



Second Implementation Report 2021
Period January to June

**Adopted by the Deputy Government
Commissioner
On July 30th, 2021**



Final 30 July 2021



**PUBLIC ENTITY
SINT EUSTATIUS**



PREFACE

Oranjestad, 30 July 2021

Dear Mr. Knops,

I hereby submit the second Implementation Report for the year 2021 from the Public Entity Sint Eustatius (OLE).

The income or revenues for the 2nd quarter of the current fiscal year is \$382,200 positive. Compared to the result according to the first execution report (\$305,169 negative), this represents a significant improvement. Our aim is to ensure that the realization remains in line with the budget and that we thus strive to achieve a zero result.

In the 2nd quarter of 2021, Unit Finance succeeded in completely making up the last arrears with regard to the delivery of the annual accounts (2019 and 2020). The 2019 financial statements have been completed and audited by the accountant. The 2020 annual accounts are in a final phase, including the audit by our accountant. In addition, the department has again managed to meet the schedule to complete the second Implementation Report of 2021 on time, with fewer persons. In consultation with our accountant, we have drawn up process descriptions and checklists for the most important processes.

In the 3rd quarter of 2021, we will devote further efforts to the further development of the P&C cycle. This could include more policy-oriented attention when drawing up the 2022-2025 budget, in which performance indicators are identified for the various policy fields. Risk sessions will also be held in the context of drawing up the section on risk management and resilience in the 2022-2025 budget.

We are happy to explain the progress in financial management and our ambitions in this regard as part of this report.

Four times a year we will inform you about the developments in the current budget year. In the first and third implementation reports, a budget amendment is made, if necessary, in order to adjust the budget to financial developments. Unlike the first quarterly report of 2021, no budget changes are presented in the second implementation report.

Therefore no budget changes have been included in the second implementation report.

Yours faithfully,

On behalf of the Public Entity of St. Eustatius

Ms. C. Toet,
Deputy Government Commissioner



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A. THE RESULT AND BALANCE TO THE 2ND QUARTER

This section explains the balance sheet and the provisional result. The preliminary financial result for 2021 is \$382K positive. This positive result is primarily the result of a positive \$1 million adjustment to our free distribution to reflect the anticipated negative loss of revenue from Covid-19. It is expected to remain within budgetary limits for 2021. Our efforts are focused on this. However, the assessment of the financial result must be carried out with a certain degree of prudence because the audit of the 2020 Financial Statements is still ongoing. In addition, there is uncertainty with the possible consequences of the Covid-19 pandemic for the second half of 2021.

Rekening van Baten & Lasten		QUARTER 2, 2021					
Staat van Baten & Lasten		2021	2021	2021	2021	2021	2021
Omschrijving		Jaar	Jaar	Realisatie	Jaar	2e kw. realisatie	2e kw. % Verschil
		Begroting	Begroting + 1e BW	Periode 1 t/m 6	Prognose	t.o.v. Begroting	t.o.v. Begroting
		USD	USD	USD	USD	USD	USD
Baten							
80999	Vrije uitkering	11,309,494	11,309,494	7,294,668	11,309,494	(4,014,826)	65%
81999	Belastingen	534,816	534,816	177,319	534,816	(357,497)	33%
892xx	Afvalstoffenheffing	-	420,059	258,123	420,059	(161,936)	61%
82999	Onroerend goed exploitatie	299,242	299,242	95,820	299,242	(203,421)	32%
83999	Luchthaven	268,371	268,371	44,086	268,371	(224,285)	16%
84999	Zeehaven	2,230,632	2,230,632	976,957	2,230,632	(1,253,675)	44%
85999	Leges	114,949	71,000	34,515	71,000	(36,486)	49%
86199	Vergunningen	327,037	323,047	154,079	323,047	(168,968)	48%
89XXX	BZK bijdrage RC's en anderen	385,646	-	-	-	-	-
899XX	Overige opbrengsten	601,892	181,833	94,856	181,833	(86,977)	52%
90000	Overige byzondere baten	1,527,991	1,527,991	197	1,527,991	(1,527,794)	0%
	Totaal Baten (excl. B.U.)	17,600,069	17,166,485	9,130,619	17,166,485	(8,035,865)	53%
89XXX	B.U. 2020 en oudere jaren	-	-	4,639,865	-	-	-
	Totaal Baten (incl. B.U.)	17,600,069	17,166,485	13,770,485	17,166,485	(8,035,865)	52%
Lasten							
40999	Personeelskosten	10,455,173	10,311,991	4,927,037	10,311,991	(5,528,136)	48%
41999	Huisvestingskosten	713,427	673,736	354,576	673,736	(358,851)	53%
42999	Exploitatiekosten	2,383,070	2,120,070	1,146,935	2,120,070	(1,236,136)	54%
43999	Kantoorkosten	539,173	591,223	301,027	591,223	(238,145)	51%
44999	Representatie en communicatiekosten	433,805	356,679	195,601	356,679	(238,203)	55%
45999	Kosten vervoermiddelen	203,471	164,889	110,486	164,889	(92,985)	67%
47999	Afschrijvingskosten	477,342	477,342	187,718	477,342	(289,623)	39%
49999	Algemene kosten	320,362	450,408	382,177	450,408	61,815	85%
70600	Investeringskrediet vrije uitk.	-	-	11,751	-	11,751	-
79999	Subsidies en financiële bijdragen	1,896,650	1,896,650	901,468	1,896,650	(995,182)	48%
99900	Overige byzondere lasten	162,000	160,000	166,798	160,000	4,798	104%
99999	Onvoorzien	15,597	40,747	62,846	40,747	47,249	154%
	Totaal Lasten (excl. B.U.)	17,600,069	17,243,735	8,748,419	17,243,735	(8,851,650)	51%
705xx	B.U. 2020 en oudere jaren	-	-	4,639,865	-	-	-
	Totaal Lasten (incl. B.U.)	-	17,243,735	13,388,284	-	-	-
	Periode Resultaat (Net Income excl. B.U.)	(0)	(77,251)	382,200	(77,251)	(815,785)	-495%

Budget changes have been made in the first implementation report. Due to the budget changes, an attempt is made to limit the deviations from the realizations versus the budgeted amounts as much as possible and to provide a more reliable estimate of the annual result.

The discrepancy between realization and budget on the revenue side is largely due to lower realized revenues at the airport. The cautious expectation is that this income will increase in the second half of 2021, now that it can be noticed almost everywhere that vaccination against the Covid-19 virus has a positive effect on the possibilities to travel again. This will also have a positive effect on the decreasing revenues in the second half of 2021 in terms of room tax and seaport revenues. The disappointing income is largely covered by the amount of other special



income of \$1,527k received at the end of 2020, but which is used to absorb disappointing results, in particular due to the loss of income related to Covid-19.

Appendix 2 also contains an overview of the income and expenses at job level.

A.1. Significant deviations in the result

Significant deviations this year relate largely to the loss of income and costs incurred around the COVID-19 pandemic. Given the enormous impact of COVID-19 on the financial situation of the island, this topic will be discussed first.

A.1.1. COVID-19

The COVID-19 pandemic has unexpected and far-reaching consequences for the local finances of St. Eustatius. The travel restrictions that will come into effect on the island from March 18, 2020 will have a major effect on the benefits of the port and aviation activities and the tourism sector. Particularly on the revenue side, the budgeted amounts for the years 2020 and 2021 have been adjusted.

In 2020/2021, the OLE received five decisions for support benefits related to COVID-19 related costs in addition to the free benefit payments, being:

- Additional Resources BZK COVID-19 Emergency Package 1.0 (first installment) ad. \$257,600. Disposal date April 30, 2020 reference 2020-0000213737. These funds were received on May 14, 2020.
- Free Payment Emergency Package 2.0 CN COVID-19 (second installment) ad. \$373,240. Disposal date June 25, 2020 reference 2020-0000356816. These funds were received on July 7, 2020.
- Additional emergency package 3.0 for the fourth quarter 2020 (third tranche) ad. \$162,000. Disposal date November 6, 2020 reference 2020-0000632033. These funds were received on December 16, 2020.
- Additional emergency package 4.0 for the fourth quarter 2020 (fourth tranche) ad. \$250,000. Disposal date December 8, 2020 reference 2020-0000690881. These funds were received on January 6, 2021.
- Letter of 30 April 2021: feature 2021-0000139331; it concerns an incidental increase in the free distribution of \$1,946,920 for the year 2021.
It consists of the following parts:
 - Supplement free allowance 2021 COVID-19 ad. \$1,000,000.
 - In the letter to Parliament of 12 March 2021, it has been indicated that the extra resources from the Ministry of Social Affairs and Employment for additional policy measures will be increased to € 3 min. euros (\$ 3.4 min.). Sint Eustatius' share in this is \$855,000.
 - Receive in line with decision-making for European Dutch municipalities the public entities provide resources for the local cultural infrastructure in the framework of the measures second specific package for the cultural and creative sector. For Sint Eustatius this concerns an amount of \$ 88,500. The public body is compensated for the organization of the Second Parliamentary elections this year. It is an amount of \$3,420.

At the end of 2020, there was an exhaustion of the four support payments received and the allocated project funds for COVID-19-related costs of 70%.

In the BC decision no. 13 of February 9, 2021 it was decided to compensate the two diving schools. The compensation is for future investments that have been missed due to lower revenues due to the COVID-19 restrictions. This means that both companies remain 'ready to start' for tourism, if this picks up again.



In addition, at the end of 2020, funds were also received as financial compensation in connection with declining tax revenues from the corona crisis. The amount allocated in the letter to Parliament of 16 October 2020 amounted to ad. \$1,278,000. Disposal date November 6, 2020 reference 2020-0000632033. These funds were received on December 16, 2020.

Funds have also been made available from the Special Benefits in connection with COVID-19 related costs, being the following projects:

- Project 000003 Public Healthcare ad. \$100,000. Expenditure on COVID-19 related costs up to and including March 2021 ad. \$177,280.
- Project 003513 Food aid Sint Eustatius COVID-19 ad. \$163,000. Disposal date December 8, 2020 reference 2020-0000257858 and received June 30, 2020. Expenditure on COVID-19 related costs up to and including March 2021 ad. \$116,246.
- Project 003757 Support Management Natural Parks COVID-19 ad. \$149,920. Disposal date May 18, 2021 and received on December 31, 2020. Expenditure on COVID-19 related costs up to and including May 2021 ad. \$149,914.
- Project 004103 Corona Support packages COVID-19 ad. \$369,050. Decision date June 29, 2021. The decision describes the specific purposes for which the money may be spent. In order to give a true and fair view of the financial situation with regard to the receipts and expenses of Covid-19-related income and expenses, we have already blocked the received funds for expenses by also processing them in the costs.

This summary provides the following overview of costs and revenues related to COVID-19 through Q2 2021.

	Totaal jaar 2020	1e kw 2021	2e kw 2021	Totaal t/m 2e kw 2021
COVID-19 Costs Categories	Amount	Amount	Amount	Amount
Bijstand i.v.m. inkomensderving	\$ 582.81	\$ -	\$ -	\$ 582.81
Child Care essential workers	\$ 34,857.50	\$ -	\$ -	\$ 34,857.50
Communication costs	\$ 7,006.00	\$ 19,830.51	\$ 15,335.00	\$ 42,171.51
Food costs	\$ 3,340.52	\$ 17,154.61	\$ 6,189.54	\$ 26,684.67
Food Vouchers	\$ 116,246.00	\$ 1,760.00	\$ 560.00	\$ 118,566.00
Hospitainer	\$ 228,423.08	\$ 1,706.72	\$ 8,770.02	\$ 238,899.82
Medical costs	\$ 17,818.03	\$ 38,108.19	\$ 5,547.75	\$ 61,473.97
Protection/cleaning costs	\$ 129,631.74	\$ 8,304.87	\$ 15,265.85	\$ 153,202.46
Quarantine costs	\$ 275,431.94	\$ 134,382.84	\$ 106,563.50	\$ 516,378.28
Transportation costs	\$ 14,926.44	\$ 12,947.00	\$ 20,063.80	\$ 47,937.24
COVID-19 Relief Package	\$ 101,178.78	\$ 2,947.00	\$ -	\$ 104,125.78
COVID-19 Compensation Nature Parks			\$ 149,914.00	\$ 149,914.00
COVID-19 Compensation Dive Shops	\$ -	\$ 226,812.00	\$ -	\$ 226,812.00
COVID-19 Steunpakketen			\$ 369,050.00	\$ 369,050.00
Grand Total COVID-19 Costs	\$ 929,442.84	\$ 463,953.74	\$ 697,259.46	\$ 2,090,656.04
	70%			113%
COVID-19 Revenues Categories	Amount	Amount	Amount	Amount
BU Project 000003 Publieke Gezondheidszorg	\$ (100,000.00)	\$ -	\$ -	\$ (100,000.00)
BU Project 002312 Verbeterplan Financieel Beheer	\$ (25,000.00)	\$ -	\$ -	\$ (25,000.00)
BU Project 003513 Voedselhulp Sint Eustatius	\$ (163,000.00)	\$ -	\$ -	\$ (163,000.00)
BU Project 003757 Ondersteuning beheer natuurparken			\$ (149,920.00)	\$ (149,920.00)
BU Project 004103 BU St. Eustatius Corona Steunpakketen			\$ (369,050.00)	\$ (369,050.00)
Vrije uitkering Noodpakket CN 1.0 COVID-19	\$ (257,465.00)	\$ -	\$ -	\$ (257,465.00)
Vrije uitkering Noodpakket CN 2.0 COVID-19	\$ (373,105.00)	\$ -	\$ -	\$ (373,105.00)
Vrije uitkering Noodpakket CN 3.0 COVID-19	\$ (162,000.00)	\$ -	\$ -	\$ (162,000.00)
Vrije uitkering Noodpakket CN 4.0 COVID-19	\$ (250,000.00)	\$ -	\$ -	\$ (250,000.00)
Grand Total COVID-19 Revenues	\$ (1,330,570.00)	\$ -	\$ (518,970.00)	\$ (1,849,540.00)
Balance	\$ (401,127.16)	\$ 463,953.74	\$ (178,289.46)	\$ (241,116.04)
	30%			-13%

As you can read in the table above, \$241,116 more money has now been spent on Covid-19-related issues than the support packages received.



A.1.2. Free allowances

The benefits received from the free allowance amount to \$12,512,914 for 2021. The table below shows which additional free benefits were obtained compared to the original annual budget of \$11,300,527:

Vrije Uitkering jaar 2021	Bedrag
- Vrije Uitkering netto jaarbedrag 2021	-11,100,527
- Vrije Uitkering Aflossing Renteloze Lening OCW & BZK 2021	-200,000
- Vrije Uitkering bruto jaarbedrag 2021 voorlopig	-11,300,527
loon- en prijsbijstelling	-208,967
Aanvulling vrije uitkering 2021 brief BZK 30 april 2021	-1,000,000
Compensatie organisatie 2de Kamer verkiezingen brief BZK 30 april 2021	-3,420
- Vrije Uitkering bruto jaarbedrag 2021 definitief	-12,512,914
Totaal Vrije Uitkering bruto jaarbedrag 2021	-12,512,914

A.1.3. Revenues

The biggest difference on the income side is attributable to \$224k less airport revenue.

A.1.4. Taxes

\$302K was collected in motor vehicle tax. ¼ of this amount has been allocated to the 2nd quarter in connection with the application of the matching principle. The total amount billed in motor vehicle tax is \$402K.

The tourist tax has decreased considerably in relation to the original budget. In the 2nd quarter, a total amount of \$2K in income from tourist tax was booked.

A.1.5. Waste taxes

The administration of the waste levy has improved enormously since 2019. The basic data were updated and completed based on an extract from the Personal Information Provision (PIVA), which has resulted in an increase in the number of taxpayers and an improvement in the quality of the imposition and collection. The levy is imposed on a quarterly basis.

A.1.6. Personnel expenses

Personnel expenses increased by \$281K in Q2 2021 compared to Q2 2020. This is mainly due to more people being employed.

As explained in the 2021 budget, we switched to an improved budgeting method for personnel costs this year. This has resulted in better budgeting of expected personnel costs.

From the second quarter of 2021, a clear overview will be included in the implementation reports, showing the number of people in paid employment and the number of vacancies.

This overview has been updated monthly since the beginning of 2021. For this, reference is made to Appendix 3.

A.1.7. Operating costs

The total realized operating costs are in line with the operating costs of the second quarter of last year. Due to the reallocations that were implemented in 2020, we can assume that the operating costs for both 2020 and 2021 are accounted for in a more correct way.



The intention is to base the 2022 budget on the realization figures for 2021 instead of on the previous budget. The efforts now being made to allocate costs to the most specific items should lead to an improved view of the cost structure of boards and departments and thus to a better budget in the future.

A.1.8. Special allowances

In accordance with BBV BES, OLE now reports on accounts for expenditure on special allowances via the statement of income and expenditure. These expenditures are cleared once a quarter with withdrawals from the reserves for special benefits received in advance.

Because the Finance department has implemented monthly closing of the financial administrations, from the 3rd quarter of 2020, the expenditure on special allowances will be cleared monthly with withdrawals from the reserves for special benefits received in advance.

Through the second quarter of 2021, nearly \$109.8 million has been received in special distributions. A total of nearly \$63.2 million has been spent on the various projects. This amount has been deducted from the reserved money received in advance for special benefits

For a detailed explanation and presentation of the special benefits, reference is made to Appendix 1.

A.1.9. Other income and expenses

As in previous years, an amount of \$40.5K in operating expenses is recorded as contingencies per quarter.

The item other income consists of income from the hygiene department and from the sale of meat by the slaughterhouse.

As of 2021, a revenue category has been added to our administration. These concerns the income related to preventive testing for Covid-19 when traveling abroad. Earnings are \$3K for Q1 2021.

The budget of the item other exceptional income, of \$1,528 million, consists of benefits received in December 2020 for Covid-19-related costs. These receipts were received at such a time that they could no longer be used in 2020.

The roaming animal's project was still registered within the project administration and the expected benefits will be processed within the project administration.



A.2. Financial position

The audit of the 2020 annual accounts will be completed this year. The provisional result for 2020 is not yet final and has therefore not yet been added to the capital.

A.2.1. The Condensed Balance Sheet Debit Side

Verkorte Balans 2021 Openbaar Lichaam Sint Eustatius	12/31/2019	12/31/2020	6/30/2021
Activa	75,424,837	103,946,790	101,643,655
Materiële vaste activa	17,023,829	17,247,908	17,066,349
Financiële vaste activa (incl. kortlopende deel)	14,644,863	14,644,863	14,644,863
--- <i>Deelnemingen</i>	14,644,863	14,644,863	14,644,863
- Vorderingen	1,604,024	1,871,344	3,243,083
--- <i>Debiteuren</i>	1,426,292	1,703,686	1,848,782
--- <i>Overige vorderingen</i>	875,056	871,916	934,869
--- <i>Voorziening Debiteuren</i>	-715,873	-775,873	-805,873
--- <i>Vooruitbetaalde kosten en deposits</i>	7,634	59,334	60,487
--- <i>Doeluitkeringen</i>	-1,360	-2,783	-3,115
--- <i>Voorschot salarissen</i>	12,273	15,064	13,512
--- <i>Te ontvangen bedragen CFT</i>			1,194,419
- Liquide middelen	42,152,121	70,182,675	66,689,360
--- <i>Banken</i>	42,087,198	70,149,544	66,663,883
--- <i>Kruisposten</i>	64,923	33,131	25,477

A.2.1.1. Tangible and Financial Fixed Assets

The value of total tangible fixed assets at the end of June 2021 was almost \$17.1 million. Compared to the value at the end of 2020, this is a decrease of \$180. This concerns the regular depreciation per six months.

The valuation of the associates (\$14.6 million) remained unchanged in the 2nd quarter of 2021.

A.2.1.2. Claims

A.2.1.2.1. Debtors and provision for debtors

As part of the audit for the 2019 Financial Statements, nearly \$900K of outstanding accounts receivable for the year 2019 is charged against the provision for doubtful accounts receivable. At the end of March 2021, the accounts receivable balance was \$2.6 million. At the end of June 2021, the accounts receivable balance was \$1.8 million.

The current debtor policy is aimed at collecting overdue debts and not allowing the debtor balance to increase further. In addition to sending reminders, a start was made last year with calling debtors to draw their attention to outstanding receivables.

Because of the difficult collection from debtors, additional additions to the bad debt provision of \$15K per quarter have been made for some time now. The debtor policy is discussed in the financial management section, later in this report.



A.2.1.2.2. Claim CFT

It concerns an unpaid distribution yet to be received for the 2nd quarter of 2021. In July 2021, OLE received \$1,027K. The remainder is still a receivable at the end of July.

A.2.1.3. *Liquid assets*

A.2.1.3.1. Banks

In the 2nd quarter of 2021, cash decreased by \$3,486K to \$66.7m from the balance at the end of 2020.

Of the balance of cash and cash equivalents at the end of June 2021, \$61.1 million has been reserved for projects. These reservations are transfers by the ministries in favor of ongoing projects that are financed by special grants.

The freely disposable funds amounted to \$5.4 million at the end of June. In December 2020, \$4.4 million was still available locally.



A.2.2. The Condensed Balance Sheet Credit Side

Verkorte Balans 2021 Openbaar Lichaam Sint Eustatius	12/31/2019	12/31/2020	6/30/2021
Passiva	75,424,837	103,946,790	101,643,655
- Eigen vermogen	28,331,256	30,294,245	30,252,362
--- <i>Kapitaal/Bestemmingsreserves</i>	31,324,060	32,053,182	31,629,098.77
--- <i>Resultaat 2019</i>	-2,992,805	-2,992,805	-2,992,805
--- <i>Voorloopig resultaat 2020</i>		1,233,868	1,233,868
--- <i>Voorloopig resultaat 2021</i>			382,200
- Voorzieningen	800,281	800,281	800,281
--- <i>Voorziening Milieufonds</i>	350,281	350,281	350,281
--- <i>Pensioenvoorziening ex-gezagdragers</i>	450,000	450,000	450,000
- Langlopende schulden (incl. kortlopende deel)	2,600,000	2,400,000	2,300,000
--- <i>Renteloze lening OCW</i>	2,600,000	2,400,000	2,300,000
- Kortlopende schulden en overlopende passiva	43,693,301	70,452,265	68,291,012
--- <i>Crediteuren</i>	1,156,879	1,266,813	2,046,394
--- <i>Te betalen salarissen</i>	1,799,758	2,461,353.74	2,156,360.34
--- <i>Salaris periodieken 2014 - 2016</i>	0	-145,000	143,452
--- <i>Te betalen vakantiegeld (incl. sociale lasten) en eindejaarsuitkering 2019</i>	295,449	348,605	376,950
--- <i>Te betalen ABB</i>	161,540	191,540	206,540
--- <i>Afdracht btw</i>			-2,010
--- <i>Bijzondere uitkeringen</i>	39,474,933	65,864,201	63,248,808
--- <i>Overige schulden en nog te betalen bedragen</i>	316,956	273,666	-179,406.22
--- <i>Amended for IT upgrade and Govt re-organization</i>	460,577	460,577	460,577
--- <i>Overlopende schulden (o.a. maandafsluiting)</i>	33,734	-42,788	-88,374
--- <i>Overlopende baten</i>			
--- <i>Vraagposten</i>	-9,369	-226,702	-78,279
--- <i>Vooruit ontvangen bedragen</i>	2,846	0	0

A.2.2.1. Equity

The equity at the end of last year was \$30.3 million. Equity as at 30 June 2021 is slightly lower than at the end of 2020.

A.2.2.2. Long-term debt

The repayment of the long-term OCW loan is in accordance with the contract (annually \$200K).

A.2.2.3. Funds

A.2.2.3.1. Environmental fund

No decision has yet been taken on whether to maintain the provision for the environmental fund. Building up an environmental fund was an agreement under the now expired 2005-2014 contract



between NuStar and OLE. The fund was intended to pay for the restoration of natural values on the site of the terminal if the operator were to leave the location. OLE has considered a contribution through the provision for the Environment Fund, but the opening of a joint fund has never taken place.

In 2019, NuStar was sold to the ProStar Capital Group and is now called Global Terminal Investments (GTI) Statia.

A.2.2.3.2. Pension provision for former authorities

OLE has a pension obligation towards (former) political officials based on obligations arising from the "BES Pension Act", the "BES Pension Decree", the "Pension Decree on political office holders BES" and the "legal position decision on political officials BES". Former political authorities, who already receive a benefit, receive it through the regular salary administration as a pension benefit. OLE believes that the provision is the most accurate estimate possible for this liability.

A.2.2.4. Current liabilities and accruals

A.2.2.4.1. Salaries to be paid

The \$2.2 million "salaries payable" balance is due to PCN's failing billing system of OLE-calculated pension contributions, employer and employee share. In addition, the LB, AOV, AWW, WN ZORG to be paid is included under this heading. Finally, this includes the wage tax and social security contributions to be paid in connection with transfers to foundations and, in connection with this, supplementary payments for salary increases and price increases due to living expenses for this group.

A.2.2.4.2. Holiday pay and year-end bonus to be paid

A provision is built up every month for holiday pay and the related social charges. The payment was made in May. A monthly provision is also built up for the year-end bonus.

A.2.2.4.3. ABB to pay

A \$206K General Expenditure Tax payable has been included as a precaution. At the end of 2018, revised ABB returns were submitted by OLE, for the years 2012 to 2018. BCN's decision on this has not yet been received.



B. BUDGET AMENDMENTS PER FUNCTION

As indicated in the introduction, no formal budget changes per function are included in the second implementation report. In the third implementation report (July-September 2021), budget changes per function may again be necessary in order to adjust the current 2021 budget to the realization.



C. FINANCIAL MANAGEMENT DEVELOPMENT

On July 7, 2020, the Senate passed bill 35422 - Restoration of Facilities in St. Eustatius Act - unanimously. The new law will come into effect on July 16, 2020. The elections for the Island Council took place on October 21, 2020 and a new Island Council was installed on October 29, 2020.

In your letter of 26 September 2019, you formulated twelve criteria that the Public Entity St. Eustatius must work on in the coming period. An important criterion in this regard is the improvement and proper functioning of financial management. The most important developments of this “Financial Management Change Plan” are therefore explained in more detail below.

- *Planning & Control Cycle*

The Finance Unit is in the process of finalizing the 2020 annual accounts. The expectation was to have the annual accounts fully completed and audited by the end of July. The bookings related to the active status of the 'fixed assets' causes some delay. BDO and the Finance Unit are currently working on a structural solution to this problem. Completion is now expected at the end of August.

In all probability (as is 2019), the auditor will issue a disclaimer of opinion for the 2020 financial year. We aim for an unqualified audit opinion for the 2021 annual accounts, but it is more realistic to assume a restrictive statement with the note that the AO/IC has now come into effect, because the internal audits were only started at the beginning of September.

In this context, BDO will try to travel to St. Eustatius at the end of this year to make recommendations regarding the administrative-organizational process. We hope that this will also lead to an unqualified statement for the 2021 financial year. The sooner necessary changes can be implemented, the faster they can be applied in the current financial year.

With regard to the implementation of Internal Control protocols, this is still a major challenge. The OLE hopes and counts on your understanding regarding the fact that a huge backlog has been cleared in one year. An Interim Manager currently performs the position of Unit Manager Finance. His contract expires on December 31, 2021. The aim is to be able to appoint a permanent Unit Manager Finance by the end of October 2021 at the latest. If this aim is successful, the knowledge of the interim Unit Manager Finance will thus be safeguarded in the organization.

The financial information must pass the test of effectiveness and legality. To this end, digitizing the administration has a high (and ongoing) priority. The external auditor only issues an unqualified opinion if he has ascertained both elements (lawfulness and effectiveness). Below is a more detailed list of the criteria that must be met in order to receive an unqualified certificate.

The necessary basis for an unqualified statement is good budget management, a good chart of accounts, a good opening balance sheet and sound administration.

The planning and exploratory talks with the Budget Holders have now started for the preparation of the 2022 Budget.

In the second half of 2021, coordination with FINBES will take place and a procedural document will be drawn up in the context of the Planning & Control Cycle.

- *Obligations Administration including Contract Management*

In 2021, the Planning & Control team will support all budget holders in further professionalizing that budget holder, by appointing account holders in the Planning & Control department to conduct monthly account interviews, give additional workshops and by implementing a commitment administration.

We regard this as the first steps towards greater ownership by budget holders and towards a more systematic approach (Integral Management). In addition, the policy on budget management and budget management is further formalized by means of a mandate scheme.



- *Policies and management plans.*

The public space management plan (roads/water/greenery/furniture) and the traction policy and management plan that have the most impact on the budget have been submitted in draft and discussed with the budget holders and the Executive Council. We express the expectation that these plans will be formalized by the Executive Council soon. These plans are currently with the Legal Affairs department, for revision. The buildings and accommodation policy and management plan still need to be further developed. This is related to the deliberations about the COS building.

IT management; A concept has now been drawn up in which IT change management and functional management are arranged. It is also important that the agreements fit within the broader perspective of IT management of the OLE. To set up an adequate IT policy and management, a Sr. Policy officer recruited for a period of two years.

The IT management plan is shorted to RCN in concept. This is with a view to future cooperation in this area. After the BC recess, this management plan will be submitted to the Municipal Executive for approval.

With the project "ICT support for OLE" Phase 2 (Good Governance); connecting the Public Entity St. Eustatius to Microsoft 365, an ICT work environment is put into use with online applications from the Microsoft Cloud. Completion of this project is planned for the end of September.

- *Note Reserves and Facilities*

The application of a strict policy on the formation and continuation of special-purpose reserves leads to a stable budget policy. The Reserves and Provisions memorandum has been drawn up for this purpose. This will be updated when the 2020 annual accounts are presented and submitted to the BC for approval.

The OLE has no opportunity to borrow money and therefore saves for making an investment. The depreciation costs of these investments are then written off from an appropriated reserve formed with them. That is why a policy must be written on designated reserves, whereby the future Island Legislative Council limits itself to changing the allocation of a reserve in the interim, if the Island Legislative Council has been assigned these powers based on the St. Eustatius Recovery Provisions Act.

- *Fine-tune ERP package*

A start has now been made on fine-tuning the ERP package. All issues relating to the day-to-day operation and wishes of the organization have now been mapped out. These issues were then discussed with AFAS and solutions are currently being implemented. In the future, issues will be handled by the functional manager AFAS via a 'change procedure'. Within ICT, work is being done on drawing up a change procedure as part of the IT management plan.

In addition, cost centers for personnel, cars and buildings must be set up in the system. Now no cost centers have been entered in the system, so it is now unclear what items (such as fuel costs and maintenance) relate too. This must be implemented to ensure the purity of the financial administration. These cost centers must be implemented in the system. This requires AFAS to be involved in creating the right links in the system.

It is also a wish to have all seven separate administrations in one system, so that there are no more consolidation problems. We are working together with AFAS to realize this in 2021.

The HRM part is also included in this fine-tuning. For example, the entire job book has been processed in standard accounts within the system, the personnel cycle can also take place via the system, and the payroll processes have been re-examined and adjusted. The report of the Central Government Audit Service of the Ministry of Finance has now also been received. The recommendations from this report will be incorporated into the system as soon as possible.

We are also currently investigating how we can organize the administrative decision-making process within the system; we are looking for partners of the system who offer workflow management.



- *Financial Administration General*

The improvements with regard to financial management can mainly be seen in the connections to be made with regard to the external accountability cycle. Improvements in management become even more visible when budget management and internal control of compliance are implemented.

The budget management structure is almost ready. At the beginning of 2021, capacity was made available to set up and structure the ICT function. The salary process and the purchasing process are given the highest priority. A draft 'procurement policy memorandum' has now been completed and the first tender for the hiring of temporary workers will be published in the newspapers at the beginning of August. Training and coaching by RCN is used to set up the purchasing function, including setting up contract management and the contracts module.

The processes for registering, valuing and activating investments are not yet sufficiently integrated in the administration. The asset module and the project administration still need significant improvement. Fixed assets and investments can be better registered in the system. In addition, the content of registered assets is still incomplete. The asset module must be set up in such a way that all items can be substantiated. Significant progress has already been made in this regard. The physical inventory of all fixed assets and management areas and their inclusion in the administration has a major impact on the (timely) set-up of the various management plans. Eighteen months ago an inventory was made of the fixed assets. Domain management also requires special attention. The current state of affairs in AFAS with regard to ground lease is that the land value related to the first issue must be capitalized. This should be checked. The transfer of Kadaster Sint Eustatius to Kadaster Nederland is now in the final phase.

- *AO/ IC and Process Management*

Sound financial management requires a defined Administrative Organization with Internal Controls (AO/IC) and a (perhaps temporary) specific internal control. An adequate AO/IC, both in design and in operation, is indispensable for management and for an unqualified auditor's report. OLE is aiming for this for 2021, but it is more realistic to assume a restrictive statement with the note that the AO/IC has now come into effect, because the internal audits were only started at the beginning of September. It must therefore be present and operational by 2021.

The AO/IC concept has now been completed and has been short-circuited with an external party that is also tasked with mapping out all the processes of the OLE. As an additional action, we must link the 'Risk and resilience' to the AO/IC, with associated KPIs. The 'Lean' methodology has been chosen here. The first step was to map out all processes at the external locations. All processes of the Port have now been set up and the inventory is currently being carried out at the airport and the slaughterhouse. Completion is expected at the end of October.

- *Debtors & Provisions for debtors*

The debtor management is adequately set up and carried out consistently. In the fourth Execution Report of 2020, a total amount of \$2,589,104 was outstanding. At the first UVR 2021, an amount of \$2,610,534 was outstanding. This amount has since fallen to \$1,848,782. Reminders have been sent to all debtors in recent months. In addition to sending reminders, we continued to call debtors in the past quarter to draw their attention to outstanding receivables. Further analysis has also revealed that agreements have been made with debtors about the handling of old invoices. However, these agreements have not been ratified by an Executive Council decision.

When finalizing the 2017 and 2018 Financial Statements, the accountant (BDO) indicated that for 2019, at least the invoices that meet the limitation period (2014 and earlier) must be written off. The above write-off has been made for an amount of \$937,927.

In order to be able to implement properly a debtor policy, it is necessary that policy be written in this area. In addition, a link between PIVA and AFAS or a current dump of the PIVA file is necessary to keep the debtor file up to date. An analysis has now been made of the entire debtor file, with this analysis a plan of action has been drawn up. This became operational in the second quarter of 2021.



Operational agreements must also be made with the Tax and Customs Administration of the Caribbean Netherlands (BCN), which can take care of the tax claims. For the other collections, a contract must be concluded with a bailiff. These actions are ongoing and will be intensified in the third quarter.

The collaboration with BCN with regard to outsourcing the recovery of public-law claims was put on hold until 2021. It was agreed to first draw up a correct list of debtors (public-law claims) before making it suitable for transfer to BCN. We have now almost reached that status so that consultations with RCN about cooperation can be made.

It has also been decided to recalibrate all regulations in 2020 and the possible consequences of this for the levy. The Erasmus University Rotterdam by Prof. Arjen Schep fiscal-legally supports this update and modernization of island tax ordinances. For further legal support, cooperation is provided with two lawyers (one from NL and one from Curacao). End date of this project has been postponed to mid-2021.

- *Other Financial Developments*

Compliance with subsidy conditions; The Court of Audit function became operational last year with the help of the Court of Audit in Rotterdam. The Research Assignment focuses on the process of granting subsidies to all institutions subsidized by the OLE. This is an efficiency test. The Court of Audit intends to visit the island in August/September and to complete the report on compliance with the subsidy conditions.

- *Central Government Building Sint-Eustatius (COS)*

The involved parties; the Central Government Real Estate Agency, the National Office for the Caribbean Netherlands and the Public Entity (OLE) are finalizing the business case and the program of requirements for an office where both the government services and the civil service of the public body will be housed. In the coming years, the development of the office will be explicitly linked to organizational development, in which renewed forms of cooperation and more efficient work processes, as well as improving services to citizens, will be discussed. This project is currently in the phase of completing the purchase of the plot and amending the zoning plan. As approved by the ministries, the balance of some inactive projects (total \$1.265.899, =) has been transferred to this project for the purchase of the plot.

- *Purchase*

At the beginning of 2021, the purchasing function was filled in and we started setting up this function professionally. The purchaser is currently following a Nevi training course and is intensively guided by RCN in setting up the purchasing policy. This supervision takes place on a weekly basis. The purchasing priority list includes tendering employment agencies, purchasing calendar, informing management with regard to purchasing policy, process description and manual for the order module in the system, standards for office automation and the negotiation of the telephony contract with the local provider.

Agenda 2021 BU Finance as of 26 July 2021



Actions 2021	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Deliverables P&C Cycle							
Annual Statement 2019							
Annual Statement 2020							
UVR 2							
UVR 3							
UVR 4							
Budget 2022							
Change plan Financial Management							
Digitizing Processes							
Fine-tuning AFAS - Change Procedure set - HRM & Salaries (incl. Job Descriptions) - Finance							
AI 7 GL in 1 system (AFAS)							
Audit authorizations							
IT management	<i>Concept ready</i>	Implem.					
Collaboration BCN							
Procedures and work instructions							
Policy frameworks							
P&C Cycle FINBES - Inclusive Procedure document							
AO/IC	<i>Concept ready</i>	Implem.	Implem.				
Collection Process							
Personnel & Payroll Administration							
Revenue External Locations - Including POS Cash register system							
Actions 2021	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Other Action Items							
Organize administrative decision-making process via AFAS							
Set up obligations administration including contract management							
Process description and manual for the order module							
Instruction Central Buyer							
Standards for Office Automation							
Eutel; negotiate contract OLS telephony							



Actions 2021	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Risk Management and Resilience	<i>Concept ready</i>						

D. SPECIAL ALLOWANCES

In this section, the public entity wishes to account for the special benefits awarded by various ministries. In addition to the free distribution, the public entity receives funds through special distributions. These special payments are usually incidental contributions to the public entity, earmarked for specific projects or purposes. Over the years, many policy initiatives have been financed by special benefits. This form of financing makes it possible to achieve certain government tasks, since the public entity has limited budgetary options at its disposal. In realizing various tasks for the benefit of the population of St. Eustatius, special benefits thus remain a crucial form of government funding.

All decisions are registered separately in the project administration of the public body. The project costs are accounted for in the project administration as well as in the statement of income and expenditure. In the project administration, this takes place over several years. In the statement of income and expenditure only for the current annual bracket. Four times a year, at quarterly closings, the income is supplemented by means of reserved special benefits received in advance.

Conditions are laid down in each decision regarding the implementation, the use of the funds and the justification of the amounts allocated. In general, the public entity is obliged to account for the efficient and effective use of the resources made available to finance projects/activities. This takes into account the provisions prescribed in the BBV BES, article 47. This stipulates that an overview per special payment be presented with the balance at the beginning and at the end of the budget year. The advance received in advance, the Advance amount still to be received and the amount of expenses for the budget year, stating the position(s) in which the expenses of the special payment in question are accounted for. Such an overview is included in Appendix 1 of this implementation report. In addition to accountability in the implementation reports, the special payments are also accounted for in the annual accounts of the public entity.

The table in Appendix 1 shows all projects or special payments with the balance per special payment and with the full depletion of the special payments up to and including the 2nd quarter of 2021. A color (dark green) indicates that a project or the special payment is still active and is accounted for via the statement of income and expenditure for the 2021 annual tranche. The color (light green) are the special payments that have been completed, but the accountability to the Ministry has not yet been completed or submitted and therefore not yet established.

In contrast to the end of the 1st quarter of 2021, where a total of 111 special benefits were included in the project administration, at the end of the 2nd quarter of 2021, there are a total of 78 special benefits that are reported on. These 78 special benefits are divided into two (2) groups:

- Active projects (67)
- Completed projects without justification (11)

The decrease compared to the 1st quarter 2021 in the number of special payments is mainly due to the cleaning up of all completed projects/special payments in the project administration. The projects that are no longer actively and are not formally completed are out of the table. The formally completed projects are therefore deregistered in the project administration, in other words, they are blocked in the administration and no more changes may be entered on these projects/special benefits.

In the 2nd quarter, five (5) new special benefits were granted to the public entity. It concerns the special benefits registered in the project administration with the following project codes:

- 004018; Decision resources BES (t) 4kids 2021
- 004094; Grant contribution Flex pool
- 004103; Special benefit Sint Eustatius Corona support packages
- 004117; Additional resources SZW additional policy measures letter BZK 30 April 2021



- 004123. Resources for local cultural infrastructure letter BZK 30 April 2021

Project codes 004117 and 004123 relate to the contributions awarded by the Ministry of the Interior in accordance with the letter of 30 April 2021 with subject 'Additional free benefit 2021'. The contribution of \$855,000 in connection with additional resources from SZW for additional policy measures and the amount of \$88500 intended for the cultural infrastructure have been processed as a special allowance in the project administration.

Appendix 1 shows that up to and including the 2nd quarter of 2021, a number of special benefits have a negative balance. In principle, it is not allowed to carry out projects without formal agreements on financing. Expenditure may therefore not exceed the permitted budget. If this nevertheless occurs, projects with a deficit at the formal closure, the deficit is transferred to the operation of the current financial year. The shortfall on the special benefit will therefore have to be covered by the public entity itself if the Ministry allocates no additional resources.

Financially, we show in the table what:

- The total income and expenditure are, from the start date until the end of June 2021, for all projects or special payments. In this way, we keep an overview of the entire term and there is a connection with the relevant balance sheet items.
- Expenditure up to and including June 2021 is shown for active projects or special benefits, which is equal to the withdrawal from the reserved special benefits received in advance.

BIJLAGE 1: SPECIAL ALLOWANCES

		Algemene Informatie		INKOMSTEN			UITGAVEN		Eind saldo
P/L Effect	Project code	Omschrijving project	Totaal t/m 1ste Kw. 2021	2de Kw. 2021	Totaal t/m 2de Kw. 2021	Totaal t/m 1ste Kw. 2021	2de Kw. 2021	Totaal t/m 2de Kw. 2021	Saldo over de gehele looptijd 2de kw. 2021
	003760	001 Bijdrage loonkosten 2020 van Rij en Alida Francis	\$ 270,999		\$ 270,999	\$ 372,598	\$ 57,593	\$ 430,191	\$ (159,192)
	002296	002 Hek bestuurskantoor (Wederopbouw kenmerk: 0000601613) € 23445	\$ 26,575		\$ 26,575	\$ 25,560	\$ -	\$ 25,560	\$ 1,015
	002312	002 Verbeterplan Financieel Beheer	\$ 3,427,098		\$ 3,427,098	\$ 1,345,382	\$ 114,750	\$ 1,460,132	\$ 1,966,966
	002537	002 Voorfinanciering Project Opschoning PIVA	\$ 13,478		\$ 13,478	\$ 39,809	\$ -	\$ 39,809	\$ (26,331)
	003256	002 Beschikking reorganisatiekosten (frictiekosten)	\$ 1,479,121		\$ 1,479,121	\$ 1,423,017	\$ -	\$ 1,423,017	\$ 56,104
	003283	002 Bijdrage rekenkamer St. Eustatius	\$ 237,848		\$ 237,848	\$ 184,140	\$ -	\$ 184,140	\$ 53,708
	003659	002 Opvolging ondersteuning Directie Sociaal / Inzet Michiel Derksen	\$ 85,240		\$ 85,240	\$ 22,158	\$ 46,321	\$ 68,479	\$ 16,761
	003758	002 Bijdrage extra ambtelijke capaciteit	\$ 1,124,277		\$ 1,124,277	\$ 6	\$ 64,781	\$ 64,787	\$ 1,059,489
	003759	002 Bijdrage regio enveloppe ICT project "Good Governance"	\$ 1,215,439		\$ 1,215,439	\$ 6	\$ 23,951	\$ 23,957	\$ 1,191,482
	003788	002 COS Gebouw	\$ -		\$ -	\$ (1,265,899)	\$ -	\$ (1,265,899)	\$ 1,265,899
	003234	003 Beschikking verkiezingen St. Eustatius	\$ 335,920		\$ 335,920	\$ 192,063	\$ 2,711	\$ 194,774	\$ 141,146
	003646	003 Bijdrage bijzondere uitkering Sint Eustatius digitaliseren OLSE	\$ 132,710		\$ 132,710	\$ 6	\$ -	\$ 6	\$ 132,704
	002132	130 Rampenbestrijding	\$ 999,896		\$ 999,896	\$ 930,900	\$ 49,673	\$ 980,573	\$ 19,323
	003465	140 Zorg en veiligheidshuis Caribisch Nederland	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -
	002282	210 Underground Project 11th EDF	\$ 2,565,773		\$ 2,565,773	\$ 2,500,000	\$ -	\$ 2,500,000	\$ 65,773
	002293	210 Onverharde wegen (Wederopbouw kenmerk: 0000601613) € 1118365	\$ 1,360,177		\$ 1,360,177	\$ 213,219	\$ 1,824,768	\$ 2,037,987	\$ (677,810)
	002307	210 Car Wreck Removal Project	\$ 347,890		\$ 347,890	\$ 306,250	\$ 2,392	\$ 308,642	\$ 39,248
	002326	210 Quick win afval actie 58550 euro	\$ 58,550		\$ 58,550	\$ 60,488	\$ -	\$ 60,488	\$ (1,938)
	003138	210 Wegenonderhoud 2019 (eenmalige impuls, structurele middelen exploitatie infrast	\$ 6,398,162		\$ 6,398,162	\$ 2,598,809	\$ 1,050,000	\$ 3,648,809	\$ 2,749,352
	003151	210 Renovatie van de bocht bij Smoke Alley	\$ -		\$ -	\$ 815,901	\$ -	\$ 815,901	\$ (815,901)
	003641	210 Wegenonderhoud 2020	\$ 5,877,920		\$ 5,877,920	\$ 6,619	\$ 109,474	\$ 116,093	\$ 5,761,827
	003658	210 Showcaseproject infrastructuur	\$ 4,134,470		\$ 4,134,470	\$ 30,542	\$ 30,377	\$ 60,919	\$ 4,073,552
	004042	210 Project wegenonderhoud 2018	\$ -		\$ -	\$ -	\$ (2,982,214)	\$ (2,982,214)	\$ 2,982,214
	002265	300 Ondersteuning traject economische ontwikkelingen	\$ 450,000		\$ 450,000	\$ 425,000	\$ -	\$ 425,000	\$ 25,000
	003732	300 Project inrichting en Activiteitenbeleid	\$ 70,736		\$ 70,736	\$ 12	\$ -	\$ 12	\$ 70,724
	002294	341 Wateropslagplaatsen (Wederopbouw kenmerk: 0000601613) € 129000	\$ 146,222		\$ 146,222	\$ 30,190	\$ -	\$ 30,190	\$ 116,032
	002298	341 Herstel landbouw veeteelt visserij (Wederopbouw kenmerk 0000601525)	\$ 135,929		\$ 135,929	\$ 120,882	\$ -	\$ 120,882	\$ 15,047
	002299	341 Watervoorziening agrarische bedrijven (Wederopbouw kenmerk 0000601525)	\$ 149,366		\$ 149,366	\$ 100,170	\$ -	\$ 100,170	\$ 49,195
	003602	341 Plan of approach Roaming Animals	\$ -		\$ -	\$ 315,424	\$ 77,242	\$ 392,666	\$ (392,666)
	003198	480 Convenant onderwijshuisvesting	\$ -		\$ -	\$ (3,660,326)	\$ 56,899	\$ (3,603,427)	\$ 3,603,427
	003507	530 Caribisch sport- en preventieakkoord	\$ 670,000		\$ 670,000	\$ 227,006	\$ 224,906	\$ 451,913	\$ 218,087
	004103	530 Bijzondere uitkering Sint Eustatius Corona steunpakketten	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -
	002290	541 Herstel NH kerk (wederopbouw kenmerk: 0000601613) € 108950	\$ 123,495		\$ 123,495	\$ 119,688	\$ 16,273	\$ 135,960	\$ (12,466)
	002291	541 Monumentenherstel (Wederopbouw kenmerk: 0000601613) € 25800	\$ 29,244		\$ 29,244	\$ 13,339	\$ -	\$ 33,339	\$ (4,094)
	002292	541 Herstel aan de ruine (Wederopbouw kenmerk: 0000601613) €25800	\$ 29,244		\$ 29,244	\$ 40,000	\$ -	\$ 20,000	\$ 9,244
	002311	560 Ant-erosie noodmaatregelen Klif	\$ 102,316		\$ 102,316	\$ 84,680	\$ -	\$ 84,680	\$ 17,637
	002325	560 Maritieme Infrastructuur (bescherming kustlijn van het haveterrein)	\$ 700,407		\$ 700,407	\$ -	\$ -	\$ -	\$ 700,407
	002327	560 Wederopbouwmiddelen stabilisering klif Sint Eustatius	\$ 10,227,196		\$ 10,227,196	\$ 9,320,432	\$ 533,227	\$ 9,853,659	\$ 373,538
	003285	560 Wederopbouw Haven St. Eustatius	\$ 12,907,004		\$ 12,907,004	\$ 6	\$ -	\$ 6	\$ 12,906,998



Algemene Informatie			INKOMSTEN				UITGAVEN			Eind saldo
P/L Effect	Project code	Omschrijving project	Totaal t/m 1ste Kw. 2021	2de. Kw. 2021	Totaal t/m 2de. Kw. 2021	Totaal t/m 1ste Kw. 2021	2de. Kw. 2021	Totaal t/m 2de. Kw. 2021	Saldo over de gehele looptijd 2de kw. 2021	
	003286	560 Aanpak erosie St. Eustatius	\$ 17,573,435		\$ 17,573,435	\$ 11,660	\$ 73,069	\$ 84,729	\$ 17,488,705	
	003757	560 Ondersteuning beheer natuur parken	\$ 149,920		\$ 149,920	\$ 6	\$ 149,914	\$ 149,920	\$ -	
	002310	580 Wederopbouw Heropening Slavenpad	\$ 22,561		\$ 22,561	\$ 20,239	\$ -	\$ 20,239	\$ 2,321	
	004123	580 Middelen lokale culturele infrastructuur brief BZK 30 april 2021	\$ -		\$ -	\$ -	\$ (88,500)	\$ (88,500)	\$ 88,500	
	003702	611 Het programma "Samen aan het werk"	\$ 441,954		\$ 441,954	\$ 111,830	\$ 14,833	\$ 126,663	\$ 315,291	
	002308	620 Kinderrechten	\$ 399,894		\$ 399,894	\$ 250,431	\$ 281	\$ 250,711	\$ 149,182	
	002309	620 Beleidscoördinator Huiselijk Geweld en Kinderrechten	\$ 245,883		\$ 245,883	\$ 183,553		\$ 183,553	\$ 62,329	
	002329	620 Bestuursakkoord huiselijkgeweld en kindermishandeling IA 2018-2019	\$ 714,645		\$ 714,645	\$ 204,471	\$ 26,237	\$ 230,708	\$ 483,937	
	002332	620 Opknappen 5 aanleunwoningen (fase 1) IA 2018-2019	\$ 505,920		\$ 505,920	\$ (395,462)	\$ 124,131	\$ (271,331)	\$ 777,251	
	003206	620 Bijdrage conferentie Taskforce kinderre	\$ 4,055,506		\$ 4,055,506	\$ 4,023,941	\$ 55,565	\$ 4,079,506	\$ (24,000)	
	003513	620 Voedselhulp Sint Eustatius	\$ 163,000		\$ 163,000	\$ 113,366	\$ -	\$ 113,366	\$ 49,634	
	004094	620 Toekenning bijdrage Flexpool	\$ -	\$ 74,920	\$ 74,920	\$ -	\$ -	\$ -	\$ 74,920	
	004117	620 Extra middelen SZW aanvullende beleidsmaatregelen brief BZK 30 april 2021	\$ -		\$ -	\$ -	\$ (855,000)	\$ (855,000)	\$ 855,000	
	002264	630 Sociale kanstrajecten	\$ 1,849,276	\$ 399,283	\$ 2,248,559	\$ 2,246,168	\$ (377,465)	\$ 2,246,168	\$ 2,391	
	002269	630 Stata Doet / Oranje Fonds	\$ 227,518	\$ 20,160	\$ 247,678	\$ 217,618	\$ (19,965)	\$ 248,007	\$ (328)	
	002574	630 BES(4)kids (Algemeen)	\$ 2,471,522		\$ 2,471,522	\$ 1,687,832	\$ 128,076	\$ 1,815,908	\$ 655,614	
	003797	630 Huisvesting BES(t) 4 Kids	\$ 474,920		\$ 474,920	\$ -	\$ 442	\$ 442	\$ 474,478	
	003826	630 Ministerie VWS aan OLE 2021	\$ 1,099,580		\$ 1,099,580	\$ 373,108	\$ 68,240	\$ 441,348	\$ 658,232	
	004018	630 Beschikking middelen BES(t)4kids 2021	\$ -	\$ 600,553	\$ 600,553	\$ -	\$ 6	\$ 6	\$ 600,547	
	002333	651 VN Verdrag Handicap IA 2018-2019	\$ 125,000		\$ 125,000	\$ 45,533	\$ 1,075	\$ 46,608	\$ 78,392	
	003154	721 Bijzondere uitkering plastic producten voor eenmalig gebruik	\$ 44,203		\$ 44,203	\$ 17,664	\$ 1,068	\$ 18,732	\$ 25,471	
	003164	721 Afvalverbrandingsinstallatie	\$ 1,182,437		\$ 1,182,437	\$ 285,040	\$ 9,965	\$ 295,005	\$ 887,431	
	002295	724 Publieke begraafplaatsen (Wederopbouw kenmerk: 0000601613) € 405390	\$ 486,084		\$ 486,084	\$ 388,741	\$ 5,184	\$ 393,925	\$ 92,160	
	000003	725 Publieke gezondheidszorg	\$ 3,475,509		\$ 3,475,509	\$ 2,338,999	\$ 14,102	\$ 2,353,102	\$ 1,122,408	
	003274	725 Geneeskundige hulpverlen rampen crises	\$ 62,240		\$ 62,240	\$ 12	\$ -	\$ 12	\$ 62,228	
	003845	730 Steunpakket sociaal en mentaal welzijn en leefstijl	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	
	002623	820 Huizenherstel 2e fase (integrale middelen)	\$ 426,420		\$ 426,420	\$ 353,628	\$ 5,294	\$ 358,922	\$ 67,498	
	002286	210 Project Wegenonderhoud	\$ 3,157,368		\$ 3,157,368	\$ 1,892,946	\$ 1,264,422	\$ 3,157,368	\$ (0)	
	002313	310 Project 10th EDF	\$ 436,113		\$ 436,113	\$ 462,898	\$ (26,785)	\$ 436,113	\$ (0)	
	002318	620 Versterking maatschappelijke (vrijwilligers) organisaties IA 2018-2019	\$ 40,000		\$ 40,000	\$ 39,700	\$ 300	\$ 40,000	\$ -	
	002046	820 Herstel Woning Herstel na orkaan Irma	\$ 3,737,808		\$ 3,737,808	\$ 3,743,102	\$ (16,759)	\$ 3,737,808	\$ -	
	002283	220 Bijzondere uitkering Waterman na Orkaan Irma zie brief 22 januari 2018	\$ 98,480		\$ 98,480	\$ 98,477	\$ -	\$ 98,477	\$ 3	
	002270	341 Roaming animals	\$ 244,760		\$ 244,760	\$ 244,861	\$ (101)	\$ 244,760	\$ -	
	002297	580 Assessment Madam Theater (Wederopbouw kenmerk: 0000601613) € 150	\$ 170		\$ 170	\$ -	\$ 170	\$ 170	\$ -	
	002271	560 Strengthening nature management	\$ 573,920		\$ 573,920	\$ 286,991	\$ 76,263	\$ 363,254	\$ 210,666	
	002277	560 Nature awareness	\$ 314,125		\$ 314,125	\$ 200,746		\$ 200,746	\$ 113,379	
	002278	560 Coral restoration	\$ 94,805		\$ 94,805	\$ 39,935		\$ 39,935	\$ 54,870	
	002279	560 Rat control	\$ 147,520		\$ 147,520	\$ 102,876		\$ 102,876	\$ 44,644	
	002280	560 Anti-erosion measures	\$ 368,920		\$ 368,920	\$ 420,482	\$ (51,562)	\$ 368,920	\$ -	
	002300	560 Herstel koraal (Wederopbouw kenmerk 0000601525)	\$ 104,470		\$ 104,470	\$ 104,470		\$ 104,470	\$ -	
	002301	560 Herstel boeien afmeersysteem Marinepark (Wederopbouw kenm.0000601525)	\$ 43,062		\$ 43,062	\$ 43,062		\$ 43,062	\$ -	
	002302	560 Herstel botanische tuin (Wederopbouw kenmerk 0000601525) € 35670	\$ 41,015		\$ 41,015	\$ 41,015		\$ 41,015	\$ -	
	002303	560 Herbebossing (Wederopbouw kenmerk 0000601525)	\$ 381,158		\$ 381,158	\$ 381,158		\$ 381,158	\$ -	
	002304	560 Herstel broed zeeschildpadden (Wederopbouw kenmerk 0000601525)	\$ 29,666		\$ 29,666	\$ 29,666		\$ 29,666	\$ -	
	002305	560 Leguanenpopulatie (Wederopbouw kenmerk 0000601525)	\$ 5,542		\$ 5,542	\$ 5,542		\$ 5,542	\$ -	
	002306	560 Behoud muur achter kantoor Stenapa (Wederopbouw kenmerk 0000601525)	\$ 29,666		\$ 29,666	\$ 29,666		\$ 29,666	\$ -	
	002272	630 Empowerment tienermeisjes	\$ 23,285		\$ 23,285	\$ 23,258	\$ 27	\$ 23,285	\$ -	
	Totale actieve projecten		\$ 108,752,114	\$ 1,094,916	\$ 109,847,030	\$ 44,407,280	\$ 1,885,652	\$ 46,732,215	\$ 63,248,808	

Explanation of active projects or special allowances

Color	Explanation
Green	Execution of the project is on schedule
Yellow	Execution of the project is not going according to plan
Red	Project implementation is not on schedule

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1	003760, Bijdrage loonkosten 2020 v. Rij en Francis	001: Bestuursapparaat	None, provided by the Ministry of the Interior	Contribution from the Ministry of the Interior & Kingdom Relations to the wage costs of the Government Commissioner and Deputy Government Commissioner under the law for the Recovery of Facilities in Sint Eustatius.	Regeringscommissaris en Plaatsvervangend Regeringscommissaris	Contribution to wage costs	Bestuur	n.v.t.	n.v.t.
2	002296, Hek van bestuurskantoor, wederopbouw	002: Bestuursapparaat	13 July 2018 to 31 December 2020, provided by the Ministry of the Interior and Kingdom Relations	Repairing hurricane damage and overdue maintenance on the fence of the administration office, from a representative point of view	Entire population of Statia	Repairing the existing fencing around the administrative office.	Project completed	Yes	No.
3	002312, Verbetering Financieel beheer SE	Bestuursapparaat	October 1, 2018 to December 31, 2020, provided by the Ministry of the Interior	Realization of lawful and efficient Financial Management on St. Eustatius.	Internal organisation.	See the report to the supervisor of the Ministry of the Interior and Kingdom Relations.	Pending.	It has already been stated in the PoA that it will continue until 2022. Digitization activities have also been added. See also the report to the Ministry of the Interior and Kingdom Relations.	Delay in parts, no result on recruitment yet with regard to the recruitment of Manager Finance. Furthermore, hiring an Interim Manager Finance and Consultant



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									P&C. Collection process within budget this year, longer duration of planned digitization.
4	002537, Opschoning PIVA, 1e fase	002: Bestuursapparaat	1 juni 2019 t/m 30 juni 2020, provided door het Ministerie van BZK, rijksdienst RVIG	Opschoning PIVA	Staatiaanse bevolking.	Increasing the quality of PIVA through, among other things, home visits.	Up to Date PIVA.	Yes	Yes, lower costs have been incurred. The actual costs have now been reimbursed by the RvIG.
5	003256, Reorganisatiekosten (en verbeterplan financieel beheer)	002: Bestuursapparaat	September 2019 to 31 December 2020, provided by the Ministry of the Interior and Kingdom Relations	Modernize the civil service	The personnel that cannot be placed within the new organization.	Further implement and operationalize the new organizational structure.	Cover the personnel costs of those employees who cannot be placed in the new organizational structure from September 2019.	Yes	Project completed. No more funding from the Ministry of the Interior from 2021 and Kingdom Relations. Additional costs are covered from the regular budget.



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6	003283, Bijdrage rekenkamer Sint Eustatius	002: Bestuursapparaat	December 6, 2019 to December 16, 2021, provided by the Ministry of the Interior	Sint Eustatius wants to operationalize its own audit office as soon as possible.	As a result, the public body wants to attract expertise from outside in order to give substance to its own audit office in the short term. As a result, expertise is hired from the Court of Audit in Rotterdam	Setting up the audit office, temporarily hiring expertise from the EU and familiarizing/training college members.	Advice, control and improvement proposals.	Project has officially started with inventory, control, assessment and recommendations on subsidized institutions.	Expenditure is expected to remain within budget.
7	003659, Opvolging ondersteuning Directie Sociaal	002: Bestuursapparaat	from October 30, 2020, provided by the Ministry of Health, Welfare and Sport	Strengthening implementation power in the Social Domain.	Population of St. Eustatius and the Society and Welfare Department.	-Reinforcement for the purpose of social facilities domain of St. Eustatius. - Enter into an agreement with an expert.	Develop local (implementation) policy in the field of poverty alleviation and debt relief. -Making connections in the implementation between the public entity and the RCN unit SZW. - Gain insight into the commitment, needs and further development possibilities of the public body in the	Yes	No



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							field of job placement and labor participation. -Strengthening the Statia Sports Facility Foundation (governance, developing the local sports structure, increasing the sports offer, multi-year management and maintenance plan of the sports facilities). - Contribute to the drawing up of the program of requirements for the new construction of after-school care (both childcare and care 12+) at the sports complex. Reference 1768771-213007-ZJCN Page 2 of 3 -Writing the action plan 13+, including a plan		



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							and budget for the reception of A+. -Project management of the Cruyff Court roof.		
8	Projectcode 003758, Bijdrage extra ambtelijke capaciteit	002: Bestuursapparaat	December 14, 2020 to July 31, 2024, provided by the Ministry of the Interior	Contribution to the deployment of additional official staff.	OLE and the local population	The resources are mainly used for the temporary hiring of a number of program managers and project managers to support the public body in the implementation and management of various projects.	That projects or specials are carried out properly and according to the agreed plans.	Yes	No.
9	003759, Bijdrage regio enveloppe ICT-project 'Good Governance'	002: Bestuursapparaat	December 11, 2020 to December 31, 2021, provided by the Ministry of the Interior and	Transition to a new digital workplace, fully based on Microsoft 365.	Employees of the Public Entity of St. Eustatius, Island Council members and Executive Council.	Connecting the Public Entity of St. Eustatius to Microsoft 365 online from the Microsoft Cloud (users receive the standard suite of office online offering, consisting of Office,	The new situation provides a major improvement in functionality. More efficient meetings, working simultaneously in the same file, improving teamwork, working from one central point,	Project is on schedule.	n.v.t.



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			Kingdom Relations			SharePoint, OneDrive, Teams).	working from anywhere, company data safe in the Cloud, scalability and automatic updates.		
10	003788, Bijdrage COS Gebouw	002: Bestuursapparaat	003788, Bijdrage COS Gebouw	The construction of a new Central Government Office Sint Eustatius.	Citizens of St. Eustatius, employees of the Public Entity of St. Eustatius, Island Council members and Bestuurscollegie	In the course of the project, the purpose of this Special Benefit has been changed from building a COS to purchasing the land for building a COS. The construction costs are borne by the Government Buildings Agency. Changes in the destination of the funds have been approved by the Ministry of the Interior and Kingdom Relations.	Purchase of plot of land on St. Eustatius.	Planning is under pressure due to necessary zoning change.	n.v.t.
11	003234, Verkiezingen Sint Eustatius	003: Burgerzaken	December 9, 2019 to December	Restoration of normal democratic relations and the preparation	Citizens of St. Eustatius, employees of	Information to the public about the elections, the	Elections conducted in an	Yes	No, the expenses have



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			1, 2021, provided by the Ministry of the Interior and Kingdom Relations	of the apparatus and the population for it.	the Public Entity of St. Eustatius, Island Council members and Executive Council.	preparation of orderly elections and facilitating the Island Council with training.	orderly, safe and fair manner		remained within budget.
12	003646, Digitaliseren OLSE	003: Burgerzaken	September 7, 2020 to December 31, 2021, provided by the Ministry of the Interior and Kingdom Relations	Digitization of deeds and family cards on St. Eustatius.	Citizens of St. Eustatius	Digitizing the deeds and family cards available at the Census Office on St. Eustatius.	Fully digitized deeds and family cards on St. Eustatius.	Yes	No, the expenses have remained within budget.
13	002132, Rampenbestrijding	130: Rampenbestrijding	January 1, 2013 to December 31, 2021, provided by the Ministry of J&V	Realization of the Statia Emergency Operating Center (SEOC)	Crisis organization, collaborating emergency services	Realization of a fully equipped Statia Emergency Operating Center (SEOC), which is adequate for both prevention and crisis situations.	A well-equipped SEOC will be realised, from which adequate crisis coordination can take place and assistance can be organized in the event of natural disasters and other crisis situations.	The design and IT facilities of the SEOC are in the final phase.	It is the expectation that the construction and furnishing of the SEOC fully realized within the contributions provided up to and including 2020



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							As a result of Covid-19, there are special tasks and activities that are covered by this special benefit, for example the temporary hiring of a crisis manager.		can become.
14	003465, Zorgen veiligheidshuis Caribisch Nederland	140: Overige beschermende maatregelen	01 March 2020 to 28 February 2022, provided by the Ministry of J&V	Subsidy for financing the Care and Safety House in the Caribbean Netherlands (ZVHCN)	People with complex problems in multiple life areas	The intensification and effective organization of the cooperation between the public entity, parties to the justice system, youth care, assistance organizations and education.	To continue ZVHCN for the next two years, so that the coordinated person-oriented approach to multiproblems on Boniare, St Eustatius and Saba can take place.	Yes	No
15	002282, 11e EDF, ondergrondse bekabeling,	210: Wegen. Straten en pleinen	April 19, 2017 to April 15, 2020, provided by the EU	Increase continuity and safety of electricity supply by installing high and medium voltage cables underground instead of above ground.	The entire community.	Improving the electrical power on the island through the underground of 10 km of medium and high voltage power lines.	Project has been completed.	Yes	No



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						Performed by STUCO			
16	002293, Onverharde wegen, wederopbouw	210: Wegen. Straten en pleinen	13 July 2018 to 31 December 2019, provided by the Ministry of the Interior and Kingdom Relations	Paving unpaved roads, in combination with water management and storage and underground cabling Stuco and Eutel	Residents along the unpaved roads and all road users.	Refurbishing the roads within the cherry tree district Fighting Erosion	Completed	Completed	No
17	002307, Autowrakken inzamelen, ontmantelen en afvoeren	210: Wegen. Straten en pleinen	1 mei 2018 t/m 31 december 2019, provided door het Ministerie van I&W	Give Sint Eustatius a better image and make it more livable.	Locals and businesses	1.Clean up the island. 2.Dispose of car wrecks. 3.The Island make more attractive	More than 800 car wrecks have been recovered and dismantled. 300 have been removed	No, the removal of car loads is delayed due to COVID more car wrecks still need to be picked up	Yes, there are many more car wrecks than people think
18	002326, Illegale stortplaatsen	210: Reiniging	14 december 2018 t/m 31 december 2020, provided door het Ministerie van I&W	Improving quality of life by clearing three illegal waste dumps.	The entire community.	Cleaning up 3 illegal landfills	All 3 landfills have been cleared. In total there were more than 8 illegal landfills.	Yes. The project report and the request to determine the subsidy to formally complete the project was submitted to the Ministry of	Yes. At the end of the 2nd quarter, an over budget by \$1938



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								Infrastructure and Water Management in Q2	
19	003138, Eenmalige impuls, structurele middelen exploitatie infrastructuur en wederopbouwmiddelen	210: Wegen. Straten en pleinen	15 augustus 2019 t/m 31 december 2021, provided door het Ministerie van IenW	Construction and maintenance of roads on St. Eustatius	Local people, road users and preventing coastal erosion and protecting the coral reefs	<ul style="list-style-type: none"> -Construction of the Parallel road to Weg naar Jeems a new 2 lane road with drain box 0.5x0.5m. -The reconstruction of the Road to Jeems North 2-lane road drainbox 1.25x0.5m. - Connection between road to Jeems and new Parallel road - The reconstruction of a section of Sandy road 2 lanes including drain box 1x1.25m. - Connection of 2 culverts on the road to Jeems North to cistern in Jeems. 	Building better and safe roads for residents and users on St Eustatius	No. The contract was extended twice because the contractor was unable to complete the project on time. The project has been completed and is now in the maintenance phase.	Yes. Due to unforeseen circumstances during the execution of the project, additional work was done, so the budget was deviated from.



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						- Connection of new drainage systems to retention ponds. - Construction of the first roundabout on St Eustatius.			
20	003151, Renovatie van de bocht bij Smoke Alley	210: Wegen. Straten en pleinen	18 november 2019 t/m 01 januari 2023, provided door het Ministerie van IenW	Construction and maintenance of roads on St. Eustatius	Locals	Road construction and maintenance	Construction of a new road in Jeems and the widening and maintenance of the existing road Jeems	Yes	No.
21	003641, Wegenonderhoud 2020	210: Wegen. Straten en pleinen	4 augustus 2020 t/m 31 december 2023, provided door het Ministerie van IenW	The reconstruction and construction of roads on St. Eustatius	Whole population	Improve and secure the connection between seaport and airport	To secure the roads to the port for all types of traffic.	The project is in the design phase	The project has not yet been realized (design phase)
22	003658, Showcaseproject Infrastructuur	210: Wegen. Straten en pleinen	13 juli 2020 t/m 31 december 2023, provided door het	The reconstruction and construction of roads on St. Eustatius	Locals, road users and tourists	To ensure a secure connection between the airport and seaport	During the construction of the new Airport Terminal, it was necessary to improve the pavement along	The project is in the preparation phase and is expected to start in Q4 2021.	No



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			Ministerie van IenW				the Airport. This project involves the design and construction of a boulevard. construction road hospital- School		
23	004042, Wegenonderhoud 2018	210: Wegen. Straten en pleinen	05 november 2018 t/m 31 december 2020, provided door het Ministerie van IenW	The reconstruction and construction of roads on St. Eustatius	Whole population	Improvements of the Road Network on St Eustatius		Project not yet started	Not any time soon
24	002283, Herstel Waterman na orkaan Irma	220: Zeehavens	1 januari 2018 t/m 31 augustus 2019, provided door het Ministerie van BZK	Having a seaworthy ship available for public duties.	OLE and external stakeholders	Making the seaport boat waterman operational in order to be able to perform the tasks related to the seaport	Both engines are placed in the boat. Motors and electronics must be connected, after which the boat can be dismantled.	No, there are now plans/discussion to sell the boat and buy a new one.	yes, the funds have been fully spent but the boat is not yet operational and is not in
25	002265, Ondersteuning traject economische ontwikkeling	300: Economische Zaken	Geen.	Supporting small and local entrepreneurs	MSME's	Supporting small local entrepreneurs in starting their own business.	Stimulating the local economy.	No duration indicated in the decision	No
26	003732, Project Inrichtingen en	300: Economische Zaken	20 november	Setting up and executing an	Objective: Carrying out	The IAB will set requirements for	Objective: Carrying out the	The raw lead time is:	No



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	Activiteitenbesluit		2020 t/m 31 december 2021, provided door het Ministerie van IenW	information provision for the companies. Although the focus of the information provision is currently on the implementation of the IAB, it is possible in due course that the range of tasks of the information provision will be broadened.	the baseline IAB measurement with a focus on the environmental protection level at all companies (called activities in the IAB) that fall under the IAB. This study should clarify what the costs are for companies to comply with the requirements of the IAB.	the business community and may require an investment. This can be in the form of installing a liquid-tight floor, provisions for waste water, or taking measures to increase safety. A so-called baseline measurement is necessary to map out the current level of protection of the companies and to see which facilities can reasonably be demanded of the companies.	baseline IAB measurement with a focus on the environmental protection level at all companies (called activities in the IAB) that fall under the IAB. This study should clarify what the costs are for companies to comply with the requirements of the IAB. Research report in which the following (per company) becomes clear: a. Company name and location b. Available facility c. Operation of the facility d. Costs for installing a new facility or repairing an existing facility if it is not working properly	2020/2022 Specifying the research questions Putting out tender Awarding the assignment 2021 Conducting research Completion of report December 1, 2021	



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27	002294, Wateropslagplaatzen	341: Overige agrarische zaken, jacht en visserij	13 juli 2018 t/m 31 december 2020, provided door het Ministerie van BZK	Enabling farmers and fishermen to resume their business by removing hurricane damage.	Farmers and fishermen	-Expansion of water capacity for farmers	2 water catchment have been made 1 is complete other is still in the making - collecting water from the solar panels -less erosion by solar park	No, an extension will be requested.	No. The total costs are still uncertain
28	002298, Herstel landbouw en veeteelt, wederopbouw	341: Overige agrarische zaken, jacht en visserij	13 juli 2018 t/m 31 december 2020, provided door het Ministerie van BZK	Restoring the opportunity for farmers and fishermen to carry on their business by removing hurricane damage.	Farmers and fishermen	Hurricane relief materials for farmers	Farmers have received materials from OLE Reconstruction process underway	No, an extension will be requested.	No. The total costs are still uncertain.
29	002299, Watervoorziening agrarische bedrijven, wederopbouw	341: Overige agrarische zaken, jacht en visserij	13 juli 2018 t/m 31 december 2020, provided door het Ministerie van BZK	Collecting water for agriculture and combating erosion	Farmers in particular.	restoration of public wells and other water resources for use and the agricultural sector. -collection of surface water	public wells working again -Distribution line are placed -farmers in Zeelandia have access to water	Extension must be requested execution is delayed due to COVID	No
30	003602, Plan of approach roaming animals control	341: Overige agrarische zaken, jacht en visserij	Geen.	Remove all stray animals on the entire island.	Livestock Owners	Removal of the stray animals in the inhabited area, followed by removal of the	Zero stray animals more on the island and agriculture, horticulture and animal husbandry	For the time being it is possible to achieve the	No



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						animals in the National Parks. Parallel to this work is being done on agricultural and livestock development.	as the economic pillar of the island.	intended results in time.	
31	003198, Plan van aanpak onderwijshuisvesting Sint Eustatius	480: Gemeenschappelijke baten en lasten van het onderwijs	31 oktober 2019 t/m 31 december 2022, provided door het Ministerie van OCW	Plan of Approach Educational Housing St. Eustatius	Pupils on St. Eustatius.	In particular the construction of the Gwendoline van Putten School and the outdoor area of the SDA School.	Preparation plan of Approach, selection of architect GvP School, selection of architect and contractor outdoor area SDA School. Execution outside area completed. Design and tender ready GVP School in progress. Execution of construction from January 2022.	Yes	No
32	003507, Caribisch sport- en preventieakkoord	530: Sport	28 mei 2020 t/m 31 december 2020, provided door het Ministerie van VWS	The Caribbean Sport and Prevention Agreement.	Population and youth of St. Eustatius.	-Healthy school meals - Neighborhood sports coaches and school swimming -Canopy and lighting Cruyff Court	Healthy meals are provided to during school hours. The roof of the Cruyff Court is in progress. This project is expected to be completed before December 31, 2021.	Yes	No



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						Extra support for youth, for social and mental well-being, lifestyle and sport; as a result of Corona.			
33	004103, Bijzondere uitkering Sint Eustatius Corona steunpakketten	530: Sport	29 juni 2021 t/m 31 december 2021, provided door het Ministerie van VWS		Population of St. Eustatius		-Youth Package - Statia Quake -Music, dance, theater -Botanical Gardens Public Campground -BMX Track and bike workshop -Basketball Exchange Program -Construction beach fields	Yes	No
34	002290, Herstel NH kerk, wederopbouw	541: Oudheidkunde / musea	13 juli 2018 t/m 31 december 2020, provided door het Ministerie van BZK	Restoration of Tower, mitigation of dangerous situation for public safety and protection of Cultural and historical values.	Entire community	Restoration of stage 1st floor Repairing existing roof Restoration of existing wooden stairs - interior Replacing all wooden shutters on doors and windows. replace windows where necessary. Replacing all affected wooden	Church can be put back into use. Public safe. Safeguarding and protecting a cultural and historical building	Yes. Project completed	Yes. The cost is \$12466 more than budgetted.



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						floor beams and parts safety install metal fence or railings around the roof for public safety. Upgrading existing electrical installation upgrading of lighting both indoor and outdoor lighting.			
35	002291, Monumentenherstel, wederopbouw	541: Oudheidkunde / musea	13 juli 2018 t/m 31 december 2020, provided door het Ministerie van BZK	Safeguarding and protecting cultural and historical buildings and public safety, within the historical core of the capital "Oranjestad" in St. Eustatius	Entire community	Demolition, repair, and restoration of the collapsing stone walls and partitions of the Johnson's compound and the synagogue path	Safeguarding and protecting the buildings and structures within the historic core of v/d Oranjestad. public safety	Yes, the project is complete.	Yes. The cost is \$4094 higher than budgetted.
36	002292, Herstel aan de ruïne, wederopbouw	541: Oudheidkunde / musea	13 juli 2018 t/m 31 december 2020, provided door het Ministerie van BZK	Restoration of the walls of the Johnson compound on the Synagogue path, removing a dangerous situation and protecting cultural-historical values.	Entire community	Protecting the cultural-historical values of the area.		Yes, the project is complete.	No



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37	002271 Strengthening nature management	560: Maatschappelijke leefbaarheid en openluchtrecreatie	01 januari 2014 t/m 30 september 2019, provided door het Ministerie van EZ,	Raising awareness about nature among stakeholders and youth on Statia	Administrators , officials, other stakeholders and all residents and tourists.		Yes, the project is complete.	Yes, for the most part	No
38	002277 Nature awareness	560: Maatschappelijke leefbaarheid en openluchtrecreatie	17 november 2016 t/m 30 september 2019, provided door het Ministerie van EZ,	Raising awareness about nature among stakeholders and youth on Statia.	Administrators , officials, other stakeholders and all residents and tourists.	Raising awareness of the importance of nature on the island. The project has been outsourced to CNSI.	-Workshop importance for nature -Publication -interactive workshops with stakeholders - organize training with stakeholders	Yes, for the most part. The project has been completed. Administratively completed	No
39	002278, Coral Restoration	560: Maatschappelijke leefbaarheid en openluchtrecreatie	17 november 2016 t/m 30 september 2019, provided door het Ministerie van EZ,	Restore coral by developing nursery and finding and obtaining donor colonies.	Intrinsic natural values, including divers, fishermen and others.	The goal is to breed the critically endangered Elkhorn and Staghorn coral fragments on artificial trees underwater and plant them on the seabed as soon as possible because the corals are big enough. Increase	grooien en planten van coral coralen. -opzetten van een coral nursery. Project voltooid	There has been serious delay due to hurricanes Irma and Maria. The third attempt proves successful. What this means for the duration and costs is still being examined.	No, but see above.



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						coral cover and general reef health. The project has been outsourced to CSNI.			
40	002279, Rat control	560: Maatschappelijke leefbaarheid en openluchtrecreatie	17 november 2016 t/m 30 september 2019, provided door het Ministerie van EZ,	Controlling the rat population through inventory, strategic poison use, data collection and communication and increasing citizen involvement.	Entire community and natural values.	-Insight in rodent ecology -Implementation of a sustainable bait poison program -Community empowerment The project has been outsourced to CNSI.	1. Mapping and determining the distribution, density and ecology of rats on St. Eustatius 2. Put bait poison in strategic locations at strategic times 3. Reassess the strategy through data collection and analysis 4. Communication and involvement of local stakeholders, government departments and community members.	Yes, the project is complete. - administratively completed	No
41	002300, Koraalherstel, Wederopbouw	560: Maatschappelijke	13 juli 2018 t/m 31	Coral recovery after hurricane Irma, through breeding	Intrinsic wildlife values and divers,	Protection of coral	Working on coral nursery. Project completed	Project will be completed by	With the extension, a



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		leefbaarheid en openluchtrecreatie	december 2020, provided door het Ministerie van BZK		fishermen and the community.	<ol style="list-style-type: none"> 1. Set up coral nursery 2. Locate donor coral colonies and collect fragments to grow in coral nurseries. 3. Separate coral fragments by genotype and attach to nurseries. 4. Care and monitor the health of coral fragments. 		December 31, 2021.	amended budget. Expenditure will not deviate much from the budget submitted at the time of the extension.
42	002301, Boeien afmeersysteem marinapark, Wederopbouw,	560: Maatschappelijke leefbaarheid en openluchtrecreatie	13 juli 2018 t/m 31 december 2020, provided door het Ministerie van BZK	Re-installation of buoys and a mooring system for pleasure yachts	Water tourists	Provide safe mooring facilities for visiting yachts. The project has been outsourced to Stenapa	Project, it hasn't started yet.	Due to an incident on Saba in which a yacht was suitable for the government, the Ministry of Infrastructure and the Environment and the nature organization, it was not desirable to continue the project as	Will be in line with the new budget submitted with the project extension.



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								originally planned. 07-07-2021: A new budget has been submitted with the project extension and will be discussed with OLE, the Ministry and STENAPA.	
43	002302, Botanische tuin herstellen, wederopbouw,	560: Maatschappelijke leefbaarheid en openluchtrecreatie	13 juli 2018 t/m 31 december 2020, provided door het Ministerie van BZK	Prevent grazing by roaming livestock by repairing fencing damaged by hurricane damage.	Locals and tourists	Protection of the Botanical Park when installing a perimeter fence. The project has been outsourced to Stenapa.	Fence has been placed.	Yes. Project completed	No
44	002303, Herbebossing, Wederopbouw,	560: Maatschappelijke leefbaarheid en openluchtrecreatie	13 juli 2018 t/m 31 december 2020, provided door het Ministerie van BZK	Prevent erosion, absorb heat and increase ecological values.	Intrinsic nature values, the entire community and tourists	Nursery preparation -Damage Houses are built -1500 plants are original The project has been outsourced to Stenapa.	-17 different species	Project will be completed by December 31, 2021.	Expenditure will be in line with the revised budget submitted with the project extension.
45	002304, Zeeschildpadde	560: Maatschappelijke	13 juli 2018 t/m	Provide protected sea turtles with a safe	Locals and businesses	Protection of the Zeelandia beach,	Natural wall made with boulders to	Yes. Project is completed	No. It will



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	n broedplaats Zeelandia herstellen, Wederopbouw	leefbaarheid en openluchtrecreatie	31 december 2020, provided door het Ministerie van BZK	and undisturbed breeding ground.		breeding ground for sea turtles. The project has been outsourced to Stenapa.	avoid than machines can drive on the beach. Improve beach access and prevent further erosion of main beach access gate.		are in line with the revised budget sent with the project extension.
46	002305, Leguanenpopulatie, Wederopbouw	560: Maatschappelijke leefbaarheid en openluchtrecreatie	13 juli 2018 t/m 31 december 2020, provided door het Ministerie van BZK	Protecting the authentic iguana population through rat control	Intrinsic natural values	Set of bait for rats - breeding native species The project has been outsourced to Stenapa	rat population reduced (marginal) -iguanas to a hatchery/zoo in the Netherlands sent for breeding purposes	Yes. Project completed.	No
47	002306, Muur achter huisvesting Stenapa herstellen, Wederopbouw	560: Maatschappelijke leefbaarheid en openluchtrecreatie	13 juli 2018 t/m 31 december 2020, provided door het Ministerie van BZK	Protection of building, employees and visitors of the Stenapa office.	Employees and visitors of the Stenapa office.	Building a wall behind STENAPA's office. Project is outsourced to Stenapa.	Wall completed	Yes. Project completed.	No
48	002311, Noodmaatregel en Klif, 1e fase	560: Maatschappelijke leefbaarheid en openluchtrecreatie	24 september 2018 t/m 30 april 2019, provided door het	Carry out first emergency repairs at Fort Oranje site	Locals and tourists, cultural-historical values	-remove unnecessary vegetation -filling cavities under the cascade	Emergency measures completed -project delivered	Yes. Project completed.	Yes, a surplus of \$17,637 remains. The project moves to the inactive projects.



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			Ministerie van BZK			-patching cracks to the cascade -cleaning of (top of) cistern			
49	002325, Maritieme infrastructuur (bescherming kustlijn van het haventerrein)	560: Maatschappelijke leefbaarheid en openluchtrecreatie	29 november 2018 t/m 01 augustus 2020, provided door het Ministerie van I&W	Carry out first emergency repairs at the Port site Maritime infrastructure: - Postponement on this project was requested and approved. -Adjustments made due to implementation. Now also being planned and prepared in combination with the Port Development Project.	Locals and tourists, cultural-historical values Maritime Infrastructure : Unit Haven, Container handling department.	Coastline protection Maritime Infrastructure: Hardening Container yard to protect against leaching/dust/erosion	Not yet performed Research phase Maritime Infrastructure: Not yet implemented.	Not yet in progress.	No.
50	002327, Stabilisering klif, wederopbouw	560: Maatschappelijke leefbaarheid en openluchtrecreatie	11 december 2018 t/m 30 juni 2020, provided door het Ministerie van BZK	Eliminate dangerous situations and prevent further erosion.	The entire community, tourists and businesses located on the bay.	Stabilization of the cliff around the fortress	-Removal of vegetation -Profiling the cliff wall -Placing anchors to promote v/h cliff wall structural integrity -Placing SS netting and geo textile	Supplied with the exception of cascade and cleaning of the reservoir	Yes. The actual expenditure will be higher than budgeted. The work at Gleasguth and to clean by



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									the water reservoir removed from contract due to big difference in price for execution.
51	003285, Wederopbouw haven Sint Eustatius	560: Maatschappelijke leefbaarheid en openluchtrecreatie	10 december 2019 t/m 31 december 2021, provided door het Ministerie van IenW	Reconstruction of the port of St. Eustatius	Locals and businesses	Reconstruction and improvement of the maritime infrastructure on St. Eustatius	Project has actually not started yet.	Yes	No
52	003286, Aanpak erosie Sint Eustatius	560: Maatschappelijke leefbaarheid en openluchtrecreatie	18 november 2019 t/m 01 januari 2023, provided door het Ministerie van IenW	Tackling erosion on St. Eustatius	Locals	-Actions for protection of surrounding cliff at Lower Town -Actions for the control of drainage and/or collection of excess rainwater by improving and expanding the existing stormwater drainage infrastructure. -Actions for	-Protecting cliff orange city Lower Town -Controls drainage and or collection of excess rainwater. -Improve and expand the existing stormwater drainage infrastructure. -Minimize	Yes	No.



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						minimizing rainwater discharge to the sea -Reception pelvis create for temporary and/or longer-term storage of derived rainwater. - Pelvic Infiltration creation at sites of or near local wells and the supply and/or resupply of groundwater existing	rainwater discharge to the sea -Retention basin for temporary and/or long-term storage of derived rainwater. -Infiltration basin for the supply of groundwater existing -Project is partially already in progress.		
53	003757, Ondersteuning beheer natuurparken	560: Maatschappelijke leefbaarheid en openluchtrecreatie	01 januari 2021 t/m 01 februari 2022, provided door het Ministerie van LNV	Support management of nature parks	Locals, tourists.	Due to the current COVID-19 crisis, tourist traffic to the Caribbean Netherlands is virtually impossible, which means that income has been very low in 2020 and will also be low in 2021. The	Nature management and the implementation of the Nature and environmental policy plan.	Yes	No



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						management of the nature parks and the concrete management activities as described in your application fit within the framework of the nature policy for nature management and the implementation of the Nature and environmental policy plan.			
54	002310, Heropening Bay Path, wederopbouw	580: Overige cultuur en recreatie	24 september 2018 t/m 30 april 2019, provided door het Ministerie van BZK	making slave path accessible and safe again in the context of Public Safety	Locals, island visitors and catering sector	Emergency Repair and Restoration Slave Path	Project delivered and completed	Yes	A modest surplus remains, \$2,300. Due to reaching the end date, the project moves to the inactive projects.
55	004123, Middelen lokale culturele infrastructuur	580: Overige cultuur en recreatie	Geen, provided door het Ministerie van BZK	Resources for the local cultural infrastructure	Locals, island visitors	Under the measures second specific package for the cultural and creative sectors			No.



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56	003702, Samen aan het werk "Iedereen doet mee".	611: Werkgelegenheid	1 November 2020 t/m 31 December 2021, provided door het Ministerie van SZW.	Helping people with disabilities find work through Jobmatching and Jobprograms with a twinning approach.	Job seekers with medium to long distance to the labor market. Job seekers with disabilities.	Set up work processes together with stakeholders based on the wage cost subsidy	a.13 job seekers with a disability and/or with a long distance to the labor market have started working with a wage cost subsidy. b. close cooperation with employers/stakeholders c. advocacy for the target group	Yes. Pilot project completed, follow-up project runs until December 2021	No.
57	003702, Samen aan het werk "Golden Opportunity"	611: Werkgelegenheid	1 november 2020 t/m 31 december 2021, provided door het Ministerie van VWS	Job program, training for job seekers in the hospitality and catering sector. In collaboration with the second chance education (NCF) and the newly realized 5 star resort Oasis Golden Resort.	job seekers.	Learn to set up work trajectories based on the demand within the hospitality and catering sector.	22 trained individuals in hospitality and hospitality sector who will be contracted to work at the Oasis Golden Rock Resort	Yes	No
58	003702. Samen aan het werk "Vocational Training".	611: Werkgelegenheid	1 november 2020 t/m 31 december 2021, provided door het Ministerie van SZW	Helping people find work through Jobmatching and Jobprograms	Potential job seekers with welding skills.	Setting up learning trajectories based on the demand within the field of work.	10 Job seekers will be trained to become welders at G1,2 and/or G6 level. Thus they are qualified to work at the oil terminal. Furthermore, hobbyist welders	Yes. This sub-project started in the 2nd week of July 2021.	No



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							will also be further equipped.		
59	002308, Kinderrechten	620: Maatschappelijke begeleiding	15 december 2017 t/m 15 december 2019, provided door het Ministerie van VWS	Fighting the causes and consequences of violence against children	Kids and Teens.	Children grow up "healthy".	Child Participation	Yes	Yes. Lower expenses than budgeted. Request has been submitted to the Ministry of the Interior and Kingdom Relations to re-spend the remainder of the money for the refurbishment of the "Community Center" outdoor field
60	002309, Beleidscoördinat or Huiselijk Geweld en Kinderrechten	Maatschappelijke begeleiding	15 december 2017 t/m 15 december 2019, provided door het Ministerie van VWS	Fighting the causes and consequences of violence against children and women through professional coordination and policy development.	Children, teens, parents and caregivers.		Integrated approach	Yes	A request has been made to the ministry to deploy remaining resources after all



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61	002329, Bestuursakkoord huiselijk geweld en kindermishandeling	620: Maatschappelijke begeleiding en advies	1 januari 2018 t/m 31 december 2020, provided door het Ministerie van VWS	<ul style="list-style-type: none"> •Awareness and information aimed at the general public as well as child health centres, childcare, schools and after-school care aimed at professionals •Promoting the expertise of involved professionals with a periodic training program and intervision •A low-threshold central reporting point (free emergency number) that is <ul style="list-style-type: none"> employee is coordinated, a registration system that is used by chain partners and a consultation structure A clear and user-friendly reporting code for care providers	Population of St. Eustatius	Are described in St.Eustatius Work Plan.	<ul style="list-style-type: none"> *Prevention *Strengthening aid and the chain *Professional promotion *Legal framework *Establish a low-threshold reporting structure. 	Delay incurred due to COVID pandemic and resignation of Family Support Coordinator. Vacancies will expire in Q2.	No
62	002332, Opknappen 5 aanleunwoningen	620: Maatschappelijke begeleiding	1 september 2018 t/m 31 december	Phase 1. Improving 5 sheltered housing (completed). Phase 2. Realization 5 extra sheltered	Phase 1. The elderly and disabled residents.	First phase new and adapted home for the elderly and the disabled.	Phase 1. Giving elderly and disabled people who can still live independently, but	Yes	Yes, costs are higher. As a result, transfer from other projects as



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			2020, provided door het Ministerie van VWS	homes and 5 emergency homes	Phase 2. Families in distressing housing situations and single retirees currently living in Golden Rock (public housing).		receive medical assistance, the opportunity to take care of themselves in a "protected space". Phase 2. The building is still under construction		well as a contribution from the landlord subsidy for the years 2019 and 2020. In addition, payment of US\$51,000 from the Ministry of the Interior has not been received (BZK transferred to CFT; but CFT not transferred to OLE). This amount has been deducted as an adjustment to residual funds when transferring to sheltered housing.
63	003206, Bijdrage conferentie Taskforce kinderrechten	620: Maatschappelijke begeleiding	20 november 2019 t/m 31 december	Raising awareness of the rights of the child on the island	Children, family members, locals	Annual Conference and Celebration of International Day	Conference had been successful resulting in training for	Yes	Yes, overrun. Difference is picked up from residual funds



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			2020, provided door het Ministerie van BZK			of the Rights of the Child	professionals in Q1 2021.		(according to BZK advice) from residual funds for children's rights
64	003513, Voedselhulp St.Eustatius.	620: Maatschappelijke begeleiding	26 mei 2020 t/m 31 december 2020, provided door het Ministerie van BZK	Temporary support in the form of food parcels and/or food vouchers	Households that have insufficient income of their own as a result of the measures related to the coronavirus	Assessment among the target group Printing and issuing food vouchers Appointments with Supermarkets	Support to households.	Yes.	No
65	004094, Toekenning bijdrage Flexpool	620: Maatschappelijke begeleiding	01 juni 2021 t/m 31 december 2021, provided door het Ministerie van BZK	Contribution Flexpool.	Social Subordinates	Renovation of social housing. "Social Assistance Policy" Social support to the target group	Support to households.	Yes.	No
66	004117, Extra middelen SZW aanvullende beleidsmaatregelen	620: Maatschappelijke begeleiding	Geen, provided door het Ministerie van BZK	Contribution Flexpool.	Locals and social subordinates			Yes	No
67	002264, Sociale kanstrajecten	630: Jeugd- en Jongerenwerk	1 januari 2021 t/m 31 december	Educational trajectory school drop outs	Former students who have not yet obtained a	To give former students the tools to get a job or to continue	Ex-pupils obtain a basic qualification.	Yes	Yes, there is still a small surplus of \$2,391.



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			2021, provided door het Ministerie van DUO		basic qualification.	studying at MBO-2 level.			
68	002269, Stata Doet/Oranjefonds	630: Jeugd- en Jongerenwerk	Van dit project is geen beschikking aanwezig	Stimulate volunteer work	Children, teens and adults. Stata population in the broadest sense	Refurbishment of social spaces.	Promote collaboration and volunteer work. 32 projects in various fields 221 volunteers participated in various projects	Yes	Yes, a small deficit of \$328 remains.
69	002574, BES(t)4kids Algemeen	630: Jeugd- en Jongerenwerk	19 februari 2019 t/m 31 december 2021, provided door het Ministerie van VWS.	Realizing after-school care for children of the least well-off	School-age children and youth from 5 to 12 years of the least wealthy.	*Quality improvement of Childcare organizations. *Accessibility parents.	Meeting quality requirements	Yes	No
70	003797, Huisvesting BES(t)4kids	630: Jeugd- en Jongerenwerk	Geen, provided door het Ministerie van SZW	Childcare housing project	School-age children and youth from 5 to 12 years and young people in the age group 13 to 18 years.	Joint housing after school care and youth activities	For the development of the respective project.	Yes	No
71	003826, Bijzondere uitkeringen	630: Jeugd- en Jongerenwerk	10 februari 2021 t/m 31	Support activities Ministry of Health, Welfare and Sport	Youth and young people	1.Sports Development		Yes	No



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	Ministerie VWS aan OLE 2021		december 2021, provided door het Ministerie van VWS		on St. Eustatius	2. Assistant social workers 3. Educator 4. Youth worker with small activity budget 5. A+ Academic & Professional Training Center 6. Mega D Youth Foundation (MYF) 7. Contribution-reducing subsidy A+ and MYF 8. Healthy school breakfasts and school fruit 9. Nurse/ prevention officer with implementation budget for prevention clinic 10. Domestic Violence and Child Abuse Administrative Agreement			
72	004018, Beschikking middelen BES(t)4kids 2021	630: Jeugd- en Jongerenwerk	28 januari 2021 t/m 31 december 2022,	Realizing after-school care for children of the least well-off	School-age children and youth from 5 to 12 years of	Activities as described in the St.Eustatius action plan with	Quality improvement of St.Eustatius daycare	Yes	No



Nr	Project name/project code	Function	Duration	Purpose of the activities performed	What is the target group that the activity(s) is aimed at?	What's The content description of the planned activities?	What are the associated results?	Are the intended results achieved in terms of policy within the duration of the project?	Does the expenditure deviate from what has been budgeted? If yes, please explain.
			provided door het Ministerie van SZW		the least wealthy.	associated spending plan			
73	002333, Implementatie VN-verdrag Handicap Sint Eustatius	651: Dagopvang gehandicapten	1 januari 2018 t/m 31 december 2019, provided door het Ministerie van VWS	Describe the target group and develop policy on the basis of the UN Disability Convention	All Statian disabled people and their caregivers	Promote collaboration of stakeholders in order to map out the target group.	The target group and their needs are mapped out. In this way, tailor-made activities such as sheltered work can be organised. Financing home modifications for 3 clients. Helps finance 1 of the 5 new sheltered homes	Yes, after a different, better working method has been chosen.	No
74	003154, Plastic producten voor eenmalig gebruik	721: Reiniging	15 oktober 2019 t/m 31 december 2021, provided door het Ministerie van IenW	The aim is to ban single-use plastic and single-use shopping bags on St. Eustatius.	The entire island of St. Eustatius	The activities consist of: - Drafting a regulation; - have the regulation approved; - Implementing the regulation, including promoting and carrying out the communication campaign	- Drafting of a regulation has been completed. - Regulation has been approved. - Implementation in progress	yes	In general, the expenditure is below the amount budgetted up to that point.



Nr	Project name/project code	Function	Duration	Purpose of the activities performed	What is the target group that the activity(s) is aimed at?	What's The content description of the planned activities?	What are the associated results?	Are the intended results achieved in terms of policy within the duration of the project?	Does the expenditure deviate from what has been budgeted? If yes, please explain.
75	003164, Afvalverbrandingsinstallatie Sint Eustatius	721: Reiniging	21 oktober 2019 t/m 31 december 2021, provided door het Ministerie van IenW	Purchase a new waste incinerator	Entire community	Waste management process upgrade	professionalization of the waste operating process by installing a tailor-made waste incinerator	No reason to believe that this won't work for the time being	No, due to a delay in the purchase, the purchase price for transport of the waste incinerator and the building to house the waste incinerator has become more expensive. The OLE is in talks with the Ministry of Infrastructure and Water Management about an extra budget.
76	002295, Openbare begraafplaatsen SE, wederopbouw	724: Lijkbezorging	13 juli 2018 2018 t/m 31 december 2020, provided door het Ministerie van BZK	Hurricane damage and overdue maintenance Restore 6 cemeteries to create dignified final resting places.	Entire population of Statia	- repair of existing walls. -Supply and install new fencing -Improve entrance points (gates and walkways)		Project delivered and completed	No



Nr	Project name/project code	Function	Duration	Purpose of the activities performed	What is the target group that the activity(s) is aimed at?	What's The content description of the planned activities?	What are the associated results?	Are the intended results achieved in terms of policy within the duration of the project?	Does the expenditure deviate from what has been budgeted? If yes, please explain.
77	000003. Publieke gezondheidszorg	725: Publieke Gezondheidszorg	1 januari 2014 t/m 01 januari 2023, provided door het Ministerie van VWS	Carrying out government tasks in the field of Public Healthcare, based on the Public Healthcare Act	All OLE . target groups.	Implementing the Public Healthcare Act	Government tasks are optimized and guaranteed.	Yes	No, they are lower, but based on the publication in the Government Gazette of 24 February 2014, spending may take place in subsequent years
78	003274, Geneeskundige hulpverlening bij rampen en crises in Caribisch Nederland	725: Publieke Gezondheidszorg	01 januari 2019 t/m 01 januari 2024, provided door het Ministerie van VWS	Medical assistance in the context of disaster relief and crisis management	Population of St. Eustatius	The performance of tasks within the organization of medical assistance as well as the preparation for it.	Develop RTD activities for employees with a role in scaling up (cold phase). Advice on health risks and risks at events on St. Eustatius (cold phase). Coordinates the activities in the White column and coordinates the actions with each other (warm phase).	Yes	No
79	003845, Steunpakket sociaal en	730: Overige Volksgezondheid	12 februari 2021 t/m 31 december	Combating major impact on people's social and mental well-being	Population of St. Eustatius, especially the young people	-Intensification of youth welfare initiatives	In the shorter term, we must try to dampen the consequences of	Yes	No



Nr	Project name/project code	Function	Duration	Purpose of the activities performed	What is the target group that the activity(s) is aimed at?	What's The content description of the planned activities?	What are the associated results?	Are the intended results achieved in terms of policy within the duration of the project?	Does the expenditure deviate from what has been budgeted? If yes, please explain.
	mentaal welzijn en leefstijl		2021, provided door het Ministerie van VWS		on St. Eustatius.	-Intensification of initiatives for the well-being of vulnerable groups -Intensification of healthy lifestyle initiatives	the firm measures and try to prevent structural damage as much as possible. To this end, the Cabinet recently presented the latest economic support packages and a new social support package has now also been developed that focuses on social and mental well-being and a healthy lifestyle.		
80	002623, Huizenherstel 2de fase	820: Woningexploitatie/woningbouw	July 22, 2019 to December 31, 2020, provided by the Ministry of the Interior and Kingdom Relations	Carrying out government tasks in the field of Public Healthcare, based on the Public Healthcare Act	All target groups of OLE.	<ul style="list-style-type: none"> •Helping victims of hurricanes Irma and Maria repair their roofs/homes and prepare them to deal with future hurricanes as safely as possible. •Phase 2 started in August 2019. This phase aims at 30 customers who were not 	<ul style="list-style-type: none"> •Economics is stimulated by creating employment opportunities. •30 residents have had their roofs repaired according to BES building code. •Due to a shortage of resources, Phase 2 of the restoration of electricity has not been included. 	Yes Project will be complete by the end of 2019 delivered.	Yes, they are lower, but based on the publication in the Staatscourant of 24 February 2014, spending may take place in the following six years.



Nr	Project name/project code	Function	Duration	Purpose of the activities performed	What is the target group that the activity(s) is aimed at?	What's The content description of the planned activities?	What are the associated results?	Are the intended results achieved in terms of policy within the duration of the project?	Does the expenditure deviate from what has been budgeted? If yes, please explain.
						helped in the first phase.			

BIJLAGE 2: REVENUES AND EXPENSES PER FUNCTION

Baten Overzicht 2021					
Functie	Omschrijving	Intitueel begroting	Jaar prognose	realisatie Jan-Jun 2021	Besteed t.o.v. jaarprognose
1	Bestuursorganen	385,646	-	-	
2	Bestuursapparaat	-	-	46,397	
3	Burgerzaken	115,729	71,780	36,493	51%
20	Eigendommen niet voor openbare dienst bestemd	255,777	255,777	57,653	23%
130	Rampenbestrijding	-	-	120,185	
200	Algemeen beheer DROB	-	-	21,596	
210	Wegen straten en pleinen	401,797	401,797	162,696	40%
220	Zeehaven	2,230,632	2,230,632	949,018	43%
230	Luchtvaart	268,371	268,371	44,086	16%
300	Economische zaken	318,055	322,267	152,129	47%
310	Handel en Industrie	3,991	-	-	
580	Overige cultuur en recreatie	4,212	-	170	
630	Sociaal cultureel werk / jeugd en jongerenwerk		-	27	
710	Preventieve en curatieve gezondheidszorg	-	-	10	
720	Slachthuizen	140,020	140,020	59,720	43%
721	Reiniging	420,059	420,059	258,123	61%
725	Overige openbare hygiene	41,813	41,813	33,103	79%
820	Woningbouwexploitatie/woningbouw	43,464	43,464	-	0%
910	Reserves en voorzieningen	1,527,991	1,527,991		0%
920	Belastingen	133,019	133,019	14,731	11%
921	Vrije uitkering	11,309,494	11,309,494	7,174,483	63%
	Totaal Baten	17,600,069	17,166,485	9,130,620	-53%



Lasten Overzicht 2021					
Functie	Omschrijving	Intitueel begroting	Jaar prognose	realisatie Jan- Jun 2021	Besteed t.o.v. jaarprognose
1	Bestuursorganen	1,047,172	803,327	263,927	33%
2	Bestuursapparaat	6,141,312	6,261,245	2,937,534	47%
3	Burgerzaken	223,411	173,411	194,222	112%
20	Eigendommen niet voor openbare dienst bestemd	35,009	35,009	147,418	421%
130	Rampenbestrijding	195,000	12,000	1,863	16%
200	Algemeen beheer DROB	1,333,797	1,287,547	622,686	48%
210	Wegen straten en pleinen	693,867	560,179	449,276	80%
211	Verkeersmaatregelen te land	14,285	14,285	3,352	23%
220	Zeehaven	736,479	773,343	210,030	27%
230	Luchtvaart	1,792,109	1,946,409	950,397	49%
300	Economische zaken	153,623	128,368	24,765	19%
310	Handel en Industrie	330,103	330,103	191,836	58%
340	Agrarische productie en ontginning		-	115,495	
341	Overige agrarische zaken, jacht en visserij	79,352	79,352	-	0%
400	Algemeen Beheer Onderwijs	5,000	5,000	805	16%
480	Gemeenschappelijke baten en lasten van onderwijs	225,444	201,162	98,663	49%
510	Openbaar Bibliotheekwerk	169,944	169,944	84,972	50%
530	Sport	360,168	434,168	176,884	41%
541	Oudheidkunde/musea	218,850	208,738	78,391	38%
560	Maatschappelijk leefbaarheid en openlucht recreatie	15,342	15,342	59,233	386%
580	Overige cultuur en recreatie	315,385	306,385	119,279	39%
610	Onderstandsverlening (incl. pensioen)	(0)	(0)	163,915	
611	Werkgelegenheid	81,965	81,965	71,978	88%
620	Maatschappelijke begeleiding en advies	541,030	541,030	288,352	53%
630	Sociaal cultureel werk / jeugd en jongerenwerk		60,000	(31,071)	-52%
650	Kinderopvang	300,000	300,000	150,000	50%
700	Algemeen beheer volksgezondheid	126,644	99,644	65,336	66%
710	Preventieve en curatieve gezondheidszorg	419	419	210	50%
720	Slachthuizen	423,724	423,724	177,200	42%
721	Reiniging	927,149	878,149	434,295	49%
722	Riolering en Waterzuivering	7,000	7,000		0%
723	Milieu en natuurbeheer	177,150	177,150	44,288	25%
724	Lijkbezorging (begraafplaats)	-	-	3,143	
725	Overige openbare hygiene	459,122	459,122	239,934	52%
820	Woningbouwexploitatie/woningbouw	218,214	218,214	109,107	50%
922	Algemene uitgaven en inkomsten	252,000	252,000	300,705	119%
	Totaal Lasten	17,600,069	17,243,735	8,748,419	51%



BIJLAGE 3: PERSONNEL OVERVIEW

Divisions & Units	Budget 2021			Personnel Q1 2021			Personnel Q2 2021		
	Filled Positions	Vacancies	Total	Filled Positions	Vacancies	Total	Filled Positions	Vacancies	Total
	FTE	FTE	FTE	FTE	FTE	FTE	FTE	FTE	FTE
Fixed Formation (Vaste Regulier Formatie)									
Bestuurscollege									
Kabinet van de gezaghebber	2.00		2.00	2.00		2.00	2.00		2.00
Griffie	1.00	1.00	2.00	1.00	1.00	2.00	2.00	1.00	3.00
Eilandsecretaris	1.00		1.00	1.00		1.00	1.00		1.00
Bestuursondersteuning	9.00	1.00	10.00	8.00	2.00	10.00	9.00	2.00	11.00
Directie Bedrijfsvoering en Klantenservice	2.00		2.00	2.00		2.00	2.00		2.00
Unit Finance	9.00	0.50	9.50	8.50	1.00	9.50	9.00	1.00	10.00
Unit Interne dienstverlening	10.00		10.00	10.00	2.00	12.00	11.00	1.00	12.00
Unit Klantenloket	6.00	2.00	8.00	6.00	2.00	8.00	6.00	2.00	8.00
Directie Economie Natuur en Infrastructuur	2.00		2.00	2.00		2.00	2.00		2.00
Unit Planning en beleid	7.00	1.00	8.00	7.00	1.00	8.00	7.00	1.00	8.00
Unit Vergunningen Toezicht en Handhaving	7.00	1.00	8.00	7.00	1.00	8.00	7.00	1.00	8.00
Unit Veterinaire diensten	5.00	0.40	5.40	5.00	0.40	5.40	5.00	0.40	5.40
Unit Publieke werken en diensten	27.00	1.00	28.00	27.00	1.00	28.00	27.00	1.00	28.00
Directie Sociaal	2.00		2.00	2.00		2.00	2.00		2.00
Unit Beleid en Programma	3.00		3.00	3.00		3.00	3.00		3.00
Unit Publieke Gezondheidszorg	8.00		8.00	8.00		8.00	8.00		8.00
Unit Maatschappelijk Ondersteuning	10.00	1.00	11.00	11.00	2.00	13.00	11.00	3.00	14.00
Unit Cultuur en Evenementen	2.00	1.00	3.00	3.00		3.00	3.00		3.00
Directie Transport	0.00	2.00	2.00	1.00	1.00	2.00	2.00	0.00	2.00
Unit Luchthaven	5.00	4.00	9.00	9.00	1.00	10.00	9.00	1.00	10.00
Unit Zeehaven	6.00	3.00	9.00	6.00	3.00	9.00	6.00	3.00	9.00
Unit Beveiliging	22.00	9.00	31.00	23.00	8.00	31.00	31.00	0.00	31.00
Sub-total Fixed Formation	146.00	27.90	173.90	152.50	26.40	178.90	165.00	17.40	182.40
Temporary Extra Formation (Tijdelijk Extra Formatie)									
Tijdelijke regerings ondersteuning Minus Bijdrage	2.00		2.00	2.00		2.00	3.00		3.00
Personnel assigned to projects Minus bijdrage	2.00	2.00	4.00	2.00	2.00	4.00	4.00	2.00	6.00
Sub-total Temporary Extra Formation	4.00	2.00	6.00	4.00	2.00	6.00	7.00	2.00	9.00
Total Excluding 'Above Formation'	4.00	2.00	6.00	4.00	2.00	6.00	4.00	2.00	6.00
Above Formation (Boventalig Formatie)									
Above formation Minus Bijdrage	17.00		17.00	15.00		15.00	15.00		15.00
Total Including 'Above Formation'	21.00	2.00	23.00	19.00	2.00	21.00	19.00	2.00	21.00