel landbouw en veeteelt, wederopbouw	341: Overige agrarische zaken, jacht en visserij	13 juli 2018 t/m 31 december 2020, verstrekt door het Ministerie van BZK	Boeren en vissers weer in de gelegenheid stellen hun bedrijf uit te oefenen oor het wegnemen van orkaanschade.	Boeren en vissers	Hurricane relief materials voor landbouwers
39	002299, Watervoorziening agrarische bedrijven, wederopbouw	341: Overige agrarische zaken, jacht en visserij	13 juli 2018 t/m 31 december 2020, verstrekt door het Ministerie van BZK	Opvang van water t.b.v. de landbouw en tegengaan van erosie	Boeren in het bijzonder.	restauratie van de publieke wells en andere waterbronnen voor het gebruik en de landbouwsector. -opvang van oppervlaktewater
40	003602, Plan of approach roaming animals control	341: Overige agrarische zaken, jacht en visserij	Geen.	Verwijderen van alle loslopende dieren op het gehele eiland.	Vee eigenaren	Verwijderen van de loslopende dieren in het bewoonde gebied, gevolgd door verwijdering van de dieren in de Nationale parken. Parallel hieraan wordt gewerkt aan de



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						landbouw en veeteelt ontwikkeling.
41	004317, Uitvoeringagenda Natuur en Milieubeleidsplan St. Eustatius 2021	341: Overige agrarische zaken, jacht en visserij	2021 t/m 2023, verstrekt door het Ministerie van LNV	Verwijderen van alle loslopende dieren op het gehele eiland.	Vee eigenaren	Verwijderen van de loslopende dieren in het bewoonde gebied
42	004445, Opbouw capaciteit Natuur/ Milieubeleidplan	341: Overige agrarische zaken, jacht en visserij	2021 t/m 2023, verstrekt door het Ministerie van LNV	Opbouw van de bestaande capaciteit bij de landbouwdienst	Lokale bevolking	
43	004446, Ontwikkeling duurzame landbouw Natuur/ Milieubeleidsplan.	341: Overige agrarische zaken, jacht en visserij	2021 t/m 2023, verstrekt door het Ministerie van LNV	Ontwikkeling van duurzame landbouw op het eiland	Lokale bevolking	
44	004447, Herbeo-sing Natuur/ Milieubeleidsplan	341: Overige agrarische zaken, jacht en visserij	2021 t/m 2023, verstrekt door het Ministerie van LNV	Herbossing op het eiland binnen de landbouw	Lokale bevolking	
45	004448, Voedselveiligheid/Veterinaire Natuur/Milieubeleidsplan	341: Overige agrarische zaken, jacht en visserij	2021 t/m 2023, verstrekt door het Ministerie van LNV	Activiteiten voor voedselveiligheid	Lokale bevolking	
46	003198, Plan van aanpak onderwijshuisvesting Sint Eustatius	480: Gemeenschappelijke baten en lasten van het onderwijs	31 oktober 2019 t/m 31 december 2022, verstrekt door het Ministerie van OCW	Plan van Aanpak Onderwijshuisvesting Sint Eustatius	Leerlingen op Sint Eustatius.	In het bijzonder de bouw van de Gwendoline van Puttenschool en het buitenterrein van de SDA School.
47	003507, Caribisch sport- en preventieakkoord	530: Sport	28 mei 2020 t/m 31 december 2020, verstrekt door het Ministerie van VWS	Het Caribisch- Sport en Preventieakkoord.	Bevolking en de jeugd van Sint Eustatius.	-Gezonde schoolmaaltijden -Buurtsportcoaches en schoolzwemmen -Overkapping en verlichting Cruyff Court
48	004103, Bijzondere uitkering Sint Eustatius Corona steunpakketten	530: Sport	29 juni 2021 t/m 31 december 2021, verstrekt door het Ministerie van VWS		Bevolking Sint Eustatius	Extra steun voor de jeugd, voor sociaal en mentaal welzijn, leefstijl en sport; als gevolg van Corona.



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49	002290, Herstel NH kerk, wederopbouw	541: Oudheidkunde / musea	13 juli 2018 t/m 31 december 2020, verstrekt door het Ministerie van BZK	Restauratie van Toren, mitigeren van gevaarlijke situatie tbv het publieke veiligheid en beschermen van het Cultuur- en historische waardes.	Gehele gemeenschap	Restauratie van podium 1st verdieping Herstellen van bestaande dak Restauratie van bestaande houten trap - interieur Vervangen van alle houten luiken van deuren en ramen. waar nodig kozijnen vervangen. Vervangen van alle aangetaste houten vloerbalken en delen veiligheid metalen hek of railings rondom het dak installeren tbv publieke veiligheid. Upgrading van bestaande elektrische installatie upgrading van verlichtingen zowel binnen als buiten verlichtingen.
50	002291, Monumentenherstel, wederopbouw	541: Oudheidkunde / musea	13 juli 2018 t/m 31 december 2020, verstrekt door het Ministerie van BZK	Waarborging en beschermen van Cultureel- en historische panden en de Publieke Veiligheid, binnen het historisch kern van de hoofdstad "Oranjestad" te St.Eustatius	Gehele gemeenschap	Slopen, reparatie, en de restauratie van de op instorting zijnde stenen muren en wanden van de Johnson's compound en de synagoge pad
51	002292, Herstel aan de ruïne, wederopbouw	541: Oudheidkunde / musea	13 juli 2018 t/m 31 december 2020, verstrekt door het Ministerie van BZK	Restauratie muren Johnson compound aan het Synagogepad, gevaarlijke situatie wegnemen en cultuurhistorische waarden beschermen.	Gehele gemeenschap	Het beschermen van het cultuurhistorische waarden van het gebied.;
52	002311, Noodmaatregelen Klif, 1e fase	560: Maatschappelijke leefbaarheid en openluchtrecreatie	24 september 2018 t/m 30 april 2019,	Verrichten eerste noodreparaties ter plekke van Fort Oranje.	Lokale bevolking en toeristen,	-verwijderen van onnodig vegetatie

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			verstrekt door het Ministerie van BZK		cultuurhistorische waarden	-opvullen van cavaties onder de cascade -patching van cracks aan de cascade -schoonmaken van (top of) cistern
53	002325, Maritieme infrastructuur (bescherming kustlijn van het haven terrein)	560: Maatschappelijke leefbaarheid en openluchtrecreatie	29 november 2018 t/m 01 augustus 2020, verstrekt door het Ministerie van I&W	Verrichten eerste noodreparaties ter plekke van het Haven terrein Maritieme infrastructuur: -Uitstel op deze project was gevraagd en goedgekeurd. -Aanpassingen gemaakt ivm uitvoering. Wordt nu ook in combinatie met Haven Ontwikkelingsproject gepland en voorbereid.	Lokale bevolking en toeristen, cultuurhistorische waarden Maritieme Infrastructuur: Unit Haven, Container handling department.	Bescherming van kustlijn Maritieme Infrastructuur: Verharden van Container-yard ter bescherming tegen uitspoelen/dust/ erosie
54	002327, Stabilisering klif, wederopbouw	560: Maatschappelijke leefbaarheid en openluchtrecreatie	11 december 2018 t/m 30 juni 2020, verstrekt door het Ministerie van BZK	Gevaarlijke situaties wegnemen en verdere erosie tegengaan.	De gehele gemeenschap, toeristen en bedrijven die aan de baai zijn gevestigd..	Stabilisatie van het klif rond de fort
55	003285, Wederopbouw haven Sint Eustatius	560: Maatschappelijke leefbaarheid en openluchtrecreatie	10 december 2019 t/m 31 december 2021, verstrekt door het Ministerie van IenW	Wederopbouw haven St. Eustatius	Lokale bevolking en bedrijven	Wederopbouw en verbetering van de maritieme infrastructuur op St. Eustatius.
56	003286, Aanpak erosie Sint Eustatius	560: Maatschappelijke leefbaarheid en openluchtrecreatie	18 november 2019 t/m 01 januari 2023, verstrekt door het Ministerie van IenW	Aanpak van erosie op Sint Eustatius	Lokale bevolking	-Acties tbv bescherming van omliggende klif thv Lower Town -Acties tbv Controleert afvoer en of opvang van overtollige regenwater door verbeteren en uitbreiden van de bestaande regenwaterafvoer infrastructuur. -Acties tbv

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						minimaliseren van regenwaterafvoer naar zee -Opvang bekken creëren voor tijdelijk en/of langere termijn opslag van afgeleide regenwater. -Infiltratie bekken creëren op locaties van of in het buurt van lokale bronnen en de bevoorrading en/of herbevoorrading van het grondwater bestaand
57	003757, Ondersteuning beheer natuurparken	560: Maatschappelijke leefbaarheid en openluchtrecreatie	01 januari 2021 t/m 01 februari 2022, verstrekt door het Ministerie van LNV	Ondersteuning beheer natuurparken	Lokale bevolking, toeristen.	Vanwege de huidige COVID-19 crisis is toeristisch verkeer naar Caribisch Nederland nagenoeg niet mogelijk waardoor de inkomsten in 2020 zeer gering zijn geweest en ook in 2021 gering zullen zijn. Het beheer van de natuurparken en de concrete beheers activiteiten zoals beschreven in uw aanvraag passen binnen het kader van het natuurbeleid voor natuurbeheer en de uitvoering van het Natuur en milieubeleidsplan.
58	004497, Stabilisering Klif, Aanbrengen goot en spuitbeton	560: Maatschappelijke leefbaarheid en openluchtrecreatie	10 december 2021 t/m 30 juni 2025, verstrekt door het	Gevaarlijke situaties wegnemen en verdere erosie tegengaan.	Lokale bevolking, toeristen.	Aanbrengen goot en spuitbeton

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			Ministerie van BZK			
59	004498, Stabilisering Klif, Menswerend hek werk vervanging tijdelijk afraster- ing	560: Maatschappelijke leefbaarheid en openluchtrecreatie	10 december 2021 t/m 30 juni 2025, verstrekt door het Ministerie van BZK	Gevaarlijke situaties wegnemen en verdere erosie tegengaan.	Lokale bevolking, toeristen.	Hekwerk, tijdelijk afrastering
60	004499, Stabilisering Klif, Cascade	560: Maatschappelijke leefbaarheid en openluchtrecreatie	10 december 2021 t/m 30 juni 2025, verstrekt door het Ministerie van BZK	Gevaarlijke situaties wegnemen en verdere erosie tegengaan.	Lokale bevolking, toeristen.	Werkzaamheden rond de cascade.
61	004500, Stabilisering Klif, Stabilisering van het slavenpad	560: Maatschappelijke leefbaarheid en openluchtrecreatie	10 december 2021 t/m 30 juni 2025, verstrekt door het Ministerie van BZK	Gevaarlijke situaties wegnemen en verdere erosie tegengaan.	Lokale bevolking, toeristen.	Stabiliseren van het slavenpad
62	004501, Stabilisering Klif, Onderhoud herstel Glaesgut reservoir	560: Maatschappelijke leefbaarheid en openluchtrecreatie	10 december 2021 t/m 30 juni 2025, verstrekt door het Ministerie van BZK	Gevaarlijke situaties wegnemen en verdere erosie tegengaan.	Lokale bevolking, toeristen.	Herstel Glaesgut reservoir
63	004502, Stabilisering Klif, Stabilisering klifwand bij Hells Hole	560: Maatschappelijke leefbaarheid en openluchtrecreatie	10 december 2021 t/m 30 juni 2025, verstrekt door het Ministerie van BZK	Gevaarlijke situaties wegnemen en verdere erosie tegengaan.	Lokale bevolking, toeristen.	Stabiliseren klifwanden bij Hells Hole
64	004503, Stabilisering Klif, Maatregelen tbv brand veiligheid	560: Maatschappelijke leefbaarheid en openluchtrecreatie	10 december 2021 t/m 30 juni 2025, verstrekt	Gevaarlijke situaties wegnemen en verdere erosie tegengaan.	Lokale bevolking, toeristen.	

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			door het Ministerie van BZK			
65	002310, Heropening Bay Path, wederopbouw	580: Overige cultuur en recreatie	24 september 2018 t/m 30 april 2019, verstrekt door het Ministerie van BZK	slaven pad weer toegankelijk en veilig maken in het kade van Publieke Veiligheid	Lokale bevolking, eiland bezoekers en Horeca sector	Noodreparatie en herstelwerkzaamheden slaven pad
66	004123, Middelen lokale culturele infrastructuur	580: Overige cultuur en recreatie	Geen, verstrekt door het Ministerie van BZK	Middelen voor de lokale culturele infrastructuur	Lokale bevolking, eiland bezoekers	In het kader van de maatregelen tweede specifieke pakket voor de culturele en creatieve sector
67	003702, Samen aan het werk "Iedereen doet mee".	611: Werkgelegenheid	1 November 2020 t/m 31 December 2021, verstrekt door het Ministerie van SZW.	Personen met een beperking aan werk helpen door Jobmatching en Jobprograms met een twinning aanpak.	Werkzoekenden met middel tot lange afstand tot de arbeidsmarkt. Werkzoekenden met een beperking.	Werk trajecten opzetten samen met stakeholders gebaseerd op de loonkosten subsidie
68	003702, Samen aan het werk "Golden Opportunity"	1 november 2020 t/m 31 december 2021, verstrekt door het Ministerie van VWS	611: Werkgelegenheid	Job program, training voor werkzoekenden in hospitality en horecasector. In samenwerking met de tweede kans onderwijs (NCF) en de nieuwe gerealiseerde 5 star resort Oasis Golden Resort .	Werkzoekenden.	Leerwerk trajecten opzetten gebaseerd op de vraag binnen de hospitallity en horecasector.
69	003702. Samen aan het werk "Vocational Training".	611: Werkgelegenheid	1 november 2020 t/m 31 december 2021, verstrekt door het Ministerie van SZW	Personen aan werk helpen door Jobmatching en Jobprograms	Potentiele werkzoekenden met lasser skills.	Leerwerk trajecten opzetten gebaseerd op de vraag binnen het arbeidsveld.
70	004267, Diverse job programs, Arbeidsbemiddeling projecten	611: Werkgelegenheid	9 november 2021 t/m 31 december 2022, verstrekt door het Ministerie van SZW	Personen aan werk helpen door Jobmatching en Jobprograms	Potentiele werkzoekenden met lasser skills.	Leerwerk trajecten opzetten gebaseerd op de vraag binnen het arbeidsveld.



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71	004268, Iedereen doet mee, Arbeids bemiddeling projecten	611: Werkgelegenheid	9 november 2021 t/m 31 december 2022, verstrekt door het Ministerie van SZW	Jobmatching en Jobprograms met een twinning aanpak	afstand tot de arbeidsmarkt. Werkzoekenden met een beperking.	Werk trajecten opzetten samen met stakeholders gebaseerd op de loonkosten subsidie
72	004269, Opleiding job coaches BES, Arbeidsbemiddeling projecten	611: Werkgelegenheid	9 november 2021 t/m 31 december 2022, verstrekt door het Ministerie van SZW			
73	002309, Beleidscoördinator Huiselijk Geweld en Kindermishandeling (heet nu Family Support Coordinator)	Maatschappelijke begeleiding	15 december 2017 t/m 15 december 2019, verstrekt door het Ministerie van VWS	Door professionele coördinatie en beleidsontwikkeling bestrijding van de oorzaken en gevolgen van geweld tegen kinderen en vrouwen.	Kinderen, tieners, ouders en hulpverleners.	
74	002329, Bestuursakkoord huiselijk geweld en kindermishandeling	620: Maatschappelijke begeleiding en advies	1 januari 2018 t/m 31 december 2020, verstrekt door het Ministerie van VWS	<ul style="list-style-type: none"> ● Bewustwording en voorlichting gericht op zowel het algemene publiek als consultatiebureaus, kinderopvang, scholen en naschoolse opvang gericht op professionals ● Deskundigheidsbevordering van betrokken professionals met een periodiek scholingstraject en intervisie ● Een laagdrempelig centraal meldpunt (gratis alarmnummer) dat door een medewerker wordt gecoördineerd, een registratiesysteem dat gebruikt wordt door ketenpartners en een overlegstructuur Een duidelijke en gebruiksvriendelijke meldcode voor hulpverleners. Opzetten flexibele opvang slachtoffers 	Bevolking Sint Eustatius	Zijn omschreven in Werkplan St. Eustatius.



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				huiselijk geweld en kindermishandeling		
75	002332, Opknappen 5 aanleunwoningen	620: Maatschappelijke begeleiding	1 september 2018 t/m 31 december 2022, verstrekt door het Ministerie van VWS. Fase 2 loopt tot augustus 2022	Fase 1. Verbeteren 5 aanleunwoningen (afgerond). Fase 2. Realisatie 5 extra aanleunwoningen en 5 noodwoningen. 3 noodwoningen en 1 studio als rustruimte voor een verpleger	Fase 1. De bejaarde en mindervalide bewoners. Fase 2. Families in schrijnende woonsituaties en alleenstaande gepensioneerden die momenteel in Golden Rock (volkshuisvesting) wonen.	Eerste fase nieuw en aangepast woning voor bejaarden en mindervaliden.
76	003206, Bijdrage conferentie Taskforce kinderrechten	620: Maatschappelijke begeleiding	20 november 2019 t/m 31 december 2020, verstrekt door het Ministerie van BZK	Het bewustzijn vergroten van de rechten van het kind op het eiland.	Kinderen, familie leden, lokale bevolking	Jaarlijkse conferentie en het viering van de internationale dag van de rechten van het kind
77	003513, Voedselhulp St.Eustatius.	620: Maatschappelijke begeleiding	26 mei 2020 t/m 31 december 2020, verstrekt door het Ministerie van BZK	Tijdelijke steun in de vorm van voedselpakketten en/of voedselvouchers	Huishoudens die als gevolg van de maatregelen in verband met het coronavirus onvoldoende eigen inkomsten hebben	Assesment onder de doelgroep Printen en verstrekken van voedselvouchers Afspraken met Supermarkets
78	004094, Toekenning bijdrage Flexpool	620: Maatschappelijke begeleiding	01 juni 2021 t/m 31 december 2022, verstrekt door het Ministerie van BZK	Bijdrage Flexpool.	Sociale ondergeschikten	Renoveren van sociale woningen. "Social Assistance Policy". Bijdrage OLE aan renoveren van 6 woningen SHF.
79	004117, Extra middelen SZW aanvullende beleidsmaatregelen	620: Maatschappelijke begeleiding	Geen, verstrekt door het Ministerie van BZK	Aanvullende beleidstaken SZW	Lokale bevolking en sociale ondergeschikten	Sociale ondersteuning aan de doelgroep
80	004305, Opknappen Christine Flanders Community Centr	620: Maatschappelijke begeleiding	Geen.	Stimuleren van sport activiteiten	Jongeren, Lokale bevolking	Opknappen van de bestaande faciliteit



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81	004316, Verhuur dersubsidie parti- culier	620: Maatschappelijke begeleiding	Verlengd t/m 31 dec 2022, Min. van Volks huisvesting en Ruim. Ordening	Verlengen v/d eiland-elijke regeling Covid Emergency Funds.	Sociale onder- geschikten i.d. samenleving	Besteed aan woonlasten- vergoeding voor huurders in de particuliere sector. Momenteel wordt er beleid op gemaakt en is het de intentie dat de regeling voor een jaar zal lopen.
82	002264, Sociale kanstrajecten	630: Jeugd- en Jongerenwerk	1 januari 2021 t/m 31 december 2021, verstrekt door het Ministerie van DUO	Scholingstraject school drop outs	Ex-leerlingen die nog geen startkwalificatie hebben behaald.	Ex -leerlingen de tools te geven om aan een baan te komen of door te studeren op MBO-2 niveau.
83	002269, Stata Doet/Oranjefonds	630: Jeugd- en Jongerenwerk	Van dit project is geen beschikking aanwezig	Stimuleren vrijwilligers werk	Kinderen, tieners en volwassen. Stataanse bevolking in des breed	Opknappen van maatschappelijk ruimtes.
84	002574, BES(t)4kids Algemeen	630: Jeugd- en Jongerenwerk	19 februari 2019 t/m 31 december 2021, verstrekt door het Ministerie van VWS.	Realiseren van naschoolse opvang voor kinderen van de minst draagkrachtigen	Schoolgaande kinderen en jeugd van 5 tot 12 jaar van de minst draagkrachtigen.	*Kwaliteitsverbetering van Kinderopvangorganisatie s. *Toegankelijkheid ouders.
85	003797, Huisvesting BES(t)4kids	630: Jeugd- en Jongerenwerk	Geen, verstrekt door het Ministerie van SZW	Huisvestingsproject kinderopvang	Schoolgaande kinderen en jeugd van 5 tot 12 jaar en jongeren in de leeftijdsgroep 13 tot en met 18 jaar.	Gezamenlijke huisvesting buitenschoolse opvang en jongeren activiteiten.
86	003826, Bijzondere uitkeringen Ministerie VWS aan OLE 2021	630: Jeugd- en Jongerenwerk	10 februari 2021 t/m 31 december 2021, verstrekt door het Ministerie van VWS	Ondersteuning activiteiten Ministerie VWS	Jeugd en jongeren op Sint Eustatius	1. Sportontwikkeling 2. Assistent maatschappelijk werkers 3. Opvoedkundige 4. Jongerenwerker met klein activiteitenbudget 5. A+ Academic & Professional Training Centre



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						6. Mega D Youth Foundation (MYF) 7. Bijdrageverlagende subsidie A+ en MYF 8. Gezonde school ontbijtjes en schoolfruit 9. Verpleegkundige/preventie medewerker met uitvoeringsbudget voor preventie kliniek 10. Bestuursakkoord huiselijk geweld en kindermishandeling
87	004018, Beschikking middelen BES(t)4kids 2021	630: Jeugd- en Jongerenwerk	28 januari 2021 t/m 31 december 2022, verstrekt door het Ministerie van SZW	Realiseren van naschoolse opvang voor kinderen van de minst draagkrachtigen	Schoolgaande kinderen en jeugd van 5 tot 12 jaar van de minst draagkrachtigen.	Activiteiten zo als omschreven in het plan van aanpak St. Eustatius met bijbehorende bestedingsplan
88	004319, BES(t)4-Kids 2022	630: Jeugd- en Jongerenwerk	22 dec '21 t/m 31 dec 2023, verstrekt door het Ministerie van SZW	Realiseren van naschoolse opvang voor kinderen van de minst draagkrachtigen	Schoolgaande kinderen en jeugd van 5 tot 12 jaar van de minst draagkrachtigen.	Activiteiten zo als omschreven in het plan van aanpak St. Eustatius met bijbehorende bestedingsplan
89	004323, Ministerie van VWS aan OLE 2022	630: Jeugd- en Jongerenwerk	23 dec '21 t/m 31 dec 2022, verstrekt door het Ministerie van VWS	Ondersteuning activiteiten Ministerie VWS	Jeugd en jongeren op Sint Eustatius	Activiteiten zijn Idem als bij de project 003826
90	002333, Implementatie VN-verdrag Handicap Sint Eustatius	651: Dagopvang gehandicapten	1 januari 2018 t/m 31 december 2019, verstrekt door het Ministerie van VWS	De doelgroep beschrijven en beleid ontwikkelen op basis van het VN-verdrag Handicap	Alle Stataianse gehandicapten en hun zorgverleners	Bevorderen samenwerking van stakeholders teneinde de doelgroep in kaart te brengen.
91	003154, Plastic producten voor eenmalig gebruik	721: Reiniging	15 oktober 2019 t/m 31 december 2021, verstrekt door	Het doel is om plastic voor eenmalig gebruik en boodschappentassen voor eenmalig gebruik op Sint Eustatius te verbieden.	Het hele eiland Sint Eustatius	De werkzaamheden bestaan uit: - Opstellen van een verordening;



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Nr	Naam project/projectcode	Functie	Looptijd	Doel van de uitgevoerde activiteiten	Wat is de doelgroep waar de activiteit(en) zich op richt(en)?	Wat is De inhoudelijke beschrijving van de geplande activiteiten?
			het Ministerie van IenW			- verordening laten goedkeuren; - Uitvoeren van de verordening, waaronder het promoten en uitvoeren van de communicatiecampagne;
92	003164, Afvalverbrandingsinstallatie Sint Eustatius	721: Reiniging	21 oktober 2019 t/m 31 december 2021, verstrekt door het Ministerie van IenW	Nieuwe afvalverbrandingsoven aanschaffen	Hele gemeenschap	Upgrading van het afvalverwerkingsproces
93	002295, Openbare begraafplaatsen SE, wederopbouw	724: Lijkbezorging	13 juli 2018 2018 t/m 31 december 2020, verstrekt door het Ministerie van BZK	Orkaanschade en achterstallig onderhoud herstellen van 6 begraafplaatsen, zodat waardige laatste rustplaatsen ontstaan.	Hele bevolking Statia	-reparatie van bestaande muren. -Leveren en installeren van nieuwe hekwerken -Verbeteren van entree punten (poorten en looppoorten)
94	000003. Publieke gezondheidszorg	725: Publieke Gezondheidszorg	1 januari 2014 t/m 01 januari 2023, verstrekt door het Ministerie van VWS	Het uitvoeren van overheidstaken op het terrein van de Publieke Gezondheidszorg, op basis van de Wet Publieke Gezondheidszorg	Alle doelgroepen van OLE.	Uitvoering geven aan de Wet Publieke gezondheidszorg.
95	003274, Geneeskundige hulpverlening bij rampen en crises in Caribisch Nederland	725: Publieke Gezondheidszorg	01 januari 2019 t/m 01 januari 2024, verstrekt door het Ministerie van VWS	Geneeskundige hulpverlening in het kader van de rampenbestrijding en de crisisbeheersing	Bevolking Sint Eustatius	Het uitoefening van taken binnen de organisatie van geneeskundige hulpverlening evenals de voorbereiding daarop.
96	004393, Verlengen en uitbreiden Flexpool noodzorgverleners	725: Publieke Gezondheidszorg	1 januari 2014 t/m 01 januari 2023, verstrekt door het Ministerie van VWS	Het uitvoeren van overheidstaken op het terrein van de Publieke Gezondheidszorg, Specifiek de Covid gerelateerde taken.	Alle doelgroepen van OLE.	Betaling van de loonkosten van de pool van medewerkers die tijdelijk zijn aangenomen via uitzendbureau.
97	003845, Steunpakket sociaal en mentaal welzijn en leefstijl	730: Overige Volksgezondheid	12 februari 2021 t/m 31 december 2021,	Bestrijding grote impact op het sociaal en mentaal welzijn van mensen	Bevolking Sint Eustatius, vooral de	-Intensivering initiatieven welzijn voor de jeugd

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N r	Naam project/projectcode	Functie	Looptijd	Doel van de uitgevoerde activiteiten	Wat is de doelgroep waar de activiteit(en) zich op richt(en)?	Wat is De inhoudelijke beschrijving van de geplande activiteiten?
			verstrek door het Ministerie van VWS		jongeren op Sint Eustatius.	-Intensivering initiatieven welzijn kwetsbare groepen -Intensivering initiatieven gezonde leefstijl
98	002623, Huizenherstel 2de fase	820: Woningexploitatie/woningbou w	22 juli 2019 t/m 31 december 2020, verstrekt door het Ministerie van BZK	Het uitvoeren van overheidstaken op het terrein van de Publieke Gezondheidszorg, op basis van de Wet Publieke Gezondheidszorg	Alle doelgroepen van OLE.	<ul style="list-style-type: none"> •Slachtoffers van orkanen Irma en Maria te helpen hun daken/woningen te herstellen en gereed te maken zo veilig mogelijk toekomstige orkanen te kunnen doormaken. •Fase 2 is in augustus 2019 gestart. Deze fase mikt op 30 klanten die in de eerste fase niet geholpen waren.

